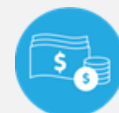


5. PREMIER AND CABINET CLUSTER

5.1 Introduction

The Premier and Cabinet cluster works for the people of New South Wales by supporting the Premier and the Cabinet to deliver the Government's objectives. It brings the voice of Aboriginal people into policy making, develops arts and culture, protects and preserves the State's heritage, coordinates policy and services, and facilitates stewardship of the public service.



\$1.8 billion

Recurrent Expenses
2019-20



\$840 million

Capital Expenditure
2019-20

Contribution to the Government's Priorities

The Premier and Cabinet cluster contributes to delivering the following Government priorities:

- Well-connected communities with quality local environments
- Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long.

State Outcomes delivered by Premier and Cabinet cluster

State Outcome	Description
Effective and coordinated government	Coordinating government policy initiatives, overseeing infrastructure investment and facilitating the delivery of key urban renewal precincts.
Accountable and responsible government	Ensuring a robust democracy, upholding the integrity of Government, fighting corruption, enhancing public sector capability and improving service delivery.
Empowering Aboriginal communities	Transforming the relationship between Aboriginal people and the NSW Government through the delivery of Opportunity, Choice, Healing, Responsibility and Empowerment (OCHRE).
Excellence in arts, culture and heritage	Developing and supporting arts and culture, increasing attendance at cultural events, and sustaining cultural precincts and infrastructure. Protecting, preserving and enabling public access to our State's heritage.

5.2 2019-20 Budget Highlights

In 2019-20, the Premier and Cabinet cluster will spend \$2.7 billion (\$1.8 billion recurrent expenses and \$839.5 million capital expenditure). Key initiatives are highlighted below.

Effective and coordinated government

- \$101 million for the development of major urban renewal projects to transform and unlock economic potential in growth centres that drive housing, employment and public benefits including Parramatta North and Redfern Waterloo District
- \$99.2 million over four years (including \$49.6 million contribution from the Australian Government) towards developing local community initiatives under the Western Parkland City Liveability Program, a joint initiative with the Australian Government and various local councils. Key projects include:
 - development of three sport and recreation facilities in the Camden area
 - upgrade of the Fairfield showgrounds
 - rejuvenation of the town centres of Windsor, Richmond and South Windsor
 - transform the Regatta Park precinct in Penrith
 - delivery of the Campbelltown Billabong Parklands and a landmark and iconic swimming lagoon at Apex Park, Bradbury
- Continue working in 2019-20 to deliver a metropolis of three cities as outlined in the Greater Sydney Region Plan. This includes spending \$8 million to deliver Growth Infrastructure Compacts as part of the Western Sydney City Deal, ensuring alignment of growth and infrastructure in the Parkland City.

Excellence in arts, culture and heritage

- \$167.2 million (\$645 million total Government contribution) to relocate the Powerhouse Museum to Parramatta and expand storage at the Museum Discovery Centre
- \$113.5 million (\$187.8 million over two years) to rejuvenate the Walsh Bay Arts Precinct, providing a unique cultural and visitor experience
- \$103.4 million (\$244 million total Government contribution) for the Sydney Modern project, to transform the Art Gallery of New South Wales into one of the world's great art museums
- \$76.6 million (\$205.5 million over four years) for the Sydney Opera House renewal program and security upgrades
- \$61.3 million (\$247.4 million over four years) for Arts and Cultural Development Program grants to support arts and cultural organisations, artists and workers
- \$40.5 million (\$50.5 million total Government contribution) to the Australian Museum to deliver a new touring exhibition hall, education and visitor facilities, which will enable Sydney to be one of ten cities worldwide to host the King Tutankhamun exhibition before it permanently returns to Egypt
- \$28.9 million (\$60.5 million over two years) from the Regional Cultural Fund to support the development of arts and cultural activities in the State's regions
- \$15 million (\$55 million over four years) for the Made in NSW program to support screen production in New South Wales and generate employment in this sector
- \$9.7 million (\$39.4 million over four years) to enhance the Australian Museum's outcomes based service delivery

- \$2.3 million from the Regional Cultural Fund for a new mid-Western Regional Gallery and Cultural Centre in Mudgee
- \$500,000 per annum (\$2 million over four years) to the State Library for Vision Australia to enable the provision of expanded services and a greater selection of audio and braille books to the 126,000 people who are blind or have low vision in New South Wales.

5.3 Machinery of Government

Under the *Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019* the following changes to the Premier and Cabinet cluster are effective 1 July 2019:

- the following functions, agencies and groups transfer from the former Planning and Environment cluster to the Premier and Cabinet cluster:
 - the Heritage Division and the Culture Policy Branch of the Office of Environment and Heritage
 - Historic Houses Trust of New South Wales
 - functions associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts including the following agencies:
 - Art Gallery of New South Wales
 - Australian Museum
 - Museum of Applied Arts and Sciences
 - State Archives and Records Authority of New South Wales
 - State Library of New South Wales
- Aboriginal Affairs NSW transfers from the Education cluster
- functions in Treasury associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts transfer from the Treasury cluster
- Law Enforcement Conduct Commission transfers from the former Justice cluster
- persons employed in the UrbanGrowth NSW Staff Agency and the Barangaroo Delivery Authority Staff Agency transfer to the Infrastructure NSW Staff Agency
- the following functions, agencies and groups transfer out of the Premier and Cabinet cluster:
 - to the Customer Service cluster:
 - Office of the Customer Service Commissioner
 - Behavioural Insights Unit
 - Government Communications Branch
 - functions undertaken by the Digital, Content and Sponsorship Branch to administer the nsw.gov.au website
 - Independent Pricing and Regulatory Tribunal

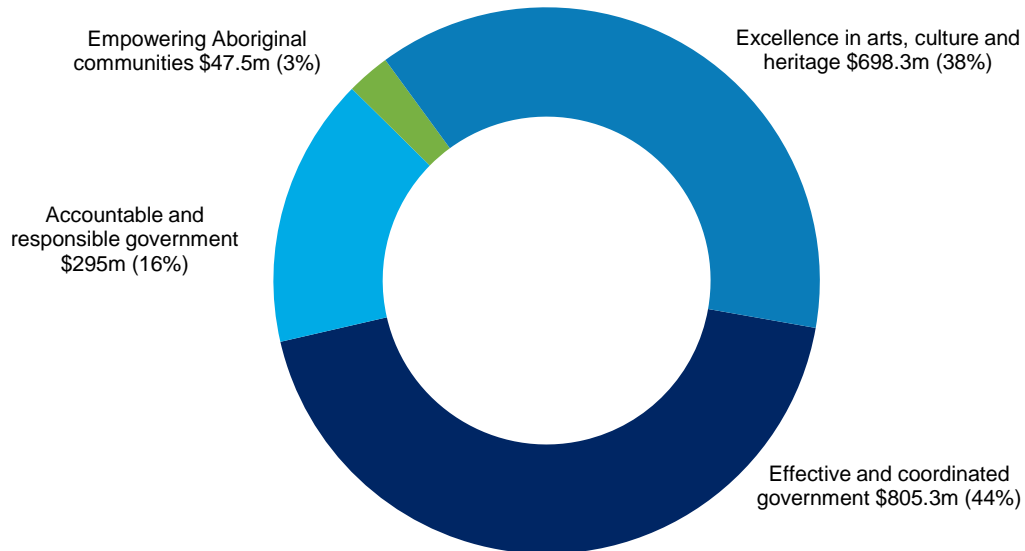
- to the Treasury cluster:
 - Western City and Aerotropolis Authority Staff Agency transfers to the Treasury cluster. Western City and Aerotropolis Authority was established as a Public Service executive agency related to the Department of Premier and Cabinet under the *Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018*, effective 9 November 2018
- to the Planning, Industry and Environment cluster:
 - the functions within the Premier and Cabinet cluster associated with the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade transfer to the Planning, Industry and Environment cluster
 - Natural Resources Commission.

The Greater Sydney Commission Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the *Administrative Arrangements (Administrative Changes - Greater Sydney Commission) Order 2018*, effective 1 July 2018. It forms part of the Premier and Cabinet cluster.

5.4 Overview of cluster expenses by State Outcome

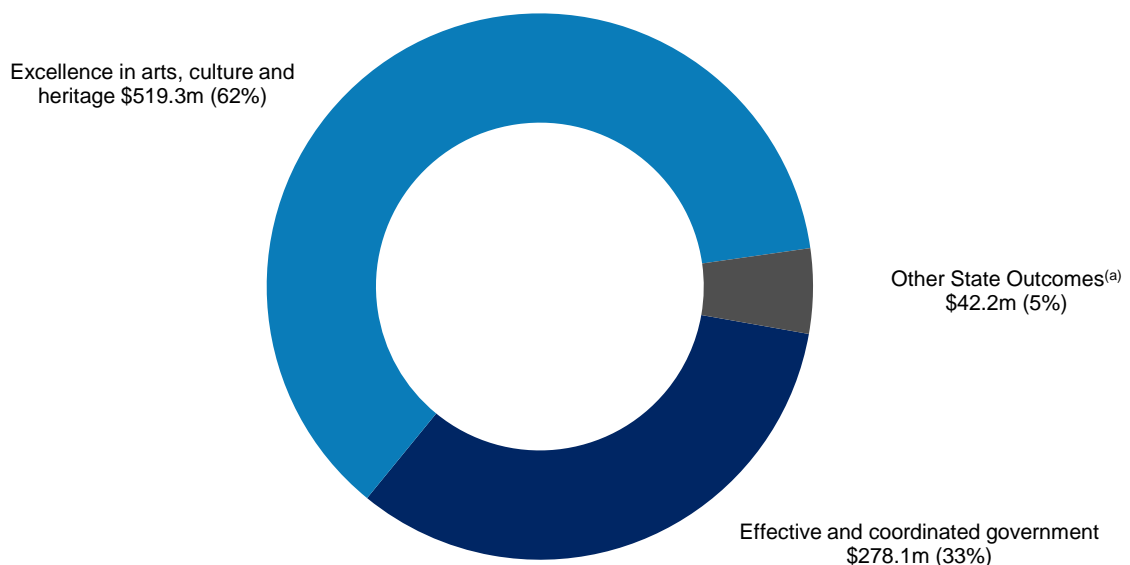
A summary of expenses by State Outcome is provided in the charts below.

Chart 5.1 Recurrent expenses by outcome 2019-20 (dollars and %)



Note: The sum of percentages does not equal one hundred due to rounding.

Chart 5.2 Capital expenditure by outcome 2019-20 (dollars and %)



(a) Grouped for presentation purposes, "Other State Outcomes" comprises:

- Accountable and Responsible Government
- Empowering Aboriginal Communities

5.5 Agency Expense Summary

The 2019-20 Budget for the Department of Premier and Cabinet (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Premier and Cabinet will spend \$1.7 billion (\$1.4 billion recurrent expenses and \$295.4 million capital expenditure).

Premier and Cabinet cluster	Expenses ^(a)			Capital Expenditure		
	2018-19	2019-20	Change	2018-19	2019-20	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Department of Premier and Cabinet ^(b)	375.8	703.1	87.1	6.7	295.4	N/A
Cluster Grants	146.9	706.0	380.7
Total Principal Agency	522.6	1,409.1	169.6	6.7	295.4	4,325.5
Audit Office of New South Wales	59.5	62.1	4.5	4.8	17.6	264.5
Barangaroo Delivery Authority	81.1	83.5	3.0	4.1	27.8	576.9
Greater Sydney Commission	17.1	23.5	37.3	0.0	0.0	0.0
Independent Commission Against Corruption	28.7	25.8	(10.3) ^(c)	0.9	0.8	(15.3)
Infrastructure NSW	253.1	300.7	18.8	0.1	237.0	N/A
New South Wales Electoral Commission	137.8	106.1	(23.0) ^(d)	9.1	15.9	74.2
Ombudsman's Office	32.0	31.0	(2.9)	0.5	0.3	(34.0)
Parliamentary Counsel's Office	10.3	12.3	19.3	0.2	0.3	77.8
Public Service Commission	41.0	44.9	9.5	0.6	0.2	(70.1) ^(e)
UrbanGrowth NSW Development Corporation	53.2	100.5	89.1	0.2	4.3	N/A
Total Cluster Agencies	713.7	790.5	10.8	20.5	304.3	1,384.0
Agencies transferred from: Justice (GG) Cluster ^(f)						
Law Enforcement Conduct Commission	22.8	24.7	8.2	1.3	7.3	460.2
Agencies transferred from: Planning and Environment (GG) Cluster ^(g)						
Art Gallery of New South Wales	58.7	49.9	(15.0)	25.5	147.9	479.1
Australian Museum	51.8	42.5	(18.0)	8.3	52.8	538.7
Historic Houses Trust of New South Wales ...	26.8	29.0	8.2	9.3	5.1	(45.8)
Museum of Applied Arts and Sciences	55.5	69.1	24.4	3.8	2.0	(47.6)
State Archives and Records Authority of New South Wales	32.6	33.7	3.5	6.3	7.3	15.3
State Library of New South Wales	88.7	103.7	17.0	17.9	17.6	(1.7)
Total Transferred In Agencies	336.9	352.6	4.6	72.4	239.8	231.3

(a) This table shows expenses on an uneliminated cluster basis.

(b) For 2019-20, the Premier and Cabinet cluster transfers in several functions following machinery of government changes (see section 5.3), and thus comparisons between 2018-19 and 2019-20 Budget are not like for like comparisons.

(c) The decrease in recurrent expenditure is due to additional complexity on specific investigations resulting in higher legal and transcription costs in 2018-19.

(d) The decrease in recurrent expenditure reflects the cyclical budget with no major election to be held in 2019-20.

(e) Capital reduction is due to successful completion in 2018-19 of job sharing application project.

(f) The Law Enforcement Conduct Commission transfers from the former Justice cluster effective 1 July 2019.

(g) The Art Gallery of New South Wales, Australian Museum, Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, State Archives and Records Authority of New South Wales and State Library of New South Wales transfer from the former Planning and Environment cluster effective 1 July 2019.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

5.6 Financial Statements

Department of Premier and Cabinet

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	150,546	150,338	211,376
Personnel Services Expenses
Other Operating Expenses	69,454	67,941	77,587
Grants and Subsidies	192,772	294,559	1,083,107
Appropriation Expense
Depreciation and Amortisation	9,329	9,488	33,609
Finance Costs	39	189	3,407
Other Expenses	...	100	...
TOTAL EXPENSES EXCLUDING LOSSES	422,140	522,615	1,409,085
Revenue			
Appropriation Revenue	391,892	476,060	1,520,538
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,973	3,243	3,618
Transfers to the Crown Entity
Sales of Goods and Services	10,225	3,343	44,791
Grants and Contributions	11,434	31,817	214,461
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	15,272
Total Revenue	416,524	514,463	1,798,681
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	96	...
Net Result	(5,616)	(8,056)	389,596

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	4,994	5,156	20,894
Taxes Receivable
Receivables	3,729	3,730	9,281
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,723	8,886	30,175
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	136,325	138,119	1,091,931
Plant and Equipment	43,579	39,933	36,932
Infrastructure Systems
Investment Properties
Intangibles	4,794	4,251	8,639
Other Assets
Total Non Current Assets	184,698	182,303	1,137,502
Total Assets	193,421	191,189	1,167,677
Liabilities			
Current Liabilities			
Taxes Payable
Payables	21,774	18,732	23,179
Other Financial Liabilities at Fair Value
Borrowings	14,731
Provisions	12,967	12,967	17,188
Other	4,173	4,174	4,174
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	38,914	35,873	59,272
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	100,630
Provisions	5,996	5,996	6,182
Other	23,394	23,394	20,262
Total Non Current Liabilities	29,389	29,390	127,074
Total Liabilities	68,304	65,263	186,346
Net Assets	125,117	125,926	981,330
Equity			
Accumulated Funds	91,069	90,028	945,432
Reserves	34,048	35,899	35,899
Capital Equity
Total Equity	125,117	125,926	981,330

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	148,037	149,185	205,276
Personnel Services
Grants and Subsidies	192,772	294,559	1,083,107
Finance Costs	3,372
Equivalent Income Tax
Other Payments	72,941	79,960	183,650
Total Payments	413,750	523,704	1,475,404
Receipts			
Appropriation	391,892	474,545	1,520,538
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	10,225	3,333	42,809
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	10,840	31,217	213,868
Other Receipts	6,201	11,745	21,097
Total Receipts	419,158	520,840	1,798,313
Net Cash Flows From Operating Activities	5,408	(2,865)	322,909
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(5,575)	(3,852)	(291,798)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(4,000)	(2,823)	(3,530)
Net Cash Flows From Investing Activities	(9,575)	(6,675)	(295,328)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(13,815)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(13,815)
Net Increase/(Decrease) in Cash	(4,167)	(9,540)	13,766
Opening Cash and Cash Equivalents	9,161	14,696	5,156
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	1,972
Closing Cash and Cash Equivalents	4,994	5,156	20,894

Greater Sydney Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	7,341	13,694
Personnel Services Expenses	11,972
Other Operating Expenses	2,948	9,734	9,236
Grants and Subsidies	25,315
Appropriation Expense
Depreciation and Amortisation	50	67	585
Finance Costs	20
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	40,285	17,142	23,535
Revenue			
Appropriation Revenue
Cluster Grant Revenue	40,235	16,608	23,470
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	...	100	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	384	...
Total Revenue	40,235	17,092	23,470
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(50)	(50)	(65)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	230	524	524
Taxes Receivable
Receivables	203	295	295
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	434	819	819
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	535
Plant and Equipment	(2)	67	52
Infrastructure Systems
Investment Properties
Intangibles	119	79	44
Other Assets
Total Non Current Assets	117	146	631
Total Assets	551	965	1,450
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,416	2,663	2,663
Other Financial Liabilities at Fair Value
Borrowings	550
Provisions	193	561	561
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,609	3,225	3,775
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,608	3,224	3,774
Net Assets	(2,058)	(2,259)	(2,324)
Equity			
Accumulated Funds	(2,058)	(2,259)	(2,324)
Reserves
Capital Equity
Total Equity	(2,058)	(2,259)	(2,324)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	...	6,780	13,694
Personnel Services	11,972
Grants and Subsidies	25,315
Finance Costs	20
Equivalent Income Tax
Other Payments	2,948	10,271	9,236
Total Payments	40,235	17,051	22,950
Receipts			
Appropriation
Cluster Grant Revenue	40,235	16,608	23,470
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	100	...
Other Receipts	...	343	...
Total Receipts	40,235	17,051	23,470
Net Cash Flows From Operating Activities	520
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(520)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(520)
Net Increase/(Decrease) in Cash
Opening Cash and Cash Equivalents	230	524	524
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	230	524	524

Infrastructure NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	8,918	12,203	50,702
Personnel Services Expenses
Other Operating Expenses	340,381	240,723	248,886
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	37	177	1,060
Finance Costs	101
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	349,336	253,103	300,748
Revenue			
Appropriation Revenue
Cluster Grant Revenue	11,781	11,619	247,969
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	87	255	89
Transfers to the Crown Entity
Sales of Goods and Services	306,243	207,226	266,868
Grants and Contributions	24,673	27,939	11,827
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	4,235	4,235	...
Total Revenue	347,019	251,274	526,754
Gain/(loss) on Disposal of Non Current Assets	...	(4)	...
Other Gains/(Losses)
Net Result	(2,317)	(1,833)	226,005

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	55,320	26,483	23,320
Taxes Receivable
Receivables	4,187	4,187	687
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	59,507	30,670	24,007
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	6,712
Plant and Equipment	332	278	107
Infrastructure Systems	229,798
Investment Properties
Intangibles	...	15	8
Other Assets
Total Non Current Assets	333	293	236,625
Total Assets	59,840	30,962	260,632
Liabilities			
Current Liabilities			
Taxes Payable
Payables	31,902	11,294	8,193
Other Financial Liabilities at Fair Value
Borrowings	876
Provisions	682	747	747
Other	22,257	9,348	9,348
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	54,841	21,388	19,163
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	5,889
Provisions	165	170	170
Other
Total Non Current Liabilities	165	170	6,059
Total Liabilities	55,005	21,558	25,222
Net Assets	4,834	9,404	235,409
Equity			
Accumulated Funds	4,834	9,404	235,409
Reserves
Capital Equity
Total Equity	4,834	9,404	235,409

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	8,831	12,200	50,613
Personnel Services
Grants and Subsidies
Finance Costs	101
Equivalent Income Tax
Other Payments	340,887	258,463	251,987
Total Payments	349,718	270,663	302,700
Receipts			
Appropriation
Cluster Grant Revenue	11,781	11,619	247,969
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	306,243	204,990	266,868
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	24,673	27,939	11,827
Other Receipts	4,735	11,221	3,500
Total Receipts	347,432	255,769	530,164
Net Cash Flows From Operating Activities	(2,286)	(14,894)	227,464
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	...	(104)	(229,798)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(104)	(229,798)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(828)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(828)
Net Increase/(Decrease) in Cash	(2,286)	(14,998)	(3,162)
Opening Cash and Cash Equivalents	57,606	41,481	26,483
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	55,320	26,483	23,321

Parliamentary Counsel's Office

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	8,691	8,111	9,744
Personnel Services Expenses
Other Operating Expenses	1,727	1,705	1,036
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	478	478	1,233
Finance Costs	4	4	268
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	10,900	10,298	12,282
Revenue			
Appropriation Revenue
Cluster Grant Revenue	10,027	9,389	11,237
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	388	588	398
Transfers to the Crown Entity
Sales of Goods and Services	98	97	97
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	10,512	10,074	11,732
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(388)	(224)	(550)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	459	685	689
Taxes Receivable
Receivables	70	320	320
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	529	1,005	1,009
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	6,736
Plant and Equipment	1,478	1,532	1,131
Infrastructure Systems
Investment Properties
Intangibles	464	359	602
Other Assets
Total Non Current Assets	1,942	1,891	8,469
Total Assets	2,471	2,896	9,478
Liabilities			
Current Liabilities			
Taxes Payable
Payables	356	356	527
Other Financial Liabilities at Fair Value
Borrowings	574
Provisions	837	837	837
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,193	1,193	1,938
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	6,387
Provisions	317	317	317
Other
Total Non Current Liabilities	317	317	6,704
Total Liabilities	1,510	1,510	8,642
Net Assets	961	1,386	836
Equity			
Accumulated Funds	961	1,386	836
Reserves
Capital Equity
Total Equity	961	1,386	836

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	8,303	7,538	9,347
Personnel Services
Grants and Subsidies
Finance Costs	264
Equivalent Income Tax
Other Payments	1,754	1,674	1,069
Total Payments	10,057	9,213	10,680
Receipts			
Appropriation
Cluster Grant Revenue	10,027	9,389	11,237
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	98	97	97
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	189	(164)	200
Total Receipts	10,313	9,322	11,534
Net Cash Flows From Operating Activities	256	110	854
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(30)	(50)	(30)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(220)	(130)	(290)
Net Cash Flows From Investing Activities	(250)	(180)	(320)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(530)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(530)
Net Increase/(Decrease) in Cash	6	(70)	4
Opening Cash and Cash Equivalents	453	756	685
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	459	685	689

Art Gallery of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	23,248	23,248	24,809
Personnel Services Expenses
Other Operating Expenses	23,087	31,279	21,965
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,000	4,200	3,129
Finance Costs	2
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	49,335	58,727	49,905
Revenue			
Appropriation Revenue
Cluster Grant Revenue	29,791	29,100	32,378
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	723	723	728
Transfers to the Crown Entity
Sales of Goods and Services	16,097	16,267	16,040
Grants and Contributions	62,748	48,548	129,684
Investment Revenue	2,493	2,494	2,487
Retained Taxes, Fees and Fines
Other Revenue	16	450	15
Total Revenue	111,868	97,582	181,332
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	62,533	38,855	131,427

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	24,752	44,151	27,128
Taxes Receivable
Receivables	2,446	2,743	2,872
Inventories	1,223	1,223	1,223
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	28,421	48,117	31,223
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	36,027	36,013	37,613
Equity Investments
Property, Plant and Equipment -			
Land and Building	326,589	280,869	423,545
Plant and Equipment	1,386,615	1,390,767	1,394,683
Infrastructure Systems
Investment Properties
Intangibles	551	2,358	2,358
Other Assets
Total Non Current Assets	1,749,782	1,710,007	1,858,199
Total Assets	1,778,203	1,758,124	1,889,422
Liabilities			
Current Liabilities			
Taxes Payable
Payables	8,417	8,417	8,417
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,924	1,924	1,924
Other	2,181	2,181	2,181
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	12,522	12,522	12,522
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	(129)
Provisions
Other
Total Non Current Liabilities	(129)
Total Liabilities	12,522	12,522	12,393
Net Assets	1,765,681	1,745,602	1,877,029
Equity			
Accumulated Funds	976,538	956,459	1,087,886
Reserves	789,143	789,143	789,143
Capital Equity
Total Equity	1,765,681	1,745,602	1,877,029

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	22,525	23,602	24,081
Personnel Services
Grants and Subsidies
Finance Costs	2
Equivalent Income Tax
Other Payments	25,087	24,158	23,965
Total Payments	47,612	47,760	48,048
Receipts			
Appropriation
Cluster Grant Revenue	29,791	29,100	32,378
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	16,097	15,557	15,911
Retained Taxes, Fees and Fines
Interest Received	893	897	87
Grants and Contributions	58,748	43,548	125,684
Other Receipts	4,816	635	4,815
Total Receipts	110,345	89,737	178,875
Net Cash Flows From Operating Activities	62,733	41,977	130,827
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(61,863)	(24,961)	(147,850)
Proceeds from Sale of Investments
Purchases of Investments	(800)	1,000	...
Advances Repayments Received
Advances made
Other Investing	...	(568)	...
Net Cash Flows From Investing Activities	(62,663)	(24,529)	(147,850)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	70	17,448	(17,023)
Opening Cash and Cash Equivalents	24,682	26,703	44,151
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	24,752	44,151	27,128

Australian Museum

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	25,683	23,999	27,044
Personnel Services Expenses
Other Operating Expenses	13,565	17,145	9,318
Grants and Subsidies	229
Appropriation Expense
Depreciation and Amortisation	5,800	10,666	6,136
Finance Costs	...	3	7
Other Expenses	5	5	5
TOTAL EXPENSES EXCLUDING LOSSES	45,282	51,818	42,510
Revenue			
Appropriation Revenue
Cluster Grant Revenue	31,726	35,686	79,267
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,053	543	1,090
Transfers to the Crown Entity
Sales of Goods and Services	8,045	11,135	3,001
Grants and Contributions	6,574	6,262	6,800
Investment Revenue	253	20	257
Retained Taxes, Fees and Fines
Other Revenue	83	101	...
Total Revenue	47,735	53,747	90,415
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	82	...
Net Result	2,453	2,011	47,905

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,774	10,092	8,497
Taxes Receivable
Receivables	1,299	2,003	2,003
Inventories	261	190	185
Financial Assets at Fair Value
Other Financial Assets	(1,023)
Other
Assets Held For Sale
Total Current Assets	3,311	12,285	10,685
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	194,030	218,785	269,345
Plant and Equipment	525,760	811,213	812,871
Infrastructure Systems
Investment Properties
Intangibles	509	3,130	2,180
Other Assets
Total Non Current Assets	720,299	1,033,128	1,084,396
Total Assets	723,610	1,045,413	1,095,081
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,955	3,154	3,154
Other Financial Liabilities at Fair Value
Borrowings	...	39	39
Provisions	2,428	2,639	2,639
Other	...	5,062	5,676
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	9,383	10,894	11,508
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	...	122	4,179
Provisions	...	60	60
Other	50
Total Non Current Liabilities	50	182	4,239
Total Liabilities	9,433	11,076	15,747
Net Assets	714,177	1,034,337	1,079,334
Equity			
Accumulated Funds	546,637	594,065	639,062
Reserves	167,540	440,272	440,272
Capital Equity
Total Equity	714,177	1,034,337	1,079,334

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	24,630	23,456	25,954
Personnel Services
Grants and Subsidies	229
Finance Costs	...	3	7
Equivalent Income Tax
Other Payments	17,624	17,453	13,318
Total Payments	42,483	40,912	39,279
Receipts			
Appropriation
Cluster Grant Revenue	31,726	35,686	79,267
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	8,045	7,197	698
Retained Taxes, Fees and Fines
Interest Received	253	20	257
Grants and Contributions	6,574	6,182	6,809
Other Receipts	4,083	407	4,000
Total Receipts	50,682	49,492	91,031
Net Cash Flows From Operating Activities	8,199	8,580	51,752
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(9,147)	(7,289)	(52,801)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received	1,023
Advances made
Other Investing	...	(978)	...
Net Cash Flows From Investing Activities	(8,124)	(8,267)	(52,801)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	...	(38)	(546)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	...	(38)	(546)
Net Increase/(Decrease) in Cash	75	275	(1,595)
Opening Cash and Cash Equivalents	2,699	9,817	10,092
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,774	10,092	8,497

Barangaroo Delivery Authority

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	13,991	12,618	...
Personnel Services Expenses	14,075
Other Operating Expenses	37,244	44,580	28,540
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	8,866	8,762	10,271
Finance Costs	25,594	15,158	30,640
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	85,695	81,118	83,527
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	10,332	10,931	7,658
Investment Revenue	17,525	18,295	18,500
Retained Taxes, Fees and Fines
Other Revenue	4,437	3,933	4,858
Total Revenue	32,294	33,159	31,016
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(53,401)	(47,959)	(52,511)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,768	1,000	1,126
Taxes Receivable
Receivables	22,076	8,008	489,600
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	234,889	71,100	206,713
Total Current Assets	258,733	80,108	697,439
Non Current Assets			
Taxes Receivable
Receivables	420,866	438,526	6,335
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	136,586	295,176	168,029
Plant and Equipment	2,400	2,855	2,583
Infrastructure Systems	333,845	316,131	306,657
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	893,697	1,052,689	483,604
Total Assets	1,152,429	1,132,796	1,181,043
Liabilities			
Current Liabilities			
Taxes Payable
Payables	23,950	51,537	51,537
Other Financial Liabilities at Fair Value
Borrowings	42,000	21,543	1,573
Provisions	50,296	79,189	72,289
Other	429,837	79,568	79,568
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	546,083	231,837	204,967
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	466,064	522,478	650,106
Provisions	31,673	7,931	7,931
Other	10,761	263,727	263,727
Total Non Current Liabilities	508,498	794,136	921,764
Total Liabilities	1,054,580	1,025,973	1,126,731
Net Assets	97,849	106,823	54,313
Equity			
Accumulated Funds	69,065	77,887	25,376
Reserves	28,784	28,936	28,936
Capital Equity
Total Equity	97,849	106,823	54,313

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	13,779	12,371	...
Personnel Services	14,075
Grants and Subsidies
Finance Costs	23,630	13,957	30,398
Equivalent Income Tax
Other Payments	201,912	207,201	45,682
Total Payments	239,321	233,529	90,155
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	(100,000)	...
Retained Taxes, Fees and Fines
Interest Received	50	820	50
Grants and Contributions	10,332	10,931	7,658
Other Receipts	14,437	13,933	14,858
Total Receipts	24,819	(74,316)	22,566
Net Cash Flows From Operating Activities	(214,502)	(307,845)	(67,589)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	24,601
Purchases of Property, Plant and Equipment	(26,652)	(4,113)	(27,839)
Proceeds from Sale of Investments
Purchases of Investments	(3,029)	95,893	(30,951)
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(29,681)	91,780	(34,189)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	134,183	171,696	187,037
Repayment of Borrowings and Advances	(85,132)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	134,183	171,696	101,905
Net Increase/(Decrease) in Cash	(110,000)	(44,368)	126
Opening Cash and Cash Equivalents	111,768	45,368	1,000
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,768	1,000	1,126

Historic Houses Trust of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	20,002	18,736	20,545
Other Operating Expenses	6,864	6,947	6,877
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,027	1,106	1,496
Finance Costs	...	(18)	54
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,893	26,772	28,972
Revenue			
Appropriation Revenue
Cluster Grant Revenue	22,452	22,504	24,359
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	6,410	5,989	7,422
Grants and Contributions	3,425	1,097	3,479
Investment Revenue	157	157	159
Retained Taxes, Fees and Fines
Other Revenue	16	19,862	17
Total Revenue	32,460	49,608	35,436
Gain/(loss) on Disposal of Non Current Assets	...	7	...
Other Gains/(Losses)	...	(73)	...
Net Result	4,567	22,770	6,464

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,745	10,678	14,138
Taxes Receivable
Receivables	830	1,005	1,005
Inventories	135	130	130
Financial Assets at Fair Value
Other Financial Assets	...	11,200	10,200
Other
Assets Held For Sale
Total Current Assets	6,710	23,013	25,473
Non Current Assets			
Taxes Receivable
Receivables	581	581	581
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	264,584	257,936	261,269
Plant and Equipment	34,912	35,106	35,689
Infrastructure Systems
Investment Properties
Intangibles	1,463	1,253	1,122
Other Assets
Total Non Current Assets	301,540	294,876	298,661
Total Assets	308,250	317,889	324,134
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,390	3,077	2,666
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,759	1,759	1,800
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	5,149	4,836	4,466
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	150
Provisions	620	620	621
Other
Total Non Current Liabilities	620	620	771
Total Liabilities	5,769	5,456	5,237
Net Assets	302,481	312,433	318,897
Equity			
Accumulated Funds	133,099	151,549	158,013
Reserves	169,382	160,884	160,884
Capital Equity
Total Equity	302,481	312,433	318,897

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	20,002	18,736	20,545
Grants and Subsidies
Finance Costs	54
Equivalent Income Tax
Other Payments	8,671	8,085	10,737
Total Payments	28,673	26,821	31,336
Receipts			
Appropriation
Cluster Grant Revenue	22,452	22,504	24,359
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	6,586	5,986	7,601
Retained Taxes, Fees and Fines
Interest Received	157	87	159
Grants and Contributions	3,400	1,017	3,454
Other Receipts	1,694	1,370	1,695
Total Receipts	34,289	30,964	37,267
Net Cash Flows From Operating Activities	5,616	4,143	5,932
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	9	...
Purchases of Property, Plant and Equipment	(6,362)	(9,089)	(3,180)
Proceeds from Sale of Investments	...	2,216	...
Purchases of Investments	...	(11,200)	...
Advances Repayments Received
Advances made
Other Investing	(200)	19,461	(200)
Net Cash Flows From Investing Activities	(6,562)	1,397	(3,380)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(92)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(92)
Net Increase/(Decrease) in Cash	(946)	5,540	2,460
Opening Cash and Cash Equivalents	6,691	5,138	10,678
Reclassification of Cash Equivalents	1,000
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,745	10,678	14,138

Museum of Applied Arts and Sciences

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	26,675	27,069	27,714
Personnel Services Expenses
Other Operating Expenses	16,317	20,745	8,020
Grants and Subsidies	24,878
Appropriation Expense
Depreciation and Amortisation	6,047	7,728	8,460
Finance Costs	2
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	49,039	55,542	69,074
Revenue			
Appropriation Revenue
Cluster Grant Revenue	31,509	31,232	36,829
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	879	879	890
Transfers to the Crown Entity
Sales of Goods and Services	9,245	9,791	5,514
Grants and Contributions	4,000	4,200	28,056
Investment Revenue	165	180	164
Retained Taxes, Fees and Fines
Other Revenue	248	2,389	309
Total Revenue	46,045	48,671	71,763
Gain/(loss) on Disposal of Non Current Assets	...	74	...
Other Gains/(Losses)
Net Result	(2,993)	(6,797)	2,689

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,074	(2,147)	6,208
Taxes Receivable
Receivables	2,213	2,213	2,213
Inventories	200	200	200
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,487	266	8,621
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	3,756	3,756	3,781
Equity Investments
Property, Plant and Equipment -			
Land and Building	155,774	385,464	380,693
Plant and Equipment	327,857	326,822	326,107
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	487,387	716,042	710,581
Total Assets	490,874	716,308	719,202
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,260	4,260	4,335
Other Financial Liabilities at Fair Value
Borrowings	24
Provisions	2,550	2,550	2,550
Other	20	20	20
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	6,830	6,830	6,929
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	106
Provisions
Other
Total Non Current Liabilities	106
Total Liabilities	6,830	6,830	7,035
Net Assets	484,044	709,478	712,167
Equity			
Accumulated Funds	317,244	312,760	315,449
Reserves	166,800	396,718	396,718
Capital Equity
Total Equity	484,044	709,478	712,167

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	25,646	26,950	26,749
Personnel Services
Grants and Subsidies	24,878
Finance Costs	2
Equivalent Income Tax
Other Payments	17,117	18,642	8,820
Total Payments	42,763	45,592	60,449
Receipts			
Appropriation
Cluster Grant Revenue	31,509	31,232	36,829
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	9,245	9,786	5,514
Retained Taxes, Fees and Fines
Interest Received	40	15	39
Grants and Contributions	1,500	1,300	25,556
Other Receipts	2,648	2,165	2,709
Total Receipts	44,941	44,498	70,648
Net Cash Flows From Operating Activities	2,179	(1,094)	10,199
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	74	...
Purchases of Property, Plant and Equipment	(1,968)	(3,769)	(1,968)
Proceeds from Sale of Investments
Purchases of Investments	...	(40)	...
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(1,968)	(3,735)	(1,968)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	24
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	24
Net Increase/(Decrease) in Cash	211	(4,829)	8,255
Opening Cash and Cash Equivalents	763	2,682	(2,147)
Reclassification of Cash Equivalents	100	...	100
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	1,074	(2,147)	6,208

State Archives and Records Authority of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	...	150	...
Personnel Services Expenses	16,128	14,376	17,032
Other Operating Expenses	10,724	14,041	9,124
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,239	3,994	7,381
Finance Costs	164
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	31,091	32,561	33,701
Revenue			
Appropriation Revenue
Cluster Grant Revenue	9,282	8,871	13,628
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	150	...
Transfers to the Crown Entity
Sales of Goods and Services	22,009	23,999	22,559
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	5,989	36,381	6,139
Total Revenue	37,280	69,401	42,326
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	6,189	36,840	8,624

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	651	4,759	5,754
Taxes Receivable
Receivables	3,361	3,361	3,361
Inventories	16	16	15
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,028	8,136	9,130
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	54,630	54,642	58,083
Plant and Equipment	959,645	1,004,406	1,012,370
Infrastructure Systems
Investment Properties
Intangibles	3,301	3,300	3,285
Other Assets
Total Non Current Assets	1,017,576	1,062,348	1,073,738
Total Assets	1,021,604	1,070,484	1,082,868
Liabilities			
Current Liabilities			
Taxes Payable
Payables	4,732	8,291	8,291
Other Financial Liabilities at Fair Value
Borrowings	366
Provisions
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,732	8,291	8,657
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	3,394
Provisions
Other	96	96	96
Total Non Current Liabilities	96	96	3,490
Total Liabilities	4,828	8,387	12,147
Net Assets	1,016,775	1,062,097	1,070,721
Equity			
Accumulated Funds	249,987	296,194	304,818
Reserves	766,788	765,903	765,903
Capital Equity
Total Equity	1,016,775	1,062,097	1,070,721

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	16,128	14,376	17,032
Grants and Subsidies
Finance Costs	164
Equivalent Income Tax
Other Payments	11,106	18,605	8,740
Total Payments	27,234	32,981	25,936
Receipts			
Appropriation
Cluster Grant Revenue	9,282	8,871	13,628
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	21,490	24,506	22,559
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	383	3,281	(383)
Total Receipts	31,155	36,658	35,804
Net Cash Flows From Operating Activities	3,921	3,677	9,867
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(5,726)	(5,526)	(6,542)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(840)	(815)	(417)
Net Cash Flows From Investing Activities	(6,566)	(6,341)	(6,959)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,913)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,913)
Net Increase/(Decrease) in Cash	(2,645)	(2,664)	995
Opening Cash and Cash Equivalents	3,296	7,423	4,759
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	651	4,759	5,754

State Library of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	33,165	31,114	34,083
Personnel Services Expenses
Other Operating Expenses	17,392	19,404	17,701
Grants and Subsidies	23,528	24,528	36,478
Appropriation Expense
Depreciation and Amortisation	16,677	13,638	15,477
Finance Costs
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	90,762	88,684	103,739
Revenue			
Appropriation Revenue
Cluster Grant Revenue	82,268	81,854	96,049
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,428	1,889	2,339
Transfers to the Crown Entity
Sales of Goods and Services	1,976	1,705	1,969
Grants and Contributions	3,835	8,292	3,831
Investment Revenue	1,298	2,116	1,296
Retained Taxes, Fees and Fines
Other Revenue	10	336	10
Total Revenue	91,816	96,192	105,493
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	(22)	...	(21)
Net Result	1,032	7,508	1,733

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,150	1,556	2,707
Taxes Receivable
Receivables	1,349	1,304	1,301
Inventories	262	262	262
Financial Assets at Fair Value	20	5,000	4,959
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,781	8,122	9,229
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	24,088	25,000	23,403
Equity Investments
Property, Plant and Equipment -			
Land and Building	270,873	282,345	274,429
Plant and Equipment	2,062,874	1,935,976	1,940,716
Infrastructure Systems
Investment Properties
Intangibles	58,779	61,191	66,459
Other Assets
Total Non Current Assets	2,416,614	2,304,512	2,305,007
Total Assets	2,420,395	2,312,634	2,314,236
Liabilities			
Current Liabilities			
Taxes Payable
Payables	9,165	8,125	7,994
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,006	4,006	4,006
Other	586
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	13,757	12,131	12,000
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings
Provisions	101	101	101
Other
Total Non Current Liabilities	101	101	101
Total Liabilities	13,858	12,232	12,101
Net Assets	2,406,537	2,300,402	2,302,135
Equity			
Accumulated Funds	1,658,419	1,672,200	1,673,933
Reserves	748,118	628,202	628,202
Capital Equity
Total Equity	2,406,537	2,300,402	2,302,135

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	30,737	28,542	31,744
Personnel Services
Grants and Subsidies	23,528	24,528	36,478
Finance Costs
Equivalent Income Tax
Other Payments	22,832	22,598	12,373
Total Payments	77,097	75,668	80,595
Receipts			
Appropriation
Cluster Grant Revenue	82,268	81,854	96,049
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,976	1,426	1,969
Retained Taxes, Fees and Fines	(22)	...	(21)
Interest Received	298	416	296
Grants and Contributions	3,835	7,092	3,831
Other Receipts	6,166	1,943	(4,746)
Total Receipts	94,522	92,731	97,377
Net Cash Flows From Operating Activities	17,425	17,063	16,782
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(17,027)	(11,897)	(10,858)
Proceeds from Sale of Investments	720
Purchases of Investments	(1,692)	(917)	1,939
Advances Repayments Received
Advances made
Other Investing	(300)	(5,969)	(6,711)
Net Cash Flows From Investing Activities	(18,299)	(18,783)	(15,631)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(874)	(1,720)	1,151
Opening Cash and Cash Equivalents	2,929	3,276	1,556
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	95
Closing Cash and Cash Equivalents	2,150	1,556	2,707

UrbanGrowth NSW Development Corporation

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	25,711	16,181	...
Personnel Services Expenses	27,517
Other Operating Expenses	64,171	34,985	66,187
Grants and Subsidies	27,078	950	4,209
Appropriation Expense
Depreciation and Amortisation	1,040	1,039	2,355
Finance Costs	244
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	118,000	53,154	100,512
Revenue			
Appropriation Revenue
Cluster Grant Revenue	137,683	100,510	138,441
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	...	104	...
Grants and Contributions	2,370	3,516	2,863
Investment Revenue	2,261	3,279	2,042
Retained Taxes, Fees and Fines
Other Revenue
Total Revenue	142,314	107,410	143,346
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(270)	...
Net Result	24,314	53,986	42,834

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	189,850	211,859	193,160
Taxes Receivable
Receivables	991	2,067	2,067
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	190,841	213,926	195,227
Non Current Assets			
Taxes Receivable
Receivables
Inventories	...	10,136	10,136
Financial Assets at Fair Value	50,000	50,000	100,000
Equity Investments
Property, Plant and Equipment -			
Land and Building	...	3,666	14,145
Plant and Equipment	12,027	1,231	6,675
Infrastructure Systems
Investment Properties
Intangibles	137
Other Assets
Total Non Current Assets	62,027	65,033	131,093
Total Assets	252,868	278,958	326,319
Liabilities			
Current Liabilities			
Taxes Payable
Payables	3,663	3,366	3,366
Other Financial Liabilities at Fair Value
Borrowings	...	11	701
Provisions	7,232	3,317	1,558
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	10,895	6,694	5,625
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	...	74	5,670
Provisions	...	1,158	1,158
Other
Total Non Current Liabilities	...	1,233	6,829
Total Liabilities	10,895	7,927	12,454
Net Assets	241,973	271,032	313,866
Equity			
Accumulated Funds	241,217	270,243	313,077
Reserves	756	789	789
Capital Equity
Total Equity	241,973	271,032	313,866

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	25,711	14,120	...
Personnel Services	27,517
Grants and Subsidies	27,078	950	4,209
Finance Costs	244
Equivalent Income Tax
Other Payments	52,994	34,827	67,385
Total Payments	105,783	49,897	99,355
Receipts			
Appropriation
Cluster Grant Revenue	137,683	100,510	138,441
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	104	...
Retained Taxes, Fees and Fines
Interest Received	2,261	3,660	2,042
Grants and Contributions	2,370	3,516	2,863
Other Receipts	1,198	1,355	1,198
Total Receipts	143,512	109,145	144,544
Net Cash Flows From Operating Activities	37,729	59,248	45,189
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	141	(164)	(12,565)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made	(47,956)	(50,000)	(50,000)
Other Investing	(141)	...	(141)
Net Cash Flows From Investing Activities	(47,956)	(50,164)	(62,706)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,182)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,182)
Net Increase/(Decrease) in Cash	(10,227)	9,084	(18,699)
Opening Cash and Cash Equivalents	200,077	202,774	211,859
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	189,850	211,859	193,160

Audit Office of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	38,749	38,390	40,088
Personnel Services Expenses
Other Operating Expenses	20,667	20,071	18,829
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,308	999	2,858
Finance Costs	19	...	352
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	60,743	59,460	62,127
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	60,030	58,434	60,168
Grants and Contributions
Investment Revenue	150	174	149
Retained Taxes, Fees and Fines
Other Revenue	212	657	211
Total Revenue	60,392	59,265	60,527
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(351)	(195)	(1,600)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	5,423	9,816	8,022
Taxes Receivable
Receivables	4,756	5,699	5,699
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	7,570	9,500	10,500
Assets Held For Sale
Total Current Assets	17,749	25,015	24,221
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	5,000	3,200	16,661
Plant and Equipment	1,903	1,712	2,280
Infrastructure Systems
Investment Properties
Intangibles	2,422	1,585	2,322
Other Assets	571	620	620
Total Non Current Assets	9,897	7,116	21,882
Total Assets	27,646	32,132	46,104
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,778	2,877	3,503
Other Financial Liabilities at Fair Value
Borrowings	1,137
Provisions	9,446	11,190	12,190
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	11,224	14,067	16,830
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	12,799
Provisions	45,458	43,036	43,046
Other
Total Non Current Liabilities	45,458	43,036	55,845
Total Liabilities	56,683	57,103	72,675
Net Assets	(29,037)	(24,971)	(26,571)
Equity			
Accumulated Funds	(29,037)	(24,971)	(26,571)
Reserves
Capital Equity
Total Equity	(29,037)	(24,971)	(26,571)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,749	35,746	40,088
Personnel Services
Grants and Subsidies
Finance Costs	333
Equivalent Income Tax
Other Payments	20,686	20,529	18,212
Total Payments	59,435	56,276	58,633
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	60,030	58,418	60,168
Retained Taxes, Fees and Fines
Interest Received	150	174	149
Grants and Contributions
Other Receipts	212	1,321	211
Total Receipts	60,392	59,913	60,527
Net Cash Flows From Operating Activities	957	3,637	1,894
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(6,470)	(4,735)	(1,470)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,000)	(100)	(1,280)
Net Cash Flows From Investing Activities	(7,470)	(4,835)	(2,750)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(938)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(938)
Net Increase/(Decrease) in Cash	(6,513)	(1,198)	(1,794)
Opening Cash and Cash Equivalents	11,936	11,014	9,816
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	5,423	9,816	8,022

Independent Commission Against Corruption

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19,042	19,331	19,558
Personnel Services Expenses
Other Operating Expenses	5,658	7,205	2,343
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,310	2,180	3,522
Finance Costs	342
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,010	28,716	25,765
Revenue			
Appropriation Revenue	25,617	25,407	24,899
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	294	521	302
Transfers to the Crown Entity
Sales of Goods and Services	...	47	...
Grants and Contributions	...	2,466	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	29	26
Total Revenue	25,937	28,470	25,228
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(1,073)	(246)	(537)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	510	8	8
Taxes Receivable
Receivables	273	1,073	990
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	783	1,081	998
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,904	1,939	14,033
Plant and Equipment	554	535	804
Infrastructure Systems
Investment Properties
Intangibles	657	1,251	1,269
Other Assets
Total Non Current Assets	3,116	3,724	16,105
Total Assets	3,899	4,805	17,103
Liabilities			
Current Liabilities			
Taxes Payable
Payables	638	522	522
Other Financial Liabilities at Fair Value
Borrowings	2,004
Provisions	3,496	1,770	1,687
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,133	2,291	4,212
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	11,191
Provisions	819	1,871	1,594
Other
Total Non Current Liabilities	819	1,871	12,785
Total Liabilities	4,952	4,162	16,997
Net Assets	(1,054)	643	106
Equity			
Accumulated Funds	(1,054)	643	106
Reserves
Capital Equity
Total Equity	(1,054)	643	106

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,994	18,752	19,256
Personnel Services
Grants and Subsidies
Finance Costs	342
Equivalent Income Tax
Other Payments	6,864	8,160	2,817
Total Payments	24,858	26,912	22,415
Receipts			
Appropriation	25,617	25,407	24,899
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	...	47	...
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	2,383	...
Other Receipts	682	51	222
Total Receipts	26,299	27,887	25,122
Net Cash Flows From Operating Activities	1,441	975	2,707
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(719)	(552)	(575)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(225)	(500)	(225)
Net Cash Flows From Investing Activities	(944)	(1,052)	(800)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,907)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,907)
Net Increase/(Decrease) in Cash	497	(76)	...
Opening Cash and Cash Equivalents	13	84	8
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	510	8	8

Law Enforcement Conduct Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,842	16,974	18,507
Personnel Services Expenses
Other Operating Expenses	5,346	4,723	2,896
Grants and Subsidies	...	92	...
Appropriation Expense
Depreciation and Amortisation	1,146	1,057	3,176
Finance Costs	127
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	25,334	22,846	24,706
Revenue			
Appropriation Revenue	23,554	21,568	24,199
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	911	570	634
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	100	144	99
Total Revenue	24,565	22,282	24,932
Gain/(loss) on Disposal of Non Current Assets	15	48	15
Other Gains/(Losses)
Net Result	(754)	(516)	241

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	581	498	484
Taxes Receivable
Receivables	611	770	1,127
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,192	1,268	1,611
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	664	978	4,933
Plant and Equipment	1,479	2,039	2,190
Infrastructure Systems
Investment Properties
Intangibles	1,390	732	732
Other Assets	(75)
Total Non Current Assets	3,457	3,750	7,856
Total Assets	4,649	5,018	9,467
Liabilities			
Current Liabilities			
Taxes Payable
Payables	194	169	169
Other Financial Liabilities at Fair Value
Borrowings	1,655
Provisions	941	1,249	1,249
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,134	1,418	3,073
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	2,553
Provisions	532	532	532
Other
Total Non Current Liabilities	532	532	3,085
Total Liabilities	1,666	1,950	6,158
Net Assets	2,983	3,068	3,309
Equity			
Accumulated Funds	2,983	3,068	3,309
Reserves
Capital Equity
Total Equity	2,983	3,068	3,309

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,931	16,506	17,873
Personnel Services
Grants and Subsidies	...	92	...
Finance Costs	127
Equivalent Income Tax
Other Payments	5,271	5,001	3,253
Total Payments	23,202	21,598	21,253
Receipts			
Appropriation	23,554	21,568	24,199
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	100	751	99
Total Receipts	23,654	22,319	24,298
Net Cash Flows From Operating Activities	452	720	3,045
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15	48	15
Purchases of Property, Plant and Equipment	(500)	(800)	(1,100)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(700)	(500)	(100)
Net Cash Flows From Investing Activities	(1,185)	(1,252)	(1,185)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,874)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,874)
Net Increase/(Decrease) in Cash	(733)	(532)	(14)
Opening Cash and Cash Equivalents	1,314	1,030	498
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	581	498	484

New South Wales Electoral Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	67,607	64,697	30,862
Personnel Services Expenses
Other Operating Expenses	10,332	9,113	10,185
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	3,757	3,065	8,100
Finance Costs	291
Other Expenses	61,017	60,967	56,637
TOTAL EXPENSES EXCLUDING LOSSES	142,713	137,842	106,075
Revenue			
Appropriation Revenue	158,699	142,882	114,356
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	500	502	513
Transfers to the Crown Entity	(8,600)
Sales of Goods and Services	1,311	1,306	1,340
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	5	8,579
Total Revenue	160,510	144,695	116,188
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	17,797	6,853	10,113

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	2,965	2,965	2,807
Taxes Receivable
Receivables	5,105	604	9,204
Inventories	100	100	100
Financial Assets at Fair Value
Other Financial Assets
Other	27	27	27
Assets Held For Sale
Total Current Assets	8,197	3,696	12,138
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	680	850	10,978
Plant and Equipment	1,705	296	300
Infrastructure Systems
Investment Properties
Intangibles	28,338	19,136	29,917
Other Assets
Total Non Current Assets	30,723	20,282	41,195
Total Assets	38,920	23,978	53,333
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,919	2,169	2,169
Other Financial Liabilities at Fair Value
Borrowings	2,645
Provisions	1,441	1,727	1,727
Other	1	1	8,601
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,361	3,897	15,142
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	7,997
Provisions
Other	546	546	546
Total Non Current Liabilities	546	546	8,543
Total Liabilities	3,907	4,443	23,685
Net Assets	35,013	19,535	29,648
Equity			
Accumulated Funds	35,013	19,535	29,648
Reserves
Capital Equity
Total Equity	35,013	19,535	29,648

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	67,106	64,381	30,350
Personnel Services
Grants and Subsidies
Finance Costs	291
Equivalent Income Tax
Other Payments	76,349	69,522	63,222
Total Payments	143,456	133,903	93,862
Receipts			
Appropriation	158,699	142,882	114,356
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(8,600)
Sale of Goods and Services	1,311	1,178	(7,260)
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	5,000	5	13,579
Total Receipts	165,010	144,065	112,075
Net Cash Flows From Operating Activities	21,554	10,162	18,213
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(2,519)	(1,619)	(1,000)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(18,247)	(7,510)	(14,905)
Net Cash Flows From Investing Activities	(20,766)	(9,130)	(15,905)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,466)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,466)
Net Increase/(Decrease) in Cash	788	1,033	(158)
Opening Cash and Cash Equivalents	2,177	1,933	2,965
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	2,965	2,965	2,807

Ombudsman's Office

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	25,711	24,857	24,384
Personnel Services Expenses
Other Operating Expenses	4,220	5,049	2,706
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,187	2,071	3,625
Finance Costs	13	13	332
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	32,131	31,990	31,048
Revenue			
Appropriation Revenue	27,113	27,099	29,045
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	908	908	913
Transfers to the Crown Entity
Sales of Goods and Services	1,018	797	599
Grants and Contributions	...	505	...
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	73	...
Total Revenue	29,039	29,382	30,557
Gain/(loss) on Disposal of Non Current Assets	...	(1)	...
Other Gains/(Losses)
Net Result	(3,092)	(2,609)	(491)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	906	1,088	1,353
Taxes Receivable
Receivables	971	971	971
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,877	2,059	2,324
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	11,356
Plant and Equipment	1,363	974	719
Infrastructure Systems
Investment Properties
Intangibles	861	1,018	910
Other Assets
Total Non Current Assets	2,224	1,992	12,985
Total Assets	4,101	4,051	15,309
Liabilities			
Current Liabilities			
Taxes Payable
Payables	316	316	506
Other Financial Liabilities at Fair Value
Borrowings	2,653
Provisions	2,705	2,705	2,705
Other	737	341	99
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,758	3,362	5,963
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	8,838
Provisions	739	739	1,049
Other
Total Non Current Liabilities	739	739	9,887
Total Liabilities	4,497	4,101	15,850
Net Assets	(396)	(50)	(541)
Equity			
Accumulated Funds	(396)	(50)	(541)
Reserves
Capital Equity
Total Equity	(396)	(50)	(541)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	24,817	23,890	23,281
Personnel Services
Grants and Subsidies
Finance Costs	309
Equivalent Income Tax
Other Payments	5,846	8,009	3,505
Total Payments	30,663	31,899	27,095
Receipts			
Appropriation	27,113	27,099	29,045
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	1,018	845	599
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	...	505	...
Other Receipts	910	1,883	544
Total Receipts	29,041	30,332	30,187
Net Cash Flows From Operating Activities	(1,622)	(1,567)	3,092
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(576)	(51)	(210)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(230)	(403)	(90)
Net Cash Flows From Investing Activities	(806)	(454)	(300)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,527)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,527)
Net Increase/(Decrease) in Cash	(2,428)	(2,021)	265
Opening Cash and Cash Equivalents	3,334	3,109	1,088
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	906	1,088	1,353

Public Service Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	18,991	18,064	20,171
Personnel Services Expenses
Other Operating Expenses	21,427	21,619	22,050
Grants and Subsidies	...	126	122
Appropriation Expense
Depreciation and Amortisation	1,122	1,141	2,403
Finance Costs	108
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,540	40,950	44,854
Revenue			
Appropriation Revenue	29,050	26,737	28,287
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	432	532	443
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions	9,056	9,591	9,355
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	3,012	4,291	5,695
Total Revenue	41,550	41,151	43,780
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	10	201	(1,074)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	800	2,168	2,113
Taxes Receivable
Receivables	240	240	240
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,040	2,408	2,353
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,713
Plant and Equipment	3,193	3,399	2,562
Infrastructure Systems
Investment Properties
Intangibles	666	270	114
Other Assets
Total Non Current Assets	3,859	3,668	6,389
Total Assets	4,899	6,077	8,743
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,592	1,224	1,224
Other Financial Liabilities at Fair Value
Borrowings	1,195
Provisions	1,974	1,785	1,785
Other	...	92	92
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,565	3,101	4,296
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	2,637
Provisions	31	333	333
Other	...	276	184
Total Non Current Liabilities	31	609	3,154
Total Liabilities	3,596	3,710	7,450
Net Assets	1,303	2,367	1,293
Equity			
Accumulated Funds	1,303	2,367	1,293
Reserves
Capital Equity
Total Equity	1,303	2,367	1,293

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,595	17,414	19,728
Personnel Services
Grants and Subsidies	...	126	122
Finance Costs	108
Equivalent Income Tax
Other Payments	22,996	26,550	20,421
Total Payments	41,591	44,091	40,379
Receipts			
Appropriation	29,050	26,737	28,287
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	9,056	9,591	9,355
Other Receipts	4,641	5,652	3,975
Total Receipts	42,747	41,979	41,617
Net Cash Flows From Operating Activities	1,156	(2,111)	1,237
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(287)	(492)	(174)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(300)	(90)	...
Net Cash Flows From Investing Activities	(587)	(582)	(174)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(1,118)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(1,118)
Net Increase/(Decrease) in Cash	569	(2,693)	(55)
Opening Cash and Cash Equivalents	231	4,862	2,168
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	800	2,168	2,114