

10. PREMIER'S DEPARTMENT

10.1 Agency Expense Summary

| Premier's Department | Expenses ^(a) | | | Capital Expenditure | | |
|---|---------------------------|--------------------------|---------------|---------------------------|--------------------------|---------------|
| | 2023-24 Revised \$m | 2024-25 Budget \$m | Change % | 2023-24 Revised \$m | 2024-25 Budget \$m | Change % |
| Premier's Department^(b) | 379.6 | 435.9 | 14.8 | 7.4 | 17.3 | 133.7 |
| Funding distribution to agencies | 6.6 | 7.9 | 19.6 | ... | ... | ... |
| Total Principal Department | 386.2 | 443.8 | 14.9 | 7.4 | 17.3 | 133.7 |
| Agencies | | | | | | |
| Natural Resources Commission | 8.7 | 7.9 | (8.5) | 0.1 | 0.1 | 94.0 |
| TOTAL Agencies | 8.7 | 7.9 | (8.5) | 0.1 | 0.1 | 94.0 |
| Special Offices | | | | | | |
| Public Service Commission | 36.5 | 31.3 | (14.2) | 0.4 | 0.3 | (24.2) |
| Total Special Offices | 36.5 | 31.3 | (14.2) | 0.4 | 0.3 | (24.2) |

(a) This table shows expenses on an uneliminated basis.

(b) The NSW Government Communications team was transferred from the Department of Customer Service to the Premier's Department, as per *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No 6) 2023*, effective 1 January 2024.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

10.2 Financial Statements

Premier's Department

Operating Statement

| | 2023-24 | | 2024-25 |
|---|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | 187,293 | 162,507 | 198,478 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 81,735 | 97,595 | 106,677 |
| Grants and Subsidies | 160,203 | 113,011 | 127,028 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 11,430 | 12,730 | 11,599 |
| Finance Costs | 38 | 352 | 1 |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 440,698 | 386,195 | 443,783 |
| Revenue | | | |
| Appropriation Revenue | 389,068 | 318,711 | 407,362 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 2,469 | 3,482 | 1,171 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 7,436 | 15,249 | 11,700 |
| Grants and Contributions | 45,128 | 36,317 | 33,145 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | (0) | ... | 0 |
| Total Revenue | 444,101 | 373,758 | 453,377 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | 554 | ... |
| Net Result | 3,402 | (11,883) | 9,595 |

Balance Sheet

| | 2023-24 | | 2024-25 |
|--|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 112,750 | 64,714 | 70,326 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 9,442 | 8,244 | 8,244 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 122,192 | 72,959 | 78,571 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | 174,326 | 176,261 | 182,823 |
| Plant and Equipment | 30,412 | 22,717 | 17,352 |
| Infrastructure Systems | ... | (0) | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | 1,310 | 682 | 437 |
| Intangibles | 12,198 | 10,868 | 15,658 |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 218,246 | 210,528 | 216,270 |
| Total Assets | 340,438 | 283,487 | 294,841 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 53,603 | 10,691 | 8,549 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 151 | 151 | 151 |
| Provisions | 12,019 | 11,089 | 11,089 |
| Other | 3,209 | 3,209 | 3,209 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 68,981 | 25,140 | 22,998 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 1,510 | ... | 3,811 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 992 | 992 | 992 |
| Provisions | 7,056 | 7,057 | 7,147 |
| Other | 3,816 | 763 | 763 |
| Total Non Current Liabilities | 13,374 | 8,812 | 12,713 |
| Total Liabilities | 82,355 | 33,951 | 35,711 |
| Net Assets | 258,083 | 249,535 | 259,130 |
| Equity | | | |
| Accumulated Funds | 193,907 | 177,850 | 187,445 |
| Reserves | 64,176 | 71,685 | 71,685 |
| Capital Equity | ... | ... | ... |
| Total Equity | 258,083 | 249,535 | 259,130 |

Cash Flow Statement

| | 2023-24 | | 2024-25 |
|--|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | 184,824 | 159,639 | 197,307 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 160,203 | 113,011 | 127,028 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 82,170 | 157,229 | 104,918 |
| Total Payments | 427,197 | 429,880 | 429,254 |
| Receipts | | | |
| Appropriation | 389,068 | 318,711 | 407,362 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 7,436 | 15,244 | 11,698 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 45,128 | 36,317 | 33,145 |
| Other Receipts | (0) | 12,080 | 2 |
| Total Receipts | 441,632 | 382,351 | 452,206 |
| Net Cash Flows From Operating Activities | 14,435 | (47,528) | 22,953 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (14,985) | (2,387) | (10,341) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (6,363) | (5,033) | (7,000) |
| Net Cash Flows From Investing Activities | (21,348) | (7,420) | (17,341) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | ... | ... |
| Net Increase/(Decrease) in Cash | (6,913) | (54,948) | 5,612 |
| Opening Cash and Cash Equivalents | 119,663 | 119,663 | 64,714 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 112,750 | 64,714 | 70,326 |

Natural Resources Commission

Operating Statement

| | 2023-24 | | 2024-25 |
|---|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | 4,753 | 5,622 | 5,368 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 1,891 | 2,826 | 2,463 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 153 | 214 | 99 |
| Finance Costs | ... | 5 | ... |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 6,798 | 8,668 | 7,931 |
| Revenue | | | |
| Appropriation Revenue | ... | ... | ... |
| Funding Distribution from Department | 6,598 | 6,538 | 7,621 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 62 | 180 | 187 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | 1,823 | ... |
| Total Revenue | 6,660 | 8,541 | 7,809 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (6) | ... |
| Other Gains/(Losses) | ... | (5) | ... |
| Net Result | (138) | (138) | (122) |

Balance Sheet

| | 2023-24 | | 2024-25 |
|--|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 628 | 1,197 | 540 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 113 | 245 | 245 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 741 | 1,442 | 785 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 227 | 209 | 58 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 227 | 209 | 58 |
| Total Assets | 968 | 1,652 | 842 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 528 | 384 | 243 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 0 |
| Provisions | 573 | 845 | 845 |
| Other | 0 | 616 | 70 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 1,101 | 1,846 | 1,158 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 173 | 188 | 188 |
| Other | ... | ... | ... |
| Total Non Current Liabilities | 173 | 188 | 188 |
| Total Liabilities | 1,274 | 2,034 | 1,346 |
| Net Assets | (306) | (382) | (504) |
| Equity | | | |
| Accumulated Funds | (306) | (382) | (504) |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| Total Equity | (306) | (382) | (504) |

Cash Flow Statement

| | 2023-24 | | 2024-25 |
|--|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | 4,691 | 5,233 | 5,181 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 2,501 | 3,937 | 2,455 |
| Total Payments | 7,192 | 9,170 | 7,636 |
| Receipts | | | |
| Appropriation | ... | ... | ... |
| Funding Distribution from Department | 6,598 | 6,538 | 7,621 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | (671) | (54) | (546) |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | ... | 2,040 | ... |
| Total Receipts | 5,927 | 8,524 | 7,075 |
| Net Cash Flows From Operating Activities | (1,266) | (646) | (561) |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | (50) | (97) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| Net Cash Flows From Investing Activities | ... | (50) | (97) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | ... | ... |
| Net Increase/(Decrease) in Cash | (1,266) | (696) | (658) |
| Opening Cash and Cash Equivalents | 1,894 | 1,894 | 1,197 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 628 | 1,197 | 540 |

Public Service Commission

Operating Statement

| | 2023-24 | | 2024-25 |
|---|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Expenses Excluding Losses | | | |
| Operating Expenses - | | | |
| Employee Related | 21,473 | 20,425 | 20,707 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 18,222 | 15,604 | 10,064 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 696 | 487 | 548 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| TOTAL EXPENSES EXCLUDING LOSSES | 40,390 | 36,517 | 31,319 |
| Revenue | | | |
| Appropriation Revenue | 30,644 | 26,962 | 21,608 |
| Funding Distribution from Department | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 501 | 477 | 518 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 3,082 | 3,099 | 3,047 |
| Grants and Contributions | 5,671 | 5,672 | 5,813 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 212 | ... | (0) |
| Total Revenue | 40,110 | 36,210 | 30,986 |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (64) | ... |
| Other Gains/(Losses) | ... | ... | ... |
| Net Result | (281) | (371) | (333) |

Balance Sheet

| | 2023-24 | | 2024-25 |
|--|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Assets | | | |
| Current Assets | | | |
| Cash Assets | 5,436 | 5,370 | 5,315 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 1,439 | 953 | 953 |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| Total Current Assets | 6,875 | 6,323 | 6,268 |
| Non Current Assets | | | |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Contract Assets | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - | | | |
| Land and Building | ... | ... | ... |
| Plant and Equipment | 1,703 | 1,634 | 1,356 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Right of Use Assets | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| Total Non Current Assets | 1,703 | 1,634 | 1,356 |
| Total Assets | 8,578 | 7,957 | 7,624 |
| Liabilities | | | |
| Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | 2,899 | 2,360 | 2,360 |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 2,025 | 2,356 | 2,356 |
| Other | 100 | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| Total Current Liabilities | 5,024 | 4,716 | 4,716 |
| Non Current Liabilities | | | |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Contract Liabilities | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 411 | 410 | 410 |
| Other | 100 | ... | ... |
| Total Non Current Liabilities | 511 | 410 | 410 |
| Total Liabilities | 5,536 | 5,126 | 5,126 |
| Net Assets | 3,042 | 2,831 | 2,498 |
| Equity | | | |
| Accumulated Funds | 3,042 | 2,831 | 2,498 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| Total Equity | 3,042 | 2,831 | 2,498 |

Cash Flow Statement

| | 2023-24 | | 2024-25 |
|--|-----------------|------------------|-----------------|
| | Budget \$000 | Revised \$000 | Budget \$000 |
| Cash Flows From Operating Activities | | | |
| Payments | | | |
| Employee Related | 20,972 | 19,948 | 20,189 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 18,524 | 16,351 | 10,064 |
| Total Payments | 39,496 | 36,300 | 30,253 |
| Receipts | | | |
| Appropriation | 30,644 | 26,962 | 21,608 |
| Funding Distribution from Department | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 3,082 | 3,099 | 3,047 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 5,671 | 5,672 | 5,813 |
| Other Receipts | 412 | 566 | (0) |
| Total Receipts | 39,809 | 36,299 | 30,468 |
| Net Cash Flows From Operating Activities | 313 | (1) | 215 |
| Cash Flows From Investing Activities | | | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (666) | (356) | (270) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| Net Cash Flows From Investing Activities | (666) | (356) | (270) |
| Cash Flows From Financing Activities | | | |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| Net Cash Flows From Financing Activities | ... | ... | ... |
| Net Increase/(Decrease) in Cash | (353) | (357) | (55) |
| Opening Cash and Cash Equivalents | 5,789 | 5,728 | 5,370 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in(out) as a Result of Administrative Restructuring | ... | ... | ... |
| Closing Cash and Cash Equivalents | 5,436 | 5,370 | 5,315 |