

9. PLANNING

9.1 Agency Expense Summary

Planning	Expenses ^(a)			Capital Expenditure		
	2023-24 Revised \$m	2024-25 Budget \$m	Change %	2023-24 Revised \$m	2024-25 Budget \$m	Change %
Department of Planning, Housing and Infrastructure	2,945.0	1,703.6	(42.2)	139.0	75.8	(45.4)
Funding distribution to agencies	2,747.7	2,473.8	(10.0)
Total Principal Department^(b)	5,692.6	4,177.4	(26.6)	139.0	75.8	(45.4)
Agencies						
Greater Cities Commission ^(c)	25.2	(0.0)	(100.0)	0.0	...	(100.0)
Northern Rivers Reconstruction Corporation ^(d)	118.4	(0.0)	(100.0)	23.7	...	(100.0)
NSW Reconstruction Authority	2,287.2	1,744.0	(23.7)	71.3	122.1	71.2
Royal Botanic Gardens and Domain Trust	75.8	76.0	0.2	19.6	9.1	(53.6)
Sydney Olympic Park Authority	199.6	198.6	(0.5)	9.9	19.0	92.3
Western Parkland City Authority	41.5	40.9	(1.6)	105.0	302.3	188.0
Centennial Park and Moore Park Trust	57.8	56.8	(1.7)	12.8	7.2	(44.0)
Greater Sydney Parklands Trust	0.7	1.5	108.3
Hunter and Central Coast Development Corporation	22.2	41.9	88.8	0.4	0.3	(25.0)
Lands Administration Ministerial Corporation	7.7	6.3	(17.7)	0.5	...	(100.0)
Luna Park Reserve Trust	3.9	1.9	(51.4)
Planning Ministerial Corporation	55.7	76.8	38.0	100.9	184.4	82.8
Property and Development NSW	819.2	802.9	(2.0)	532.8	496.2	(6.9)
Western Sydney Parklands Trust	26.9	33.5	24.3	9.7	18.2	86.7
Total Agencies^(e)	3,741.8	3,081.1	(17.7)	886.7	1,158.8	30.7

(a) This table shows expenses on an uneliminated basis.

(b) The Environment Protection Authority, Environmental Trust, Biodiversity Conservation Trust of NSW, Natural Resources Access Regulator, Water Administration Ministerial Corporation, Environment and Heritage Group and the Water Group were transferred from the Department of Planning and Environment (renamed to Department of Planning, Housing and Infrastructure) to the Department of Climate Change, Energy, the Environment and Water, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 6) 2023*, effective 1 January 2024. In addition, the Aboriginal Housing Office, New South Wales Land and Housing Corporation and Housing services team of the Homes, Property and Development Group were transferred from the Department of Planning, Housing and Infrastructure to the Department of Communities and Justice, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 6) 2023*, effective 1 February 2024.

(c) The Greater Cities Commission was abolished effective from 31 December 2023 per the *Greater Cities Commission Repeal Act 2023*.

(d) The Northern Rivers Reconstruction Corporation was abolished effective from 31 October 2023 per the *Growth Centres (Development Corporations) Amendment (Dissolution of Northern Rivers Reconstruction Corporation) Order 2023*, and all assets, rights and liabilities transferred to the NSW Reconstruction Authority.

(e) 2024-25 Budget totals exclude an additional \$27.7 million expenses in other funds, trusts and independent agencies within Planning.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

9.2 Financial Statements

Department of Planning, Housing and Infrastructure

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,585,974	1,151,163	644,114
Personnel Services Expenses
Other Operating Expenses	1,109,506	627,872	320,251
Grants and Subsidies	5,492,109	3,740,796	3,133,142
Appropriation Expense
Depreciation and Amortisation	212,757	130,663	73,925
Finance Costs	3,530	1,224	258
Other Expenses	4,670	40,919	5,689
TOTAL EXPENSES EXCLUDING LOSSES	8,408,545	5,692,638	4,177,379
Revenue			
Appropriation Revenue	6,805,163	4,481,436	3,428,872
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	46,447	25,378	17,006
Transfers to the Crown Entity
Sales of Goods and Services	912,649	788,038	558,309
Grants and Contributions	604,005	426,100	191,811
Investment Revenue	66,874	75,704	69,577
Retained Taxes, Fees and Fines	(1,662)	3,106	5,330
Other Revenue	129,796	65,042	0
Total Revenue	8,563,272	5,864,804	4,270,905
Gain/(Loss) on Disposal of Non Current Assets	7,591	(21,628)	8,430
Other Gains/(Losses)	(100)	(13,768)	...
Net Result	162,218	136,770	101,956

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	454,946	386,482	447,447
Taxes Receivable
Receivables	384,938	230,140	267,265
Contract Assets
Inventories	145,209	1,562	1,562
Financial Assets at Fair Value	2,960	2,960	2,260
Other Financial Assets
Other	2	2	2
Assets Held For Sale
Total Current Assets	988,056	621,146	718,536
Non Current Assets			
Taxes Receivable
Receivables	124,101	120,251	120,251
Contract Assets
Inventories	17,848	11,537	11,537
Financial Assets at Fair Value	7,178	7,178	7,178
Equity Investments
Property, Plant and Equipment -			
Land and Building	14,688,050	10,525,017	10,526,900
Plant and Equipment	82,894	54,063	43,260
Infrastructure Systems	3,623,929	116,230	129,342
Investment Properties
Right of Use Assets	11,402	926	11,852
Intangibles	557,581	155,639	145,167
Other Assets
Total Non Current Assets	19,112,982	10,990,841	10,995,487
Total Assets	20,101,038	11,611,988	11,714,024
Liabilities			
Current Liabilities			
Taxes Payable
Payables	394,674	213,031	215,228
Contract Liabilities	42,941	32,636	32,918
Other Financial Liabilities at Fair Value
Borrowings	9,029	2,405	3,198
Provisions	192,638	186,419	108,269
Other	134,474	129,268	129,268
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	773,755	563,759	488,881
Non Current Liabilities			
Taxes Payable
Payables	77	77	77
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	20,250	565	33,786
Provisions	18,105	6,134	6,134
Other	...	605	605
Total Non Current Liabilities	38,432	7,381	40,602
Total Liabilities	812,187	571,140	529,483
Net Assets	19,288,851	11,040,848	11,184,541
Equity			
Accumulated Funds	11,976,071	5,591,095	5,678,981
Reserves	7,312,780	5,449,753	5,505,560
Capital Equity
Total Equity	19,288,851	11,040,848	11,184,541

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,539,527	1,094,338	627,108
Personnel Services
Grants and Subsidies	5,382,990	3,633,329	3,054,129
Finance Costs	2,828	354	258
Equivalent Income Tax
Other Payments	1,119,933	815,587	406,545
Total Payments	8,045,278	5,543,608	4,088,039
Receipts			
Appropriation	6,805,163	4,481,436	3,428,872
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(10,813)
Sale of Goods and Services	963,070	838,480	610,011
Retained Taxes, Fees and Fines
Interest Received	16,629	29,244	18,158
Grants and Contributions	543,727	393,161	125,812
Other Receipts	138,948	49,396	6,485
Total Receipts	8,456,725	5,791,717	4,189,337
Net Cash Flows From Operating Activities	411,447	248,109	101,298
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	27,044	11,089	26,049
Purchases of Property, Plant and Equipment	(495,938)	(117,264)	(41,891)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(40,794)	(19,574)	(14,847)
Net Cash Flows From Investing Activities	(509,688)	(125,749)	(30,689)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(11,625)	(3,837)	(9,644)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(11,625)	(3,837)	(9,644)
Net Increase/(Decrease) in Cash	(109,866)	118,523	60,965
Opening Cash and Cash Equivalents	564,812	564,613	386,482
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	(296,654)	...
Closing Cash and Cash Equivalents	454,946	386,482	447,447

Greater Cities Commission

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(0)
Personnel Services Expenses	17,747	10,761	...
Other Operating Expenses	24,332	14,352	...
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	271	103	...
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	42,350	25,216	...
Revenue			
Appropriation Revenue
Funding Distribution from Department	37,288	29,413	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	(0)
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	272
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	97	...
Total Revenue	37,560	29,510	...
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(1)	...
Net Result	(4,790)	4,293	...

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	1,000
Taxes Receivable
Receivables	816
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,816
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	247
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	8
Other Assets
Total Non Current Assets	255
Total Assets	2,071
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,618	(0)	...
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,742
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,359	(0)	...
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	55
Other
Total Non Current Liabilities	55
Total Liabilities	4,414	(0)	...
Net Assets	(2,343)	0	...
Equity			
Accumulated Funds	(2,343)	0	...
Reserves
Capital Equity
Total Equity	(2,343)	0	...

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)	2,762	...
Personnel Services	17,747	10,761	...
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	24,332	13,245	...
Total Payments	42,079	26,768	...
Receipts			
Appropriation
Funding Distribution from Department	37,288	29,413	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	272
Other Receipts	...	1,699	...
Total Receipts	37,560	31,112	...
Net Cash Flows From Operating Activities	(4,519)	4,343	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(102)	58	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(84)	...
Net Cash Flows From Investing Activities	(102)	(26)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(4,621)	4,317	...
Opening Cash and Cash Equivalents	5,621	5,621	...
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	(9,938)	...
Closing Cash and Cash Equivalents	1,000	0	...

Northern Rivers Reconstruction Corporation

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	41	...
Personnel Services Expenses	5,864	2,927	...
Other Operating Expenses	58,381	17,842	...
Grants and Subsidies	735,042	97,569	...
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses	3,651
TOTAL EXPENSES EXCLUDING LOSSES	802,938	118,380	...
Revenue			
Appropriation Revenue
Funding Distribution from Department	244,553	22,993	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	41	...
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	672,020	168,260	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	916,573	191,294	...
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	113,635	72,914	...

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	52,463
Taxes Receivable
Receivables	37,555
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	11,895
Assets Held For Sale
Total Current Assets	101,913
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	152,035
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	152,035
Total Assets	253,948
Liabilities			
Current Liabilities			
Taxes Payable
Payables	94,591	(0)	...
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	94,591	(0)	...
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	94,591	(0)	...
Net Assets	159,357
Equity			
Accumulated Funds	159,357	(0)	...
Reserves
Capital Equity
Total Equity	159,357	(0)	...

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	5,864	2,927	...
Grants and Subsidies	735,042	67,182	...
Finance Costs
Equivalent Income Tax
Other Payments	62,032	79,187	...
Total Payments	802,938	149,297	...
Receipts			
Appropriation
Funding Distribution from Department	244,553	22,993	...
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	752,020	200,060	...
Other Receipts	...	(100)	...
Total Receipts	996,573	222,953	...
Net Cash Flows From Operating Activities	193,635	73,656	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(142,935)	(23,685)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(142,935)	(23,685)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	50,700	49,971	...
Opening Cash and Cash Equivalents	1,763	1,763	...
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	(51,734)	...
Closing Cash and Cash Equivalents	52,463	0	...

NSW Reconstruction Authority

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	58,744	53,569	70,106
Personnel Services Expenses
Other Operating Expenses	32,187	39,464	97,072
Grants and Subsidies	2,375,407	2,100,345	1,497,433
Appropriation Expense
Depreciation and Amortisation	303	90,163	79,418
Finance Costs	10	12	12
Other Expenses	...	3,651	...
TOTAL EXPENSES EXCLUDING LOSSES	2,466,650	2,287,204	1,744,041
Revenue			
Appropriation Revenue
Funding Distribution from Department	2,550,558	2,204,322	1,735,428
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	333	359	336
Transfers to the Crown Entity
Sales of Goods and Services	5,864	2,928	...
Grants and Contributions	...	4,431	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	2,906	...
Total Revenue	2,556,755	2,214,946	1,735,764
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	90,105	(72,258)	(8,277)

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,251,968	1,060,741	511,488
Taxes Receivable
Receivables	69,656	3,211	3,211
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	...	32,668	32,668
Assets Held For Sale
Total Current Assets	1,321,624	1,096,621	547,368
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	55,000	86,597	204,230
Plant and Equipment	2,225	191,844	115,530
Infrastructure Systems
Investment Properties
Right of Use Assets	1,668	1,213	1,209
Intangibles	1,376	26	1,390
Other Assets
Total Non Current Assets	60,269	279,680	322,359
Total Assets	1,381,893	1,376,301	869,727
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,226,122	1,061,379	561,379
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,094	1,094	1,094
Provisions	4,535	51,072	52,775
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,231,751	1,113,545	615,248
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	616	375	375
Provisions	62	62	62
Other
Total Non Current Liabilities	678	437	437
Total Liabilities	1,232,429	1,113,982	615,685
Net Assets	149,464	262,318	254,041
Equity			
Accumulated Funds	149,464	262,318	254,041
Reserves
Capital Equity
Total Equity	149,464	262,318	254,041

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	58,411	52,571	69,770
Personnel Services
Grants and Subsidies	2,810,492	2,704,144	1,997,433
Finance Costs	10	12	12
Equivalent Income Tax
Other Payments	32,187	25,112	95,369
Total Payments	2,901,100	2,781,838	2,162,584
Receipts			
Appropriation
Funding Distribution from Department	2,550,558	2,204,322	1,735,428
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,864	2,161	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	4,431	...
Other Receipts	...	2,542	...
Total Receipts	2,556,423	2,213,457	1,735,428
Net Cash Flows From Operating Activities	(344,677)	(568,382)	(427,156)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(57,082)	(71,157)	(120,433)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,664)	(164)	(1,664)
Net Cash Flows From Investing Activities	(58,746)	(71,321)	(122,097)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(241)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(241)	...
Net Increase/(Decrease) in Cash	(403,423)	(639,944)	(549,253)
Opening Cash and Cash Equivalents	1,648,951	1,648,951	1,060,741
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	6,440	51,734	...
Closing Cash and Cash Equivalents	1,251,968	1,060,741	511,488

Royal Botanic Gardens and Domain Trust

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	35,513	35,344	36,709
Other Operating Expenses	30,302	30,448	29,601
Grants and Subsidies	...	10	...
Appropriation Expense
Depreciation and Amortisation	10,267	10,021	9,651
Finance Costs	4	4	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	76,086	75,827	75,964
Revenue			
Appropriation Revenue
Funding Distribution from Department	30,019	42,710	35,889
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	26,184	21,761	24,537
Grants and Contributions	40,906	33,849	21,207
Investment Revenue	671	829	854
Retained Taxes, Fees and Fines	814	1,542	1,589
Other Revenue	51	864	76
Total Revenue	98,645	101,555	84,150
Gain/(Loss) on Disposal of Non Current Assets	...	(1,707)	...
Other Gains/(Losses)	...	(401)	...
Net Result	22,559	23,620	8,186

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	16,951	26,009	26,858
Taxes Receivable
Receivables	3,113	1,457	2,094
Contract Assets
Inventories	61	75	75
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	20,124	27,541	29,027
Non Current Assets			
Taxes Receivable
Receivables	9,959	10,687	10,401
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	514,136	518,500	525,029
Plant and Equipment	442,485	453,984	466,244
Infrastructure Systems	142,463	136,816	140,440
Investment Properties
Right of Use Assets	192	222	239
Intangibles	6,446	6,638	6,536
Other Assets
Total Non Current Assets	1,115,681	1,126,846	1,148,891
Total Assets	1,135,806	1,154,388	1,177,918
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,487	4,852	2,724
Contract Liabilities	8,222	4,940	4,940
Other Financial Liabilities at Fair Value
Borrowings	113	26	43
Provisions	3,145	3,234	3,310
Other	1,592	2,168	2,168
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	17,559	15,219	13,184
Non Current Liabilities			
Taxes Payable
Payables	0
Contract Liabilities	1,456	1,405	1,405
Other Financial Liabilities at Fair Value
Borrowings	82	189	189
Provisions	78	77	77
Other	155	155	155
Total Non Current Liabilities	1,771	1,825	1,825
Total Liabilities	19,330	17,044	15,009
Net Assets	1,116,476	1,137,343	1,162,909
Equity			
Accumulated Funds	605,998	608,033	616,219
Reserves	510,477	529,310	546,690
Capital Equity
Total Equity	1,116,476	1,137,343	1,162,909

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	(0)	...
Personnel Services	35,513	35,344	36,709
Grants and Subsidies	...	10	...
Finance Costs	4	4	4
Equivalent Income Tax
Other Payments	39,251	38,254	37,682
Total Payments	74,769	73,612	74,395
Receipts			
Appropriation
Funding Distribution from Department	30,019	42,710	35,889
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	34,214	21,942	23,900
Retained Taxes, Fees and Fines
Interest Received	671	829	854
Grants and Contributions	23,796	20,252	15,711
Other Receipts	7,071	9,641	8,229
Total Receipts	95,771	95,375	84,583
Net Cash Flows From Operating Activities	21,003	21,763	10,188
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	48	...
Purchases of Property, Plant and Equipment	(30,770)	(22,580)	(9,204)
Proceeds from Sale of Investments
Purchases of Investments	...	(30)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(30,770)	(22,562)	(9,204)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(132)	(42)	(135)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(132)	(42)	(135)
Net Increase/(Decrease) in Cash	(9,899)	(841)	849
Opening Cash and Cash Equivalents	26,850	26,850	26,009
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	16,951	26,009	26,858

Sydney Olympic Park Authority

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	32,126	27,078	29,647
Other Operating Expenses	61,181	62,108	62,470
Grants and Subsidies	30	23	80
Appropriation Expense
Depreciation and Amortisation	103,114	110,401	106,397
Finance Costs	1	9	52
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	196,451	199,619	198,646
Revenue			
Appropriation Revenue
Funding Distribution from Department	23,614	23,535	30,855
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	64,213	65,705	67,432
Grants and Contributions	10,137	827	2,770
Investment Revenue	2,370	10,051	8,159
Retained Taxes, Fees and Fines	608	794	800
Other Revenue	2,541	2,552	2,896
Total Revenue	103,483	103,463	112,912
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	131	...
Net Result	(92,968)	(96,025)	(85,734)

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	107,290	117,926	117,363
Taxes Receivable
Receivables	4,469	4,199	4,199
Contract Assets	7,303	7,303	7,303
Inventories	3	3	3
Financial Assets at Fair Value	860	...	1,918
Other Financial Assets	1,511	1,514	1,514
Other
Assets Held For Sale
Total Current Assets	121,437	130,947	132,301
Non Current Assets			
Taxes Receivable
Receivables	2,800
Contract Assets
Inventories
Financial Assets at Fair Value	77,180	83,680	83,680
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,667,511	2,770,933	2,694,749
Plant and Equipment	21,142	19,936	17,243
Infrastructure Systems	411,812	428,205	419,782
Investment Properties
Right of Use Assets	918	1,009	897
Intangibles
Other Assets	3,602	3,638	3,638
Total Non Current Assets	3,184,965	3,307,401	3,219,989
Total Assets	3,306,402	3,438,347	3,352,289
Liabilities			
Current Liabilities			
Taxes Payable
Payables	17,233	21,020	20,720
Contract Liabilities	6,222	2,921	2,921
Other Financial Liabilities at Fair Value
Borrowings	234	101	227
Provisions	3,545	3,177	3,177
Other	1,392	892	892
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	28,626	28,111	27,937
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	764	885	735
Provisions	417	375	375
Other
Total Non Current Liabilities	1,182	1,261	1,111
Total Liabilities	29,808	29,372	29,048
Net Assets	3,276,594	3,408,975	3,323,241
Equity			
Accumulated Funds	1,416,921	1,422,751	1,337,017
Reserves	1,859,673	1,986,224	1,986,224
Capital Equity
Total Equity	3,276,594	3,408,975	3,323,241

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	32,126	27,078	29,647
Grants and Subsidies	30	23	80
Finance Costs	1	9	52
Equivalent Income Tax
Other Payments	69,481	71,147	62,770
Total Payments	101,637	98,257	92,549
Receipts			
Appropriation
Funding Distribution from Department	23,614	23,535	30,855
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	64,213	62,804	67,432
Retained Taxes, Fees and Fines
Interest Received	1,509	4,950	6,241
Grants and Contributions	10,137	827	2,770
Other Receipts	3,149	6,145	3,696
Total Receipts	102,623	98,262	110,994
Net Cash Flows From Operating Activities	986	5	18,445
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(10,485)	(6,416)	(18,985)
Proceeds from Sale of Investments
Purchases of Investments	...	(1,440)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(10,485)	(7,855)	(18,985)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	21	...	18
Repayment of Borrowings and Advances	(121)	...	(42)
Dividends Paid
Other Financing	...	8,887	...
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(100)	8,887	(24)
Net Increase/(Decrease) in Cash	(9,599)	1,037	(564)
Opening Cash and Cash Equivalents	116,889	116,889	117,926
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	107,290	117,926	117,363

Western Parkland City Authority

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	0	...	(0)
Personnel Services Expenses	23,527	15,088	24,070
Other Operating Expenses	19,412	13,942	13,737
Grants and Subsidies	11,305	11,519	...
Appropriation Expense
Depreciation and Amortisation	3,402	980	3,072
Finance Costs
Other Expenses	6	...	0
TOTAL EXPENSES EXCLUDING LOSSES	57,652	41,529	40,878
Revenue			
Appropriation Revenue	(0)	...	(0)
Funding Distribution from Department	240,980	111,858	335,110
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	360	931	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	965	16	4,561
Total Revenue	242,306	112,805	339,671
Gain/(Loss) on Disposal of Non Current Assets	...	(39)	...
Other Gains/(Losses)
Net Result	184,654	71,237	298,793

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	25,634	24,047	23,619
Taxes Receivable
Receivables	3,485	567	567
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	29,119	24,614	24,186
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	428,744	423,895	503,472
Plant and Equipment	56,304	16,501	25,528
Infrastructure Systems	127,454	93,933	304,550
Investment Properties
Right of Use Assets	45	(0)	...
Intangibles
Other Assets
Total Non Current Assets	612,546	534,330	833,551
Total Assets	641,665	558,944	857,737
Liabilities			
Current Liabilities			
Taxes Payable
Payables	12,049	9,006	9,006
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	35
Provisions	3,186
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	15,270	9,006	9,006
Non Current Liabilities			
Taxes Payable
Payables	208	160	160
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	611	619	619
Other
Total Non Current Liabilities	820	779	779
Total Liabilities	16,090	9,786	9,786
Net Assets	625,575	549,158	847,951
Equity			
Accumulated Funds	625,575	512,158	810,951
Reserves	...	37,000	37,000
Capital Equity
Total Equity	625,575	549,158	847,951

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	0	3,229	(0)
Personnel Services	23,527	15,088	24,070
Grants and Subsidies	11,305	17,395	...
Finance Costs
Equivalent Income Tax
Other Payments	19,418	11,262	13,737
Total Payments	54,250	46,974	37,806
Receipts			
Appropriation	(0)	...	(0)
Funding Distribution from Department	240,980	111,858	335,110
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	360	931	...
Other Receipts	965	2,652	4,561
Total Receipts	242,306	115,441	339,671
Net Cash Flows From Operating Activities	188,056	68,467	301,865
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(222,573)	(104,536)	(302,293)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(222,573)	(104,536)	(302,293)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(35)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(35)	...
Net Increase/(Decrease) in Cash	(34,517)	(36,104)	(428)
Opening Cash and Cash Equivalents	60,151	60,151	24,047
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	25,634	24,047	23,619

Centennial Park and Moore Park Trust

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	8,647	9,295	8,883
Other Operating Expenses	28,568	32,377	33,504
Grants and Subsidies	...	2,275	...
Appropriation Expense
Depreciation and Amortisation	9,912	13,841	14,399
Finance Costs	2	1	2
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	47,129	57,789	56,788
Revenue			
Appropriation Revenue
Funding Distribution from Department	390	390	2,557
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	37,970	41,066	42,560
Grants and Contributions	8,638	11,355	9,392
Investment Revenue	1,008	1,145	1,184
Retained Taxes, Fees and Fines	315	271	325
Other Revenue	2,083	2,004	2,151
Total Revenue	50,404	56,231	58,169
Gain/(Loss) on Disposal of Non Current Assets	(546)	(2,298)	(560)
Other Gains/(Losses)	...	143	...
Net Result	2,729	(3,713)	822

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	28,919	25,252	31,115
Taxes Receivable
Receivables	4,976	4,331	4,419
Contract Assets
Inventories	417	436	436
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	34,311	30,018	35,969
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,001,514	1,012,995	1,024,918
Plant and Equipment	4,578	4,597	4,297
Infrastructure Systems	546,606	627,784	633,911
Investment Properties
Right of Use Assets	112	124	50
Intangibles	547	604	447
Other Assets	6,507	6,670	7,738
Total Non Current Assets	1,559,865	1,652,774	1,671,361
Total Assets	1,594,176	1,682,792	1,707,331
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,169	5,092	5,051
Contract Liabilities	2,507	2,557	2,557
Other Financial Liabilities at Fair Value
Borrowings	53	36	22
Provisions	1,010	996	996
Other	4,086	2,784	2,784
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	14,825	11,464	11,409
Non Current Liabilities			
Taxes Payable
Payables	193
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	59	16	...
Provisions	13,285	17	17
Other
Total Non Current Liabilities	13,538	34	17
Total Liabilities	28,363	11,498	11,426
Net Assets	1,565,813	1,671,295	1,695,905
Equity			
Accumulated Funds	812,800	803,940	804,762
Reserves	753,013	867,354	891,143
Capital Equity
Total Equity	1,565,813	1,671,295	1,695,905

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	8,647	9,295	8,883
Grants and Subsidies	...	2,275	...
Finance Costs	2	1	2
Equivalent Income Tax
Other Payments	35,271	45,699	34,571
Total Payments	43,920	57,269	43,456
Receipts			
Appropriation
Funding Distribution from Department	390	390	2,557
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	37,942	41,843	42,472
Retained Taxes, Fees and Fines
Interest Received	1,008	1,145	1,184
Grants and Contributions	6,582	8,094	7,892
Other Receipts	7,637	11,815	2,476
Total Receipts	53,558	63,286	56,582
Net Cash Flows From Operating Activities	9,638	6,017	13,125
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(12,635)	(12,682)	(7,190)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(50)	...
Net Cash Flows From Investing Activities	(12,635)	(12,732)	(7,190)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(72)	(21)	(72)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(72)	(21)	(72)
Net Increase/(Decrease) in Cash	(3,069)	(6,736)	5,863
Opening Cash and Cash Equivalents	31,988	31,988	25,252
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	28,919	25,252	31,115

Greater Sydney Parklands Trust

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	...	720	1,500
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	720	1,500
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	720	1,500
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	...	720	1,500
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	...	0	...

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities
Net Assets
Equity			
Accumulated Funds	...	0	...
Reserves
Capital Equity
Total Equity	...	0	...

Cash Flow Statement

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	...	720	1,500
Total Payments	...	720	1,500
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	720	1,500
Other Receipts
Total Receipts	...	720	1,500
Net Cash Flows From Operating Activities	...	(0)	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	(0)	...
Opening Cash and Cash Equivalents	...	0	...
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	...	0	...

Hunter and Central Coast Development Corporation

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1	...	0
Personnel Services Expenses	4,711	4,800	6,386
Other Operating Expenses	16,388	12,881	20,836
Grants and Subsidies	5,500	2,100	12,310
Appropriation Expense
Depreciation and Amortisation	1,994	2,050	2,144
Finance Costs	125	351	200
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	28,718	22,182	41,876
Revenue			
Appropriation Revenue
Funding Distribution from Department	5,500	3,100	18,341
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	6,477	3,840	3,956
Grants and Contributions	2,461	3,744	79
Investment Revenue	304	1,050	300
Retained Taxes, Fees and Fines
Other Revenue	76	608	175
Total Revenue	14,818	12,342	22,850
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(13,899)	(9,840)	(19,026)

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	18,777	19,338	10,656
Taxes Receivable
Receivables	734	532	713
Contract Assets
Inventories	45,932	7,627	31,075
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	65,443	27,498	42,444
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories	26,869	62,562	38,347
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	60,611	64,149	63,331
Plant and Equipment	314	94	289
Infrastructure Systems	49,907	50,421	49,204
Investment Properties
Right of Use Assets	11
Intangibles
Other Assets
Total Non Current Assets	137,712	177,227	151,172
Total Assets	203,155	204,725	193,616
Liabilities			
Current Liabilities			
Taxes Payable
Payables	5,113	1,215	1,133
Contract Liabilities	626
Other Financial Liabilities at Fair Value
Borrowings	15
Provisions	404	427	427
Other	...	90	90
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,158	1,732	1,650
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5,000	...	8,000
Provisions	30,399	32,063	32,063
Other
Total Non Current Liabilities	35,399	32,063	40,063
Total Liabilities	41,557	33,795	41,712
Net Assets	161,597	170,930	151,904
Equity			
Accumulated Funds	109,086	112,873	93,847
Reserves	52,511	58,057	58,057
Capital Equity
Total Equity	161,597	170,930	151,904

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1	...	0
Personnel Services	4,711	4,800	6,386
Grants and Subsidies	5,500	2,100	12,310
Finance Costs	125	...	200
Equivalent Income Tax
Other Payments	11,027	13,303	21,347
Total Payments	21,363	20,203	40,243
Receipts			
Appropriation
Funding Distribution from Department	5,500	3,100	18,341
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	6,477	3,754	3,956
Retained Taxes, Fees and Fines
Interest Received	304	1,050	300
Grants and Contributions	2,461	3,744	79
Other Receipts	76	1,471	1,185
Total Receipts	14,818	13,119	23,860
Net Cash Flows From Operating Activities	(6,545)	(7,084)	(16,383)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(500)	(400)	(300)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(500)	(400)	(300)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	8,000
Repayment of Borrowings and Advances	(1,000)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,000)	...	8,000
Net Increase/(Decrease) in Cash	(8,045)	(7,484)	(8,683)
Opening Cash and Cash Equivalents	26,822	26,822	19,338
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	18,777	19,338	10,656

Lands Administration Ministerial Corporation

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	2,543	3,782	2,625
Grants and Subsidies	1,820	1,960	1,754
Appropriation Expense
Depreciation and Amortisation	734	1,956	1,956
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,097	7,698	6,335
Revenue			
Appropriation Revenue
Funding Distribution from Department	(0)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity	(100)	(129)	(100)
Sales of Goods and Services	231	94	235
Grants and Contributions
Investment Revenue	5,055	5,894	5,057
Retained Taxes, Fees and Fines
Other Revenue	...	14	...
Total Revenue	5,185	5,872	5,191
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(200)	(50)	(200)
Net Result	(112)	(1,876)	(1,344)

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	53,662	52,886	55,292
Taxes Receivable
Receivables	2,348	2,265	2,265
Contract Assets
Inventories
Financial Assets at Fair Value	48	48	48
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	56,058	55,199	57,606
Non Current Assets			
Taxes Receivable
Receivables	21,862	21,862	21,822
Contract Assets
Inventories
Financial Assets at Fair Value	868	868	868
Equity Investments
Property, Plant and Equipment -			
Land and Building	183,395	171,062	167,808
Plant and Equipment	25	522	545
Infrastructure Systems	9,151	14,380	13,901
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	215,301	208,693	204,943
Total Assets	271,358	263,893	262,549
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,470	2,504	2,504
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	192	221	221
Other	334	334	334
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,997	3,059	3,059
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,997	3,059	3,059
Net Assets	268,362	260,833	259,489
Equity			
Accumulated Funds	231,792	230,028	228,684
Reserves	36,569	30,805	30,805
Capital Equity
Total Equity	268,362	260,833	259,489

Cash Flow Statement

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	500	0	500
Finance Costs
Equivalent Income Tax
Other Payments	2,543	3,782	2,625
Total Payments	3,043	3,782	3,125
Receipts			
Appropriation
Funding Distribution from Department	(0)
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(100)	(100)	(100)
Sale of Goods and Services	4,352	3,068	4,356
Retained Taxes, Fees and Fines
Interest Received	734	2,986	736
Grants and Contributions
Other Receipts	40	54	40
Total Receipts	5,025	6,007	5,031
Net Cash Flows From Operating Activities	1,983	2,225	1,906
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	500	...	500
Purchases of Property, Plant and Equipment	...	(519)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	500	(519)	500
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	2,483	1,706	2,406
Opening Cash and Cash Equivalents	51,179	51,179	52,886
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	53,662	52,886	55,292

Luna Park Reserve Trust

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	1,046	2,722	1,075
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	816	1,166	816
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,862	3,888	1,891
Revenue			
Appropriation Revenue
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	1,970	2,540	1,995
Grants and Contributions
Investment Revenue	182	37	188
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	2,152	2,577	2,182
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	290	(1,310)	291

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	1,669	769	1,875
Taxes Receivable
Receivables	1,893	2,490	2,490
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,562	3,258	4,365
Non Current Assets			
Taxes Receivable
Receivables	1,408	693	693
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	37,732	38,161	37,652
Plant and Equipment
Infrastructure Systems	8,062	8,188	7,882
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets	47,202	47,042	46,227
Total Assets	50,764	50,300	50,592
Liabilities			
Current Liabilities			
Taxes Payable
Payables	11	272	272
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	11	272	272
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	11	272	272
Net Assets	50,752	50,029	50,320
Equity			
Accumulated Funds	6,831	5,202	5,493
Reserves	43,922	44,827	44,828
Capital Equity
Total Equity	50,752	50,029	50,320

Cash Flow Statement

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,046	2,431	1,075
Total Payments	1,046	2,431	1,075
Receipts			
Appropriation
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,969	2,243	1,994
Retained Taxes, Fees and Fines
Interest Received	182	37	188
Grants and Contributions
Other Receipts	...	356	...
Total Receipts	2,151	2,636	2,181
Net Cash Flows From Operating Activities	1,105	204	1,106
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	1,105	204	1,106
Opening Cash and Cash Equivalents	564	564	769
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,669	769	1,875

Planning Ministerial Corporation

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	7,193	6,359	7,097
Other Operating Expenses	21,905	17,942	24,080
Grants and Subsidies	51,500	20,995	32,000
Appropriation Expense
Depreciation and Amortisation	1,589	1,589	1,405
Finance Costs	12,284	8,779	12,231
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	94,471	55,664	76,814
Revenue			
Appropriation Revenue
Funding Distribution from Department	101,302	18,029	83,145
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	3,427	3,354	3,514
Grants and Contributions	20,400	5,104	20,400
Investment Revenue	3,608	1,803	4,988
Retained Taxes, Fees and Fines	9,502	9,547	9,739
Other Revenue	254	1,530	259
Total Revenue	138,493	39,367	122,045
Gain/(Loss) on Disposal of Non Current Assets	18,596	812	...
Other Gains/(Losses)
Net Result	62,618	(15,485)	45,232

Balance Sheet

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Assets			
Current Assets			
Cash Assets	20,259	122,989	58,623
Taxes Receivable
Receivables	1,752	15,352	15,352
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	55,113	4,380	4,380
Total Current Assets	77,124	142,721	78,355
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,126,817	1,916,813	2,028,219
Plant and Equipment	(0)	(0)	(0)
Infrastructure Systems	21,320	37,914	37,914
Investment Properties
Right of Use Assets
Intangibles	20,529	20,529	20,529
Other Assets
Total Non Current Assets	2,168,666	1,975,256	2,086,662
Total Assets	2,245,791	2,117,977	2,165,016
Liabilities			
Current Liabilities			
Taxes Payable
Payables	17,047	82,286	84,094
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	43,051	43,051	43,051
Provisions
Other	4,491	4,491	4,491
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	64,589	129,828	131,636
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	255,990	255,990	255,990
Provisions	20,529	20,529	20,529
Other
Total Non Current Liabilities	276,519	276,519	276,519
Total Liabilities	341,109	406,347	408,155
Net Assets	1,904,682	1,711,630	1,756,861
Equity			
Accumulated Funds	823,616	681,335	726,566
Reserves	1,081,066	1,030,295	1,030,295
Capital Equity
Total Equity	1,904,682	1,711,630	1,756,861

Cash Flow Statement

	2023-24 Budget \$000	Revised \$000	2024-25 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	7,193	6,359	7,097
Grants and Subsidies	4,000	20,687	4,000
Finance Costs	12,284	8,779	12,231
Equivalent Income Tax
Other Payments	20,281	21,368	22,272
Total Payments	43,758	57,193	45,601
Receipts			
Appropriation
Funding Distribution from Department	101,302	18,029	83,145
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	3,427	3,354	3,514
Retained Taxes, Fees and Fines
Interest Received	3,608	1,803	4,988
Grants and Contributions	20,400	5,104	20,400
Other Receipts	9,756	2,217	9,998
Total Receipts	138,493	30,507	122,045
Net Cash Flows From Operating Activities	94,735	(26,686)	76,445
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	43,596	50,151	43,596
Purchases of Property, Plant and Equipment	(259,489)	(41,904)	(184,407)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	11	...
Net Cash Flows From Investing Activities	(215,893)	8,258	(140,811)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	77,487	77,487	...
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	77,487	77,487	...
Net Increase/(Decrease) in Cash	(43,671)	59,059	(64,366)
Opening Cash and Cash Equivalents	63,931	63,931	122,989
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	20,259	122,989	58,623

Property and Development NSW

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(0)
Personnel Services Expenses	31,345	30,712	28,221
Other Operating Expenses	235,864	267,845	234,519
Grants and Subsidies	95,764	34,802	0
Appropriation Expense
Depreciation and Amortisation	433,549	349,819	391,457
Finance Costs	104,583	136,009	148,701
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	901,105	819,187	802,900
Revenue			
Appropriation Revenue
Funding Distribution from Department	141,815	93,289	219,983
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	732,586	698,919	681,718
Grants and Contributions	13,643	13,643	900
Investment Revenue	10,799	14,524	18,993
Retained Taxes, Fees and Fines
Other Revenue	11,327	11,199	6,508
Total Revenue	910,171	831,574	928,101
Gain/(Loss) on Disposal of Non Current Assets	2,866	2,366	7,239
Other Gains/(Losses)	17,282	2,894	3,069
Net Result	29,214	17,647	135,509

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	41,869	37,363	46,982
Taxes Receivable
Receivables	116,736	38,114	38,114
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	19,393	25,773	25,773
Other	38,806	38,806	39,274
Assets Held For Sale
Total Current Assets	216,803	140,055	150,143
Non Current Assets			
Taxes Receivable
Receivables	44,163	44,163	45,628
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,129,256	989,255	1,077,642
Plant and Equipment	35,413	32,151	31,754
Infrastructure Systems	5,974	...	2,300
Investment Properties
Right of Use Assets	2,830,043	3,056,382	3,037,156
Intangibles	590	536	536
Other Assets	400,992	471,381	493,600
Total Non Current Assets	4,446,430	4,593,868	4,688,617
Total Assets	4,663,233	4,733,924	4,838,760
Liabilities			
Current Liabilities			
Taxes Payable
Payables	86,989	66,547	67,693
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	333,561	347,996	347,996
Provisions	53,091	53,091	53,560
Other	28	28	28
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	473,669	467,662	469,276
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,418,057	3,658,755	3,662,260
Provisions	195,707	195,707	199,676
Other	28	28	28
Total Non Current Liabilities	3,613,792	3,854,490	3,861,964
Total Liabilities	4,087,461	4,322,152	4,331,240
Net Assets	575,772	411,772	507,520
Equity			
Accumulated Funds	319,750	162,073	257,821
Reserves	256,022	249,699	249,699
Capital Equity
Total Equity	575,772	411,772	507,520

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)
Personnel Services	31,345	30,712	28,221
Grants and Subsidies	10,764	12,180	0
Finance Costs	104,583	136,009	148,701
Equivalent Income Tax
Other Payments	243,882	290,083	227,354
Total Payments	390,574	468,984	404,276
Receipts			
Appropriation
Funding Distribution from Department	141,815	93,289	219,983
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(35,057)	...	(39,987)
Sale of Goods and Services	682,253	721,258	681,378
Retained Taxes, Fees and Fines
Interest Received	4,626	8,351	12,676
Grants and Contributions	13,643	13,643	900
Other Receipts	14,018	14,261	22,342
Total Receipts	821,298	850,803	897,292
Net Cash Flows From Operating Activities	430,724	381,819	493,015
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	37,702	2,866	49,700
Purchases of Property, Plant and Equipment	(107,246)	(48,205)	(172,193)
Proceeds from Sale of Investments	25,186	22,874	20,435
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	...	(7,926)	...
Net Cash Flows From Investing Activities	(44,358)	(30,391)	(102,058)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(428,087)	(381,129)	(381,338)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(428,087)	(381,129)	(381,338)
Net Increase/(Decrease) in Cash	(41,721)	(29,701)	9,619
Opening Cash and Cash Equivalents	83,590	83,590	37,363
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring	...	(16,526)	...
Closing Cash and Cash Equivalents	41,869	37,363	46,982

Western Sydney Parklands Trust

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	3,986	3,902	5,662
Other Operating Expenses	15,880	10,792	12,236
Grants and Subsidies	...	720	1,500
Appropriation Expense
Depreciation and Amortisation	8,389	11,523	14,075
Finance Costs	...	1	1
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	28,255	26,939	33,474
Revenue			
Appropriation Revenue
Funding Distribution from Department	3,887	3,886	3,889
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	33,587	37,044	41,561
Grants and Contributions	4,419	1,935	6,120
Investment Revenue	1,432	4,376	5,206
Retained Taxes, Fees and Fines	...	60	...
Other Revenue	863	1,021	712
Total Revenue	44,188	48,323	57,488
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	467	...
Net Result	15,933	21,851	24,015

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	111,299	124,932	136,918
Taxes Receivable
Receivables	20,408	20,099	33,249
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	0	...
Other
Assets Held For Sale
Total Current Assets	131,707	145,031	170,167
Non Current Assets			
Taxes Receivable
Receivables	308,895	321,981	419,155
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	884,120	905,903	828,462
Plant and Equipment	6,404	6,342	5,682
Infrastructure Systems	297,934	312,959	306,547
Investment Properties
Right of Use Assets	41	5	5
Intangibles	2,508	7,327	7,327
Other Assets
Total Non Current Assets	1,499,904	1,554,517	1,567,178
Total Assets	1,631,611	1,699,548	1,737,345
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,864	3,898	3,898
Contract Liabilities	50
Other Financial Liabilities at Fair Value
Borrowings	38	12	12
Provisions	424	480	480
Other	5,220	4,981	4,981
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	10,596	9,370	9,370
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	5	(0)	(0)
Provisions
Other	24,182	35,566	32,026
Total Non Current Liabilities	24,187	35,566	32,026
Total Liabilities	34,783	44,936	41,397
Net Assets	1,596,828	1,654,612	1,695,948
Equity			
Accumulated Funds	905,157	910,969	934,983
Reserves	691,671	743,643	760,965
Capital Equity
Total Equity	1,596,828	1,654,612	1,695,948

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	3,986	3,902	5,662
Grants and Subsidies	...	720	1,500
Finance Costs	...	1	1
Equivalent Income Tax
Other Payments	15,880	11,380	12,236
Total Payments	19,866	16,003	19,399
Receipts			
Appropriation
Funding Distribution from Department	3,887	3,886	3,889
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	33,587	32,295	41,561
Retained Taxes, Fees and Fines
Interest Received	1,432	4,376	5,206
Grants and Contributions	4,419	4,313	6,120
Other Receipts	863	1,327	712
Total Receipts	44,188	46,196	57,488
Net Cash Flows From Operating Activities	24,322	30,193	38,090
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(13,036)	(9,736)	(18,175)
Proceeds from Sale of Investments	0	5,124	(0)
Purchases of Investments	(3,826)	(4,457)	(7,929)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(16,862)	(9,069)	(26,104)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(32)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(32)	...
Net Increase/(Decrease) in Cash	7,460	21,093	11,986
Opening Cash and Cash Equivalents	103,839	103,839	124,932
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	111,299	124,932	136,918