

2. CABINET OFFICE

2.1 Agency Expense Summary

Cabinet Office	Expenses ^(a)			Capital Expenditure		
	2023-24 Revised \$m	2024-25 Budget \$m	Change %	2023-24 Revised \$m	2024-25 Budget \$m	Change %
The Cabinet Office	74.6	92.2	23.6
Funding distribution to agencies	11.7	11.2	(4.1)
Total Principal Department	86.3	103.4	19.8
Agencies						
Parliamentary Counsel's Office	11.4	11.8	3.5	1.0	0.3	(75.2)
Total Agencies	11.4	11.8	3.5	1.0	0.3	(75.2)
Independent and Special Offices						
Audit Office of New South Wales	84.1	89.6	6.5	1.0	2.2	118.9
Independent Commission Against Corruption	40.5	43.3	7.0	1.1	6.2	454.2
Independent Pricing and Regulatory Tribunal	36.8	45.3	23.1	...	0.2	...
Law Enforcement Conduct Commission	26.1	29.7	13.7	1.1	15.5	N/A
New South Wales Electoral Commission	137.4	199.0	44.9	7.0	12.7	81.1
Ombudsman's Office	50.7	56.8	12.1	1.4	6.9	411.3
Total Independent and Special Offices	375.6	463.8	23.5	11.6	43.7	276.6

(a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

2.2 Financial Statements

The Cabinet Office

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	41,771	40,153	47,127
Personnel Services Expenses
Other Operating Expenses	45,300	33,284	44,207
Grants and Subsidies	15,105	12,846	12,072
Appropriation Expense
Depreciation and Amortisation
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	102,176	86,283	103,406
Revenue			
Appropriation Revenue	101,633	81,284	102,542
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,560	2,950	1,623
Transfers to the Crown Entity
Sales of Goods and Services	1,982	2,049	2,041
Grants and Contributions	200
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	105,176	86,283	106,406
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	3,000	(0)	3,000

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	3,000	1,086	4,086
Taxes Receivable
Receivables	122	122	122
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,122	1,208	4,208
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles
Other Assets
Total Non Current Assets
Total Assets	3,122	1,208	4,208
Liabilities			
Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,398	3,783	3,783
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,398	3,783	3,783
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	268	268	268
Other
Total Non Current Liabilities	268	268	268
Total Liabilities	3,666	4,051	4,051
Net Assets	(544)	(2,843)	157
Equity			
Accumulated Funds	(544)	(2,843)	157
Reserves
Capital Equity
Total Equity	(544)	(2,843)	157

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	40,210	37,203	45,504
Personnel Services
Grants and Subsidies	15,105	12,846	12,072
Finance Costs
Equivalent Income Tax
Other Payments	45,300	32,198	44,207
Total Payments	100,616	82,247	101,784
Receipts			
Appropriation	101,633	81,284	102,542
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,982	2,049	2,041
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	200
Other Receipts	...	0	...
Total Receipts	103,616	83,333	104,784
Net Cash Flows From Operating Activities	3,000	1,086	3,000
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	3,000	1,086	3,000
Opening Cash and Cash Equivalents	1,086
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,000	1,086	4,086

Parliamentary Counsel's Office

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	9,527	8,603	9,710
Personnel Services Expenses
Other Operating Expenses	1,743	2,586	1,798
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	245	166	245
Finance Costs	4	...	4
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	11,519	11,356	11,757
Revenue			
Appropriation Revenue
Funding Distribution from Department	11,657	11,575	11,217
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	445	137	469
Transfers to the Crown Entity
Sales of Goods and Services	7	79	7
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	12,109	11,791	11,693
Gain/(Loss) on Disposal of Non Current Assets	...	(2)	...
Other Gains/(Losses)
Net Result	590	433	(64)

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,311	1,029	940
Taxes Receivable
Receivables	107	151	151
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,418	1,180	1,091
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	495	704	758
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	1,130	1,118	1,069
Other Assets
Total Non Current Assets	1,626	1,822	1,827
Total Assets	3,044	3,002	2,918
Liabilities			
Current Liabilities			
Taxes Payable
Payables	315	463	443
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	838	825	825
Other	20
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,173	1,288	1,268
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	387	387	387
Other
Total Non Current Liabilities	387	387	387
Total Liabilities	1,560	1,675	1,655
Net Assets	1,484	1,327	1,263
Equity			
Accumulated Funds	1,484	1,327	1,263
Reserves
Capital Equity
Total Equity	1,484	1,327	1,263

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	9,082	8,562	9,241
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	1,786	2,450	1,822
Total Payments	10,868	11,012	11,063
Receipts			
Appropriation
Funding Distribution from Department	11,657	11,575	11,217
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	7	79	7
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	8
Total Receipts	11,672	11,654	11,224
Net Cash Flows From Operating Activities	804	642	161
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(300)	(590)	(80)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(589)	(419)	(170)
Net Cash Flows From Investing Activities	(889)	(1,009)	(250)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(85)	(367)	(89)
Opening Cash and Cash Equivalents	1,396	1,396	1,029
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,311	1,029	940

Audit Office of New South Wales

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	50,288	50,694	58,062
Personnel Services Expenses
Other Operating Expenses	29,287	30,530	28,787
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,692	2,696	2,564
Finance Costs	194	175	164
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	82,460	84,095	89,577
Revenue			
Appropriation Revenue	0	...	0
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	57	57	59
Transfers to the Crown Entity
Sales of Goods and Services	78,766	81,054	86,507
Grants and Contributions
Investment Revenue	203	570	300
Retained Taxes, Fees and Fines
Other Revenue	1,644	1,472	1,687
Total Revenue	80,671	83,153	88,552
Gain/(Loss) on Disposal of Non Current Assets	...	0	...
Other Gains/(Losses)
Net Result	(1,789)	(941)	(1,025)

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	12,613	14,267	14,037
Taxes Receivable
Receivables	7,765	7,259	6,117
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	9,159	9,159	10,933
Assets Held For Sale
Total Current Assets	29,536	30,685	31,088
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	3,510	3,510	3,340
Infrastructure Systems
Investment Properties
Right of Use Assets	7,720	7,720	6,202
Intangibles	2,116	2,116	1,281
Other Assets	790	790	899
Total Non Current Assets	14,136	14,136	11,722
Total Assets	43,673	44,822	42,810
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,282	3,491	4,256
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	1,729	1,729	1,760
Provisions	12,634	12,634	12,634
Other	298	298	137
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	17,943	18,152	18,787
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	6,984	6,984	5,362
Provisions	1,630	1,630	1,630
Other
Total Non Current Liabilities	8,614	8,614	6,992
Total Liabilities	26,557	26,766	25,779
Net Assets	17,116	18,056	17,031
Equity			
Accumulated Funds	17,116	18,056	17,031
Reserves
Capital Equity
Total Equity	17,116	18,056	17,031

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	50,171	50,637	58,003
Personnel Services
Grants and Subsidies
Finance Costs	175	175	145
Equivalent Income Tax
Other Payments	29,080	31,135	27,656
Total Payments	79,427	81,947	85,804
Receipts			
Appropriation	0	...	0
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	78,766	81,054	86,209
Retained Taxes, Fees and Fines
Interest Received	203	570	300
Grants and Contributions
Other Receipts	1,644	1,978	2,829
Total Receipts	80,614	83,602	89,337
Net Cash Flows From Operating Activities	1,187	1,654	3,533
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	8	...
Purchases of Property, Plant and Equipment	(1,110)	(549)	(1,110)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,110)	(465)	(1,110)
Net Cash Flows From Investing Activities	(2,220)	(1,006)	(2,220)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,448)	(1,559)	(1,543)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,448)	(1,559)	(1,543)
Net Increase/(Decrease) in Cash	(2,481)	(910)	(230)
Opening Cash and Cash Equivalents	15,094	15,177	14,267
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	12,613	14,267	14,037

Independent Commission Against Corruption

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	28,108	27,429	28,843
Personnel Services Expenses
Other Operating Expenses	9,403	9,228	11,029
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,508	3,508	3,384
Finance Costs	311	323	81
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,330	40,488	43,337
Revenue			
Appropriation Revenue	42,422	40,222	49,127
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	529	529	547
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	421	421	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	30	29	31
Total Revenue	43,401	41,201	49,705
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	2,071	713	6,368

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,643	1,642	2,944
Taxes Receivable
Receivables	1,088	1,088	1,088
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,731	2,730	4,032
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	2,483	1,982	4,096
Infrastructure Systems
Investment Properties
Right of Use Assets	5,401	2,655	2,699
Intangibles	1,595	870	3,778
Other Assets
Total Non Current Assets	9,479	5,506	10,572
Total Assets	12,210	8,236	14,604
Liabilities			
Current Liabilities			
Taxes Payable
Payables	787	786	786
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	2,405	2,405	2,405
Provisions	2,910	2,910	2,910
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,102	6,101	6,101
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	4,509	1,895	1,895
Provisions	1,738	1,738	1,738
Other
Total Non Current Liabilities	6,247	3,633	3,633
Total Liabilities	12,349	9,734	9,734
Net Assets	(139)	(1,497)	4,871
Equity			
Accumulated Funds	(139)	(1,497)	4,871
Reserves
Capital Equity
Total Equity	(139)	(1,497)	4,871

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	27,580	26,900	28,296
Personnel Services
Grants and Subsidies
Finance Costs	311	323	81
Equivalent Income Tax
Other Payments	9,403	9,229	11,029
Total Payments	37,294	36,452	39,406
Receipts			
Appropriation	42,422	40,222	49,127
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	3	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	421	421	...
Other Receipts	30	26	31
Total Receipts	42,873	40,672	49,158
Net Cash Flows From Operating Activities	5,579	4,220	9,752
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(414)	(414)	(2,400)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,070)	(711)	(3,835)
Net Cash Flows From Investing Activities	(2,484)	(1,125)	(6,235)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,165)	(2,165)	(2,215)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,165)	(2,165)	(2,215)
Net Increase/(Decrease) in Cash	930	930	1,302
Opening Cash and Cash Equivalents	713	713	1,642
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,643	1,642	2,944

Independent Pricing and Regulatory Tribunal

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	28,670	26,935	33,866
Personnel Services Expenses
Other Operating Expenses	8,509	9,542	11,273
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	460	367	201
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	37,639	36,844	45,341
Revenue			
Appropriation Revenue	33,935	31,515	43,435
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	334	913	345
Transfers to the Crown Entity
Sales of Goods and Services	1,516	3,577	1,562
Grants and Contributions	...	29	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	24	...
Total Revenue	35,785	36,058	45,343
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,854)	(786)	2

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	5,788	6,987	7,012
Taxes Receivable
Receivables	418	463	463
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	6,206	7,450	7,475
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	222	135	135
Infrastructure Systems
Investment Properties
Right of Use Assets
Intangibles	21	21	...
Other Assets
Total Non Current Assets	243	156	135
Total Assets	6,449	7,606	7,610
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,446	2,446	2,446
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,217	3,308	3,308
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,663	5,754	5,754
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings
Provisions	69	69	69
Other
Total Non Current Liabilities	69	69	69
Total Liabilities	5,732	5,823	5,823
Net Assets	717	1,783	1,787
Equity			
Accumulated Funds	717	1,783	1,787
Reserves
Capital Equity
Total Equity	717	1,783	1,787

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	28,337	25,931	33,521
Personnel Services
Grants and Subsidies
Finance Costs
Equivalent Income Tax
Other Payments	8,509	9,587	11,273
Total Payments	36,845	35,518	44,794
Receipts			
Appropriation	33,935	31,515	43,435
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,516	3,577	1,562
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	29	...
Other Receipts	...	24	...
Total Receipts	35,451	35,145	44,997
Net Cash Flows From Operating Activities	(1,394)	(373)	203
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(180)	...	(180)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(180)	...	(180)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing	2	...	2
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	2	...	2
Net Increase/(Decrease) in Cash	(1,572)	(373)	25
Opening Cash and Cash Equivalents	7,360	7,360	6,987
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,788	6,987	7,012

Law Enforcement Conduct Commission

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	20,670	19,043	22,897
Personnel Services Expenses
Other Operating Expenses	2,903	3,667	3,218
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,904	3,367	3,383
Finance Costs	17	19	167
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	26,494	26,096	29,665
Revenue			
Appropriation Revenue	26,130	25,371	28,748
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	734	684	767
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	70	70	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	54	54	54
Total Revenue	26,988	26,179	29,569
Gain/(Loss) on Disposal of Non Current Assets	15	50	15
Other Gains/(Losses)	...	(20)	...
Net Result	509	113	(81)

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	362	360	199
Taxes Receivable
Receivables	1,208	1,333	1,240
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,570	1,693	1,439
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	231	43	17
Plant and Equipment	1,972	2,322	2,354
Infrastructure Systems
Investment Properties
Right of Use Assets	210	10,729	9,144
Intangibles	1,359	864	839
Other Assets
Total Non Current Assets	3,771	13,957	12,353
Total Assets	5,341	15,651	13,793
Liabilities			
Current Liabilities			
Taxes Payable
Payables	506	507	507
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	66	1,849	1,951
Provisions	1,928	1,927	1,927
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,500	4,283	4,385
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	(59)	8,863	6,984
Provisions	661	661	661
Other
Total Non Current Liabilities	602	9,524	7,645
Total Liabilities	3,102	13,808	12,031
Net Assets	2,239	1,843	1,762
Equity			
Accumulated Funds	2,239	1,843	1,762
Reserves
Capital Equity
Total Equity	2,239	1,843	1,762

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	19,936	18,311	22,131
Personnel Services
Grants and Subsidies
Finance Costs	17	19	167
Equivalent Income Tax
Other Payments	2,810	3,699	3,125
Total Payments	22,763	22,029	25,423
Receipts			
Appropriation	26,130	25,371	28,748
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	70	70	...
Other Receipts	54	54	54
Total Receipts	26,254	25,495	28,803
Net Cash Flows From Operating Activities	3,491	3,466	3,380
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15	50	15
Purchases of Property, Plant and Equipment	(700)	(1,000)	(1,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(400)	(100)	(100)
Net Cash Flows From Investing Activities	(1,085)	(1,050)	(1,085)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,391)	(2,403)	(2,456)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,391)	(2,403)	(2,456)
Net Increase/(Decrease) in Cash	15	13	(161)
Opening Cash and Cash Equivalents	347	347	360
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	362	360	199

New South Wales Electoral Commission

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	80,497	73,273	95,110
Personnel Services Expenses
Other Operating Expenses	23,960	14,222	20,281
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	9,731	9,731	10,875
Finance Costs	638	638	1,016
Other Expenses	52,491	39,494	71,746
TOTAL EXPENSES EXCLUDING LOSSES	167,318	137,358	199,028
Revenue			
Appropriation Revenue	167,812	132,032	192,826
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	580	835	600
Transfers to the Crown Entity	(57,718)
Sales of Goods and Services	4,325	4,325	57,299
Grants and Contributions	4,950	5,350	4,100
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	0	...	0
Total Revenue	177,666	142,542	197,107
Gain/(Loss) on Disposal of Non Current Assets	...	50	...
Other Gains/(Losses)
Net Result	10,348	5,234	(1,921)

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	20,012	16,565	12,139
Taxes Receivable
Receivables	5,337	13,333	10,558
Contract Assets	58	58	58
Inventories	145	145	145
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	25,552	30,101	22,900
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment	773	693	501
Infrastructure Systems
Investment Properties
Right of Use Assets	20,311	20,392	17,165
Intangibles	34,275	24,611	29,862
Other Assets
Total Non Current Assets	55,360	45,696	47,528
Total Assets	80,911	75,797	70,428
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,499	4,500	4,500
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	3,210	3,210	2,991
Provisions	5,063	5,064	5,064
Other	1
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,774	12,774	12,555
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	26,543	26,543	23,314
Provisions	685	685	685
Other
Total Non Current Liabilities	27,229	27,228	23,999
Total Liabilities	40,003	40,002	36,554
Net Assets	40,909	35,795	33,874
Equity			
Accumulated Funds	40,909	35,795	33,874
Reserves
Capital Equity
Total Equity	40,909	35,795	33,874

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	79,917	72,437	94,510
Personnel Services
Grants and Subsidies
Finance Costs	638	638	1,016
Equivalent Income Tax
Other Payments	67,852	61,716	100,626
Total Payments	148,407	134,792	196,153
Receipts			
Appropriation	167,812	132,032	192,826
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(57,718)
Sale of Goods and Services	4,325	1,554	60,074
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	4,950	5,350	4,100
Other Receipts	(11,375)	(0)	8,600
Total Receipts	165,711	138,936	207,882
Net Cash Flows From Operating Activities	17,304	4,144	11,729
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	50	...
Purchases of Property, Plant and Equipment	(142)	(154)	(99)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(16,525)	(6,861)	(12,607)
Net Cash Flows From Investing Activities	(16,667)	(6,965)	(12,706)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,683)	(3,672)	(3,449)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,683)	(3,672)	(3,449)
Net Increase/(Decrease) in Cash	(3,046)	(6,493)	(4,426)
Opening Cash and Cash Equivalents	23,058	23,058	16,565
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	20,012	16,565	12,139

Ombudsman's Office

Operating Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	37,681	32,602	40,835
Personnel Services Expenses
Other Operating Expenses	12,224	14,780	11,515
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,828	3,247	4,337
Finance Costs	56	66	146
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	53,789	50,696	56,833
Revenue			
Appropriation Revenue	52,878	50,290	54,571
Funding Distribution from Department
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,055	715	1,092
Transfers to the Crown Entity
Sales of Goods and Services	595	680	720
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	0	25	0
Total Revenue	54,529	51,710	56,383
Gain/(Loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(1)	...
Net Result	740	1,013	(450)

Balance Sheet

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,562	4,666	5,675
Taxes Receivable
Receivables	1,250	1,250	500
Contract Assets
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	5,812	5,916	6,175
Non Current Assets			
Taxes Receivable
Receivables
Contract Assets
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,898
Plant and Equipment	924	1,145	925
Infrastructure Systems
Investment Properties
Right of Use Assets	685	704	1,836
Intangibles	2,090	2,018	1,872
Other Assets
Total Non Current Assets	3,698	3,868	6,532
Total Assets	9,510	9,784	12,707
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,721	1,721	2,471
Contract Liabilities	72	72	72
Other Financial Liabilities at Fair Value
Borrowings	806	806	1,837
Provisions	2,493	2,493	3,593
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,093	5,093	7,974
Non Current Liabilities			
Taxes Payable
Payables
Contract Liabilities
Other Financial Liabilities at Fair Value
Borrowings	0
Provisions	1,011	1,012	1,504
Other
Total Non Current Liabilities	1,012	1,012	1,504
Total Liabilities	6,104	6,105	9,478
Net Assets	3,406	3,679	3,230
Equity			
Accumulated Funds	3,406	3,679	3,230
Reserves
Capital Equity
Total Equity	3,406	3,679	3,230

Cash Flow Statement

	2023-24		2024-25
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	36,626	31,887	38,328
Personnel Services
Grants and Subsidies
Finance Costs	51	51	107
Equivalent Income Tax
Other Payments	12,229	16,699	10,055
Total Payments	48,906	48,637	48,489
Receipts			
Appropriation	52,878	50,290	54,571
Funding Distribution from Department
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	595	680	833
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	0	1,930	6
Total Receipts	53,474	52,899	55,410
Net Cash Flows From Operating Activities	4,568	4,262	6,921
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(210)	(444)	(2,108)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,558)	(914)	(700)
Net Cash Flows From Investing Activities	(1,768)	(1,358)	(2,808)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,148)	(3,148)	(3,104)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,148)	(3,148)	(3,104)
Net Increase/(Decrease) in Cash	(348)	(244)	1,009
Opening Cash and Cash Equivalents	4,910	4,910	4,666
Reclassification of Cash Equivalents
Cash transferred in(out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	4,562	4,666	5,675

