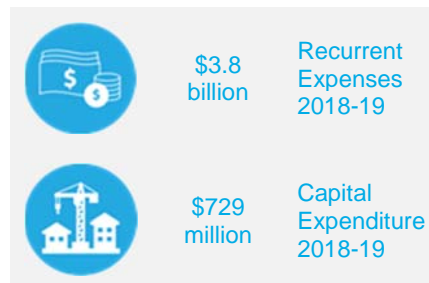


7. PLANNING AND ENVIRONMENT CLUSTER

7.1 Introduction

The Planning and Environment cluster strives to improve people's lives in New South Wales.

The cluster's key areas of focus include addressing the major challenge of housing affordability, improving liveability, cultivating a vibrant arts sector, ensuring energy and water security, and protecting the State's environment and heritage, while promoting safe development of natural resources.



Contribution to Premier's and State Priorities

The Planning and Environment cluster is leading the delivery of the following Premier's and State Priorities:

- Premier's Priority to make housing more affordable: 61,000 housing completions on average per year to 2021
- Premier's Priority to keep our environment clean: reduce the volume of litter by 40 per cent by 2020
- State Priority to accelerate major project assessment: halve the time taken to assess planning applications for State Significant Developments
- State Priority to increase housing supply: deliver more than 50,000 approvals every year
- State Priority to increase cultural participation: increase attendance at cultural venues and events in New South Wales by 15 per cent by 2019.

State Outcomes delivered by the Planning and Environment cluster

State Outcome	Description
Valued and protected environment and heritage	Protecting and preserving our environment and heritage, enabling the public to access and enjoy the natural environment, and support a healthy New South Wales.
Create a strong and vibrant NSW	Planning integrated regions and communities, accelerating assessment of State Significant Developments, improving liveability, and increasing housing supply across the State.
Energy and water security	Regulating use of and access to energy and water, monitoring competition and effectiveness, and securing an affordable, reliable and sustainable energy future.
Excellence in arts, screen and culture	Developing and supporting arts and culture, and increasing attendance at cultural events, and sustaining cultural precincts and infrastructure.
Sustainable, regulated use and access to geological resources	Regulating use of and access to geological resources, maintaining the natural environment while promoting the safe and sustainable development of these resources.

2018-19 Budget Highlights

In 2018-19, the Planning and Environment cluster will spend \$4.5 billion (\$3.8 billion recurrent expenses and \$728.5 million capital expenditure). Key initiatives are highlighted below.

Valued and protected environment and heritage

In 2018-19, the Government will invest \$1.9 billion to enable a valued and protected environment and heritage including:

- \$632.3 million (\$2.5 billion over four years) for national parks, walking trails, public parklands and gardens to increase tourism and improve liveability and sustainability
- \$102.1 million (part of a five-year \$1.4 billion program) to deliver outcomes that help communities and businesses adapt to a changing climate
- \$99 million (\$373.8 million over four years) for programs to improve waste management and resource recovery to meet the commitment to reduce the volume of litter by 40 per cent by 2020
- \$89.4 million (\$345 million over four years) for the Biodiversity Conservation Trust of New South Wales to deliver private land conservation outcomes across priority areas
- \$36.8 million (\$96 million over four years) to protect threatened species, including \$24.9 million through the State's Saving our Species program and \$11.9 million to implement the New South Wales Koala Strategy
- \$19.8 million (part of the \$50.5 million co-funded by the NSW Government and Australian Government) for visitor precinct infrastructure at Kamay Botany Bay National Park ahead of the 2020 commemoration of the 250th anniversary of the landing of Captain Cook and the meeting of two cultures on the shores of Kamay Botany Bay
- \$13 million (\$49.4 million over four years) for management of contaminated lands, and asbestos management and coordination
- \$7.8 million (\$74.1 million over four years) for strategic infrastructure that will boost tourism at highly visited and iconic sites across the State's national parks
- \$7.5 million (\$59.5 million over four years) for the construction of the Western Sydney Centre of Innovation in Plant Sciences to enable the protection of an internationally significant botanical collection of more than 1.4 million plant specimens.

Create a strong and vibrant NSW

In 2018-19, the Government will invest \$1.1 billion to create a strong and vibrant State including:

- \$235.5 million (\$1.3 billion over four years) towards the provision of infrastructure to support growing communities through Special Infrastructure Contributions, the Local Infrastructure Growth Scheme, and Voluntary Planning Agreements
- \$112.8 million (\$421.8 million over four years) to create prosperous and sustainable regions, facilitate employment opportunities, undertake strategic planning, implement regional plans, and manage infrastructure contributions
- \$31.6 million (\$92.8 million over three years) to address housing affordability, through the Office of Housing Coordination, by expanding Planned Precincts and Priority Growth Areas to deliver 30,000 additional dwellings each year
- \$31 million over ten years to provide low interest loans to councils to invest in infrastructure to address housing affordability
- \$25 million (\$100 million over four years) for the acquisition of green and open spaces to improve the liveability of NSW communities

- \$24.5 million (\$197.2 million over three years) towards the Parramatta Road Urban Amenity Improvement Program to continue transforming this corridor
- \$21.9 million (\$30.9 million over four years) to support improvements to the planning system and to drive economic, social and environmental outcomes through balanced decision making, including online housing approvals and coastal land protection
- \$20 million reserved under Restart NSW for the creation and upgrade of inclusive playspaces to improve the liveability of our communities as part of the Everyone Can Play in NSW program
- \$9.5 million (\$37.5 million over four years) to partner with communities, councils and businesses to increase the average tree canopy across Sydney as part of the Five Million Trees for Greater Sydney by 2030 program.

Energy and water security

In 2018-19, the Government will invest \$517.1 million on energy and water security including:

- \$483.2 million (\$1.9 billion over four years) supporting low income households to manage cost of living pressures through energy and water rebate programs. These rebates include the Low Income Household Rebate, Family Energy Rebate, Gas Rebate, Life Support Rebate, Medical Energy Rebate and Energy Accounts Payment Assistance.

Excellence in arts, screen and culture

In 2018-19, the Government will invest \$928.5 million enabling excellence in arts, screen and culture including:

- \$245 million (\$645 million total Government contribution) to relocate the Powerhouse Museum to Parramatta, expand storage at the Museum Discovery Centre and plan a creative industries precinct in Ultimo
- \$110.4 million (\$219.6 million over three years) to rejuvenate the Walsh Bay Arts Precinct, providing a unique cultural and visitor experience
- \$55.7 million (\$244 million total Government contribution) for the Sydney Modern project, to transform the Art Gallery of New South Wales into one of the world's great art museums
- \$54.8 million (\$231.9 million over four years) for Arts and Culture Development Program grants to support arts and cultural organisations, artists and workers
- \$30 million (\$87.9 million over three years) from the Regional Cultural Fund to support the development of arts and cultural activities in our regions
- \$42.9 million (\$207.9 million over four years) for the Opera House renewal program and security upgrades
- \$24.1 million (\$72.4 million over four years) for grants to support screen production in New South Wales
- \$5.8 million (\$50.5 million over three years) to upgrade the Australian Museum to deliver a new touring exhibition hall, education and visitor facilities, which will enable Sydney to be one of ten cities worldwide to host the King Tutankhamun exhibition before it permanently returns to Egypt.

Sustainable, regulated use and access to geological resources

In 2018-19, the Government will invest \$118.3 million enabling sustainable, regulated use and access to, geological resources, including:

- \$109.1 million (\$433.5 million over four years) to enable the sustainable exploration and regulated safe access to geological resources.

Overview of cluster expenses by State Outcomes

A summary of expenses by State Outcome is provided in the charts and table below.

Chart 7.1: Recurrent expenses by State Outcome 2018-19 (%)

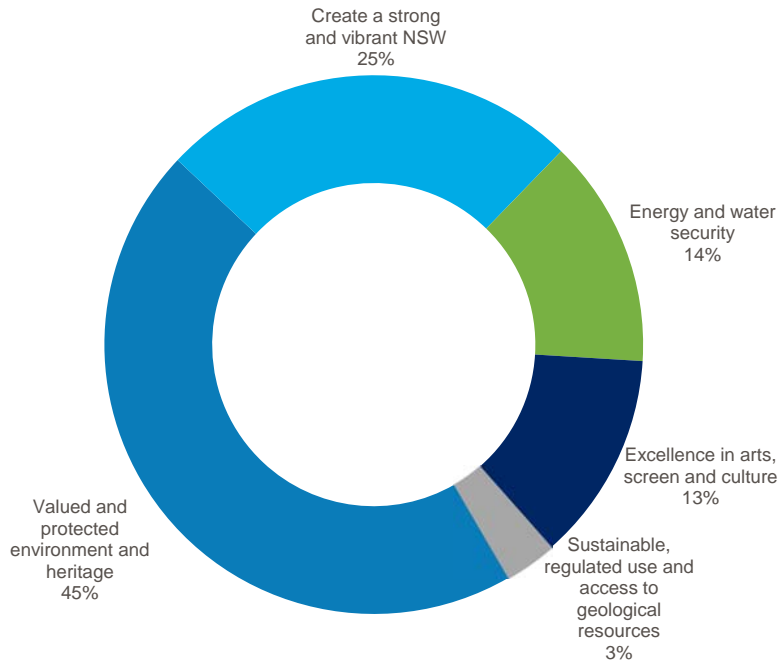
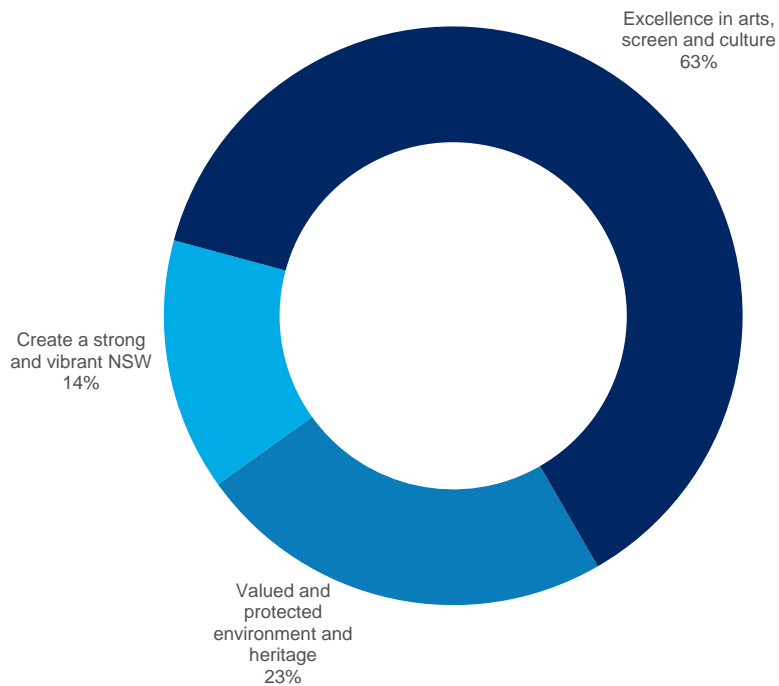


Chart 7.2: Capital expenditure by State Outcome 2018-19 (%)^(a)



(a) In addition to material capital expenditure shown in this chart, \$700,000 was allocated to sustainable, regulated use and access to geological resources.

Table 7.1: Planning and Environment cluster expense summary by State Outcome (\$m)

	Expenses ^(a)			Capital Expenditure		
	2017-18 Revised	2018-19 Budget	Change	2017-18 Revised	2018-19 Budget	Change
	\$m	\$m	%	\$m	\$m	%
Valued and protected environment and heritage	1,509.6	1,708.7	13.2	109.3	170.6	56.1
Create a strong and vibrant NSW	884.4	951.2	7.6	104.4	102.5	(1.8)
Energy and water security.....	499.4	517.1	3.5	3.4	...	(100.0)
Excellence in arts, screen and culture ^(b)	523.4	473.9	(9.5)	119.6	454.6	280.0
Sustainable, regulated use and access to geological resources	125.9	117.6	(6.6)	0.9	0.7	(29.3)
Total	3,542.7	3,768.4	6.4	337.6	728.5	115.8

(a) This table shows expenses on an uneliminated basis, excluding cluster grants.

(b) Variance in recurrent expenses is primarily driven by additional expenditure decisions made after the 2017-18 Budget.

Machinery of government

The Planning and Environment cluster was impacted by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Miscellaneous) Order 2017* and the *Administrative Arrangements (Administration of Acts—Amendment No 2) Order 2018*.

Under the 2017 Order, responsibility for the regulation of swimming pools was transferred from the Office of Local Government to the Department of Finance, Services and Innovation.

Under the 2018 Order, staff involved in processing Private Native Forestry applications were transferred from the Environment Protection Authority to Local Land Services.

The Biodiversity Conservation Trust of New South Wales was created under the *Biodiversity Conservation Act 2016* on 25 August 2017.

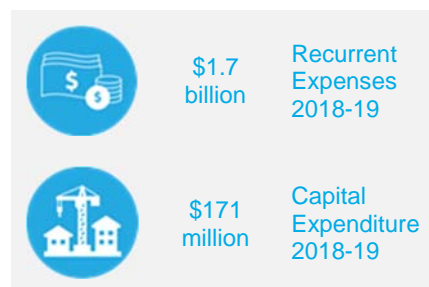
7.2 Cluster Outcome Highlights

Outcome 1 - Valued and protected environment and heritage

The cluster will spend \$1.9 billion achieving this outcome (\$1.7 billion recurrent expenses and \$170.6 million capital expenditure) in 2018-19.

This includes services that conserve and protect our natural environment and heritage. Key initiatives and activities include:

- \$632.3 million (\$2.5 billion over four years) for national parks, walking trails, public parklands and gardens to enhance visitor safety, amenity, enjoyment and experience, and for education and research
- \$102.1 million to protect life, property, communities and the environment from natural disasters such as fire and extreme weather events
- \$99 million (\$373.8 million over four years) to deliver programs to improve waste management and resource recovery, and to meet the commitment to reduce the volume of litter by 40 per cent by 2020
- \$89.4 million (\$345 million over four years) for the Biodiversity Conservation Trust of New South Wales to deliver private land conservation outcomes across priority areas
- \$36.8 million (\$96 million over four years) to protect threatened species by maximising the number of such species secured in the wild, including \$24.9 million through the Saving our Species program and \$11.9 million to implement the NSW Koala Strategy
- \$19.8 million (part of the \$50.5 million co-funded by the NSW Government and Australian Government) for visitor precinct infrastructure at Kamay Botany Bay National Park ahead of the 2020 commemoration of the 250th anniversary of the landing of Captain Cook and the meeting of two cultures on the shores of Kamay Botany Bay
- \$7.8 million (\$74.1 million over four years) for strategic infrastructure at highly visited and iconic sites to extend tourism opportunities and improve visitor safety across the State's national parks
- \$7.5 million (\$59.5 million over four years) for the construction of the Western Sydney Centre of Innovation in Plant Sciences to enable the protection of an internationally significant botanical collection of more than 1.4 million plant specimens.



Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Number of priority threatened species and ecological communities on track to being secure in the wild	no.	240	328
Effective regulation and reduction of pollution and waste, and protection of human health ^(a)	%	70	70
Increased visits to state parks, zoos and gardens	mil.	66.5	66.8
Energy saved through efficiency programs	GWh	10,118	12,578
State Heritage Register and Aboriginal Place nominations finalised for listing as per the annual performance targets			
State Heritage Register	no.	20	20
Aboriginal Place	no.	8	8
Employees	FTE	5,855	5,874

(a) Scored out of 100 based on progress against ten program indicators in the Environment Protection Authority Strategic Plan.

Outcome 2 - Create a strong and vibrant NSW

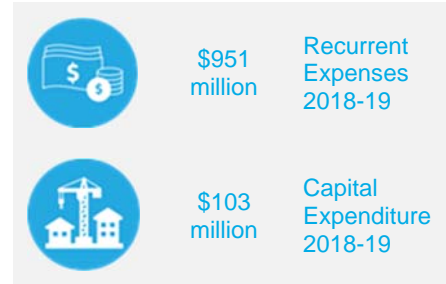
The cluster will spend \$1.1 billion achieving this outcome (\$951.2 million recurrent expenses and \$102.5 million capital expenditure) in 2018-19.

This outcome includes the delivery of strategic planning to improve liveability and housing affordability.

It also includes integrating land use and transport planning, administering environmental impact assessments, and State Development and State Significant Infrastructure assessments.

Key initiatives and activities include:

- \$235.5 million (\$1.3 billion over four years) for the provision of infrastructure to support growing communities through Special Infrastructure Contributions, the Local Infrastructure Growth Scheme, and Voluntary Planning Agreements
- \$112.8 million (\$421.8 million over four years) to create prosperous and sustainable regions, facilitate employment opportunities, review land use and infrastructure strategies, implement regional plans and manage infrastructure contributions
- \$31.6 million (\$92.8 million over three years) to improve housing affordability, through the Office of Housing Coordination, by expanding Planned Precincts and Priority Growth Areas to deliver 30,000 additional dwellings each year
- \$25 million (\$100 million over four years) for the acquisition of green and open space to improve the liveability of NSW communities
- \$24.5 million (\$197.2 million over three years) towards the Parramatta Road Urban Amenity Improvement Program to continue transforming the corridor with new homes, 50,000 extra jobs, community facilities and new open spaces
- \$21.9 million (\$30.9 million over four years) to support improvements to the planning system and to drive economic, social and environmental outcomes through balanced decision making, including online housing approvals and coastal land protection
- \$20 million reserved under Restart NSW to create and upgrade inclusive playspaces to improve the liveability of NSW communities
- \$9.5 million (\$37.5 million over four years) to partner with communities, councils and businesses to more than double the average tree canopy across Sydney.



Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Halve the time taken to assess planning applications for State Significant developments	Days	430	344
Increase housing supply across New South Wales: deliver more than 50,000 approvals every year	no.	70,150	>50,000
90 per cent of housing approvals determined within 40 days by 2019	%	76	90
State-led rezoning of 10,000 additional dwellings on average per year to 2021	no.	15,700	48,000
Deliver 61,000 housing completions on average per year to 2021	no.	63,136	>61,000
Employees	FTE	1,057	1,029

Outcome 3 - Energy and water security

The cluster will spend \$517.1 million in recurrent expenses achieving this outcome in 2018-19.



This includes the delivery of electricity, water and gas rebates to eligible customers, monitoring the competition and effectiveness of these markets, and delivering energy and utility services emergency management.

Other initiatives include securing a clean, affordable and reliable energy future through the Council of Australian Governments' Energy Council.

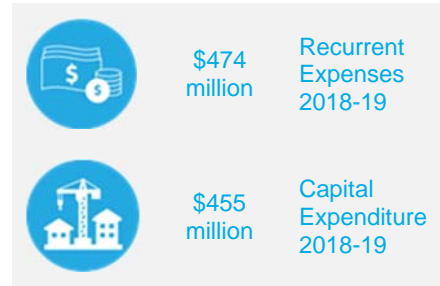
Key initiatives and activities include:

- \$483.2 million (\$1.9 billion over four years) supporting low income households to manage cost of living pressures through energy and water rebate programs. These rebates include the Low Income Household Rebate, Family Energy Rebate, Gas Rebate, Life Support Rebate, Medical Energy Rebate and Energy Accounts Payment Assistance
- \$3.2 million (\$5.6 million over two years) for continued investment in the WaterSmart Cities program to improve water efficiency
- the development and implementation of strategies, including the Government's Energy Affordability Package, to place downward pressure on energy prices
- input into the design of the National Energy Guarantee in partnership with the Australian Government and state and territory governments
- implementation of the NSW Energy Security Taskforce's recommendations
- development of a policy for restoring Sydney's creeks and progression of water governance reforms.

Outcome Indicator	Units	2017-18 Baseline	2018-19 Forecast
Cumulative new generation capacity and flexible load installed	MW	199	275
Employees	FTE	95	95

Outcome 4 - Excellence in arts, screen and culture

The cluster will spend \$928.5 million achieving this outcome (\$473.9 million recurrent expenses and \$454.6 million capital expenditure) in 2018-19.



Key initiatives and activities include:

- \$245 million (\$645 million total Government contribution) to relocate the Powerhouse Museum to Parramatta, expand storage at the Museum Discovery Centre and planning a creative industries precinct in Ultimo
- \$110.4 million (\$219.6 million over three years) for the rejuvenation of the Walsh Bay Arts Precinct, providing revitalised cultural spaces and a unique cultural experience for visitors
- \$55.7 million (\$244 million total Government contribution) for the Sydney Modern project, to transform the Art Gallery of New South Wales into one of the world's great art museums
- \$54.8 million (\$231.9 million over four years) for Arts and Culture Development Program grants, providing economic support to arts and cultural organisations, artists and workers
- \$30 million (\$87.9 million over three years) for the Regional Cultural Fund to support the development of arts and cultural activities in our regions
- \$24.1 million (\$72.4 million over four years) for grants to support screen production in New South Wales
- \$5.8 million (\$50.5 million over three years) to upgrade the Australian Museum to deliver a new touring exhibition hall, education and visitor facilities, which will enable Sydney to be one of ten cities worldwide to host the King Tutankhamun exhibition before it permanently returns to Egypt.

Outcome Indicator	Units	2017-18 Baseline	2018-19 Forecast
Increase in attendance at cultural venues and events by 15 per cent by 2019	mil.	13.3	15.3
Employees	FTE	1,480	1,480

Outcome 5 - Sustainable, regulated use and access to geological resources

The cluster will spend \$118.3 million achieving this outcome (\$117.6 million recurrent expenses and \$700,000 capital expenditure) in 2018-19.



\$118 million

Recurrent Expenses 2018-19



\$700,000

Capital Expenditure 2018-19

Key initiatives and activities include:

- continuing the development of a strong geological database to encourage ecologically sustainable development of the State’s geological resources
- improving the efficiency and effectiveness of the resource approvals administration system
- informing regulatory reform, resources strategy and broader government commitments
- providing continued support for research and development into low emissions technologies
- implementing a program for the rehabilitation of legacy mines.

Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Royalty revenue	\$b	1.8	1.9
Value of rehabilitation bonds held to cover rehabilitation liabilities	\$b	2.3	2.4
Employees	FTE	512	512

7.3 Agency Expense Summary

The 2018-19 Budget for the Department of Planning and Environment (and other agencies within the cluster) is listed in the table below, broken down by State Outcome.

In 2018-19, the Department of Planning and Environment will spend \$3.1 billion (\$2.7 billion recurrent expenses and \$398.8 million capital expenditure).

Planning and Environment cluster	Expenses ^(a)			Capital Expenditure		
	2017-18	2018-19	Change	2017-18	2018-19	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Department of Planning and Environment						
Energy and water security	499.4	517.1	3.5	3.4	...	(100.0)
Create a strong and vibrant NSW	518.8	510.3	(1.6)	21.6	37.4	72.8
Excellence in arts, screen and culture ^(b)	239.8	211.4	(11.9)	42.7	357.2	737.4
Sustainable, regulated use and access to geological resources	125.9	117.6	(6.6)	0.9	0.7	(29.3)
Valued and protected environment and heritage ^(c)	99.2	93.3	(6.0)	...	3.5	...
Cluster grants	1,165.5	1,223.6	5.0
Total	2,648.6	2,673.2	0.9	68.6	398.8	481.3
Environment Protection Authority						
Valued and protected environment and heritage	172.9	189.4	9.5	3.8	6.8	77.1
Total	172.9	189.4	9.5	3.8	6.8	77.1
Environmental Trust						
Valued and protected environment and heritage	52.2	80.6	54.2
Total	52.2	80.6	54.2
Greater Sydney Commission						
Create a strong and vibrant NSW ^(d)	22.7	40.3	77.5
Total	22.7	40.3	77.5
Office of Environment and Heritage						
Valued and protected environment and heritage	1,066.9	1,166.1	9.3	63.0	89.3	41.8
Total	1,066.9	1,166.1	9.3	63.0	89.3	41.8
Office of Local Government						
Create a strong and vibrant NSW ^(e)	245.4	228.6	(6.8)	2.5	0.1	(94.2)
Total	245.4	228.6	(6.8)	2.5	0.1	(94.2)
Royal Botanic Gardens and Domain Trust						
Valued and protected environment and heritage ^(f)	54.1	57.6	6.4	6.1	12.0	97.7
Total	54.1	57.6	6.4	6.1	12.0	97.7
Art Gallery of New South Wales						
Excellence in arts, screen and culture ^(g)	51.1	49.3	(3.5)	28.0	61.9	120.9
Total	51.1	49.3	(3.5)	28.0	61.9	120.9
Australian Museum						
Excellence in arts, screen and culture ^(h)	49.3	45.3	(8.2)	8.4	9.1	8.3
Total	49.3	45.3	(8.2)	8.4	9.1	8.3

Planning and Environment cluster	Expenses ^(a)			Capital Expenditure		
	2017-18	2018-19	Change	2017-18	2018-19	Change
	Revised	Budget		Revised	Budget	
\$m	\$m	%	\$m	\$m	%	
Biodiversity Conservation Trust of New South Wales						
Valued and protected environment and heritage ⁽ⁱ⁾	21.4	74.4	247.0	15.0	15.0	-
Total	21.4	74.4	247.0	15.0	15.0	-
Centennial Park and Moore Park Trust						
Valued and protected environment and heritage.....	31.7	34.4	8.5	11.1	15.1	36.1
Total	31.7	34.4	8.5	11.1	15.1	36.1
Historic Houses Trust of New South Wales						
Excellence in arts, screen and culture	26.4	28.1	6.3	8.5	7.1	(16.7)
Total	26.4	28.1	6.3	8.5	7.1	(16.7)
Hunter Development Corporation						
Create a strong and vibrant NSW ⁽ⁱ⁾	63.8	79.4	24.3	0.2	...	(100.0)
Total	63.8	79.4	24.3	0.2	...	(100.0)
Museum of Applied Arts and Sciences						
Excellence in arts, screen and culture ^(k)	62.2	49.0	(21.1)	2.5	2.0	(20.8)
Total	62.2	49.0	(21.1)	2.5	2.0	(20.8)
Planning Ministerial Corporation^(l)						
Create a strong and vibrant NSW	33.6	92.6	175.5	80.0	65.0	(18.8)
Total	33.6	92.6	175.5	80.0	65.0	(18.8)
State Library of New South Wales						
Excellence in arts, screen and culture ^(m)	94.5	90.8	(4.0)	29.5	17.3	(41.3)
Total	94.5	90.8	(4.0)	29.5	17.3	(41.3)
Western Sydney Parklands Trust						
Valued and protected environment and heritage.....	11.0	12.9	16.9	10.3	28.9	181.5
Total	11.0	12.9	16.9	10.3	28.9	181.5

(a) Agency expenses are uneliminated.

(b) Variance in recurrent expenses is primarily driven by additional expenditure decisions made after the 2017-18 Budget. Variance in capital expenditure primarily driven by funding for the New Powerhouse Museum in Parramatta and work on the Walsh Bay Arts Precinct Project.

(c) Variance in recurrent expenses driven by year-on-year movements of corporate services provided to agencies across the cluster.

(d) Variance in recurrent expenses driven by reprofiling of grant expenditure under the Parramatta Road Urban Amenity Improvement Program.

(e) Variance in recurrent expenses driven by the budgeted profile of expenditure under the Fit for the Future local government reform program. Variance in capital expenditure is driven by the forecast completion of the Companion Animals Register Rebuild – Phase 2 in 2017-18.

(f) Variance in capital expenditure driven by funding for the Western Sydney Centre of Innovation in Plant Sciences.

(g) Variance in recurrent expenses driven by a one-off exhibition expense and Sydney Modern expenses in 2017-18.

(h) Variance in recurrent expenses driven by one-off repairs and maintenance costs incurred in 2017-18.

(i) Variance in recurrent expenses for the Biodiversity Conservation Trust due to committed program expenditure increasing over its first five years of operation, following Ministerial approval of the Trust's business plan in March 2018.

(j) Variance in capital expenditure driven by one-off minor works undertaken in 2017-18.

(k) Variance in recurrent expenses primarily driven by accelerated depreciation of the Powerhouse Museum site at Ultimo. Variance in capital expenditure is due to a variance in forecast minor works. Capital expenditure for the New Powerhouse Museum in Parramatta is reflected in the Department of Planning and Environment (see footnote b).

(l) The Minister Administering the Environmental Planning and Assessment Act was renamed the Planning Ministerial Corporation in March 2018.

(m) Variance in recurrent expenses primarily driven by the Public Library Infrastructure Grants program being moved to the Regional Cultural Fund. Variance in capital expenditure driven by works to the Mitchell Gallery being largely completed in 2017-18.

7.4 Financial Statements

Department of Planning and Environment

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	238,949	263,495	295,601
Other operating expenses	164,220	232,851	197,236
Grants and subsidies	2,341,579	2,136,713	2,163,837
Appropriation expense
Depreciation and amortisation	13,611	15,585	16,508
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	2,758,359	2,648,644	2,673,181
Revenue			
Appropriation	2,449,562	2,220,352	2,538,126
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities	4,306	8,143	4,414
Transfers to the Crown Entity
Sales of goods and services	197,983	229,653	254,048
Grants and contributions	193,773	179,532	241,793
Investment revenue	1,879	7,894	1,464
Retained taxes, fees and fines
Other revenue	6,941	15,124	5,409
Total Revenue	2,854,445	2,660,698	3,045,254
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	96,086	12,054	372,073

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	258,287	323,471	313,285
Receivables	19,158	69,078	69,078
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	277,445	392,549	382,363
Non Current Assets			
Receivables	4,215
Inventories
Financial Assets at Fair Value	...	4,475	4,475
Equity Investments	...	9	9
Property, plant and equipment -			
Land and building	392,171	318,623	671,870
Plant and equipment	3,630	23,935	38,319
Infrastructure Systems	...	93	93
Investment Properties
Intangibles	58,252	46,393	61,021
Other Assets	16,245
Total Non Current Assets	474,513	393,528	775,787
Total Assets	751,958	786,077	1,158,150
Liabilities			
Current Liabilities			
Payables	19,036	79,039	79,039
Other Financial Liabilities at Fair Value
Borrowings	161	...	0
Provisions	11,522	19,491	19,491
Other	6,201	18,329	18,329
Liabilities associated with assets held for sale
Total Current Liabilities	36,920	116,859	116,859
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	153	...	0
Provisions	153	2,414	2,414
Other	584	746	746
Total Non Current Liabilities	890	3,160	3,160
Total Liabilities	37,810	120,019	120,019
Net Assets	714,148	666,058	1,038,131
Equity			
Accumulated funds	714,148	666,058	1,038,131
Reserves
Capital Equity
Total Equity	714,148	666,058	1,038,131

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	234,642	255,244	291,187
Grants and subsidies	2,320,183	2,117,846	2,145,221
Finance costs
Equivalent Income Tax
Other payments	147,096	212,327	177,331
Total Payments	2,701,922	2,585,417	2,613,740
Receipts			
Appropriation	2,449,562	2,220,352	2,538,126
Cluster Grant Revenue
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	198,359	228,877	254,048
Retained taxes, fees and fines
Interest received	1,879	7,894	1,396
Grants and contributions	154,383	140,142	202,403
Other receipts	7,811	15,123	6,347
Total Receipts	2,811,995	2,612,388	3,002,321
Net Cash Flows From Operating Activities	110,073	26,971	388,581
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(120,571)	(57,659)	(377,977)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(18,477)	(10,944)	(20,790)
Net Cash Flows From Investing Activities	(139,048)	(68,603)	(398,767)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(28,975)	(41,632)	(10,186)
Opening Cash and Cash Equivalents	287,262	282,939	323,471
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring	...	82,165	...
Closing Cash and Cash Equivalents	258,287	323,472	313,285

Environment Protection Authority

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	72,124	81,288	90,374
Other operating expenses	69,363	60,037	60,338
Grants and subsidies	34,698	29,254	35,628
Appropriation expense
Depreciation and amortisation	1,273	2,350	3,093
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	177,457	172,929	189,433
Revenue			
Appropriation
Cluster grant revenue	141,146	129,711	145,160
Acceptance by Crown Entity of employee benefits and other liabilities	3,670	5,326	6,500
Transfers to the Crown Entity
Sales of goods and services	22,355	27,423	28,505
Grants and contributions	7,121	7,841	4,049
Investment revenue
Retained taxes, fees and fines
Other revenue	64	2,455	400
Total Revenue	174,356	172,756	184,614
Gain/(loss) on disposal of non current assets
Other gains/(losses)	...	(27)	...
Net Result	(3,101)	(200)	(4,819)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	8,481	14,618	6,088
Receivables	2,111	2,055	2,075
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	10,592	16,673	8,163
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	4,677	4,695	4,677
Plant and equipment	2,110	1,835	2,913
Infrastructure Systems
Investment Properties
Intangibles	12,201	8,706	11,446
Other Assets
Total Non Current Assets	18,988	15,236	19,036
Total Assets	29,580	31,910	27,200
Liabilities			
Current Liabilities			
Payables	6,867	6,867	6,887
Other Financial Liabilities at Fair Value
Borrowings
Provisions	7,685	7,685	7,685
Other
Liabilities associated with assets held for sale
Total Current Liabilities	14,552	14,552	14,572
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	220	220	220
Other
Total Non Current Liabilities	220	220	220
Total Liabilities	14,772	14,772	14,792
Net Assets	14,808	17,138	12,408
Equity			
Accumulated funds	13,506	15,836	11,017
Reserves	1,302	1,302	1,391
Capital Equity
Total Equity	14,808	17,138	12,408

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	68,454	75,968	83,873
Grants and subsidies	34,698	29,254	35,628
Finance costs
Equivalent Income Tax
Other payments	72,044	61,247	60,318
Total Payments	175,196	166,469	179,820
Receipts			
Appropriation
Cluster Grant Revenue	141,146	129,711	145,160
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	22,355	27,396	28,505
Retained taxes, fees and fines
Interest received
Grants and contributions	7,121	7,841	4,049
Other receipts	1,745	5,012	380
Total Receipts	172,368	169,960	178,094
Net Cash Flows From Operating Activities	(2,828)	3,491	(1,726)
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(400)	(400)	(1,306)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(6,024)	(3,442)	(5,498)
Net Cash Flows From Investing Activities	(6,424)	(3,842)	(6,804)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(9,252)	(351)	(8,530)
Opening Cash and Cash Equivalents	17,733	14,969	14,618
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	8,481	14,618	6,088

Environmental Trust

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related
Other operating expenses	4,155	4,230	3,895
Grants and subsidies	84,234	48,017	76,669
Appropriation expense
Depreciation and amortisation
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	88,389	52,247	80,564
Revenue			
Appropriation
Cluster grant revenue	87,162	47,420	79,920
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment revenue
Retained taxes, fees and fines
Other revenue	1,000	4,600	1,000
Total Revenue	88,162	52,020	80,920
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	(227)	(227)	356

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,568	1,593	1,556
Receivables	1,636	1,636	2,050
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,204	3,229	3,606
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets
Total Assets	3,204	3,229	3,606
Liabilities			
Current Liabilities			
Payables	241	241	262
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	241	241	262
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	241	241	262
Net Assets	2,963	2,988	3,344
Equity			
Accumulated funds	2,963	2,988	3,344
Reserves
Capital Equity
Total Equity	2,963	2,988	3,344

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related
Grants and subsidies	84,234	48,017	76,669
Finance costs
Equivalent Income Tax
Other payments	4,566	5,205	4,288
Total Payments	88,800	53,222	80,957
Receipts			
Appropriation
Cluster Grant Revenue	87,162	47,420	79,920
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services
Retained taxes, fees and fines
Interest received
Grants and contributions
Other receipts	1,000	4,461	1,000
Total Receipts	88,162	51,881	80,920
Net Cash Flows From Operating Activities	(638)	(1,341)	(37)
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(638)	(1,341)	(37)
Opening Cash and Cash Equivalents	2,206	2,934	1,593
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	1,568	1,593	1,556

Greater Sydney Commission

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related
Other operating expenses	19,817	21,815	14,920
Grants and subsidies	124,000	833	25,315
Appropriation expense
Depreciation and amortisation	50	50	50
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	143,867	22,698	40,285
Revenue			
Appropriation
Cluster grant revenue	143,817	22,599	40,235
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	...	196	...
Investment revenue
Retained taxes, fees and fines
Other revenue	...	83	...
Total Revenue	143,817	22,878	40,235
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	(50)	180	(50)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	...	230	230
Receivables	...	203	203
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	434	434
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	175	48	(2)
Infrastructure Systems
Investment Properties
Intangibles	...	119	119
Other Assets
Total Non Current Assets	175	167	117
Total Assets	175	601	551
Liabilities			
Current Liabilities			
Payables	...	2,416	2,416
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	193	193
Other
Liabilities associated with assets held for sale
Total Current Liabilities	...	2,609	2,609
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	...	(0)	(0)
Other
Total Non Current Liabilities	...	(0)	(0)
Total Liabilities	...	2,608	2,608
Net Assets	175	(2,008)	(2,058)
Equity			
Accumulated funds	175	(2,008)	(2,058)
Reserves
Capital Equity
Total Equity	175	(2,008)	(2,058)

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related
Grants and subsidies	124,000	833	25,315
Finance costs
Equivalent Income Tax
Other payments	19,817	21,766	14,920
Total Payments	143,817	22,599	40,235
Receipts			
Appropriation
Cluster Grant Revenue	143,817	22,599	40,235
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services
Retained taxes, fees and fines
Interest received
Grants and contributions	...	196	...
Other receipts	...	34	...
Total Receipts	143,817	22,829	40,235
Net Cash Flows From Operating Activities	...	230	0
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	230	0
Opening Cash and Cash Equivalents	230
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	...	230	230

Office of Environment and Heritage

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	514,109	474,126	488,214
Other operating expenses	346,798	347,668	333,627
Grants and subsidies	261,011	136,448	233,908
Appropriation expense
Depreciation and amortisation	107,903	106,342	108,090
Finance costs	2,297	2,355	2,297
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,232,119	1,066,939	1,166,136
Revenue			
Appropriation
Cluster grant revenue	547,122	499,265	498,355
Acceptance by Crown Entity of employee benefits and other liabilities	23,419	23,419	23,974
Transfers to the Crown Entity
Sales of goods and services	216,291	217,845	214,090
Grants and contributions	349,314	348,678	355,682
Investment revenue	419	2,537	319
Retained taxes, fees and fines
Other revenue	47,324	57,484	42,580
Total Revenue	1,183,889	1,149,228	1,135,001
Gain/(loss) on disposal of non current assets	560	2,614	860
Other gains/(losses)	(100)	(100)	(100)
Net Result	(47,770)	84,803	(30,375)

Balance Sheet

	2017-18		2018-19
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash assets	110,344	258,109	252,909
Receivables	65,490	65,209	56,147
Inventories	708	743	743
Financial Assets at Fair Value	18	18	18
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	176,560	324,079	309,816
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	2,626,567	2,516,139	2,538,783
Plant and equipment	68,719	54,886	53,567
Infrastructure Systems	1,343,330	1,321,282	1,319,982
Investment Properties
Intangibles	198,472	205,120	209,574
Other Assets
Total Non Current Assets	4,237,088	4,097,427	4,121,906
Total Assets	4,413,648	4,421,506	4,431,723
Liabilities			
Current Liabilities			
Payables	16,483	16,681	10,958
Other Financial Liabilities at Fair Value
Borrowings
Provisions	71,531	68,167	70,053
Other	78	110	110
Liabilities associated with assets held for sale
Total Current Liabilities	88,092	84,959	81,121
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	41,691	40,691	40,691
Provisions	6,956	5,639	5,639
Other
Total Non Current Liabilities	48,647	46,330	46,330
Total Liabilities	136,739	131,289	127,451
Net Assets	4,276,909	4,290,217	4,304,271
Equity			
Accumulated funds	3,737,442	3,878,355	3,847,980
Reserves	539,467	411,862	456,291
Capital Equity
Total Equity	4,276,909	4,290,217	4,304,271

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	483,622	443,578	460,854
Grants and subsidies	261,011	136,448	233,908
Finance costs	2,297	2,297	2,297
Equivalent Income Tax
Other payments	376,348	377,280	340,850
Total Payments	1,123,279	959,603	1,037,909
Receipts			
Appropriation
Cluster Grant Revenue	547,122	499,265	498,355
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	216,067	217,521	214,364
Retained taxes, fees and fines
Interest received	419	2,537	1,885
Grants and contributions	348,614	347,978	354,982
Other receipts	52,588	58,026	49,702
Total Receipts	1,164,810	1,125,327	1,119,289
Net Cash Flows From Operating Activities	41,531	165,724	81,380
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	2,395	3,156	2,695
Purchases of property, plant and equipment	(62,227)	(49,224)	(71,313)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(18,982)	(13,755)	(17,962)
Net Cash Flows From Investing Activities	(78,814)	(59,823)	(86,580)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(37,283)	105,901	(5,200)
Opening Cash and Cash Equivalents	147,627	152,208	258,109
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	110,344	258,109	252,909

Office of Local Government

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	16,211	15,630	16,705
Other operating expenses	11,728	11,475	9,430
Grants and subsidies	226,845	217,853	201,603
Appropriation expense
Depreciation and amortisation	476	473	896
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	255,261	245,432	228,635
Revenue			
Appropriation
Cluster grant revenue	239,673	227,230	207,434
Acceptance by Crown Entity of employee benefits and other liabilities	330	499	338
Transfers to the Crown Entity
Sales of goods and services	3,332	5,233	5,193
Grants and contributions	...	332	7,435
Investment revenue
Retained taxes, fees and fines
Other revenue	6,865	7,620	6,838
Total Revenue	250,200	240,914	227,239
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	(5,061)	(4,518)	(1,396)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	6,511	6,781	6,136
Receivables	5,249	5,238	5,238
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	11,760	12,019	11,374
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	220	357	343
Infrastructure Systems
Investment Properties
Intangibles	3,106	3,239	2,502
Other Assets
Total Non Current Assets	3,326	3,596	2,845
Total Assets	15,086	15,615	14,219
Liabilities			
Current Liabilities			
Payables	7,478	7,478	7,478
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,233	2,233	2,233
Other
Liabilities associated with assets held for sale
Total Current Liabilities	9,711	9,711	9,711
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	343	343	343
Other
Total Non Current Liabilities	343	343	343
Total Liabilities	10,054	10,054	10,054
Net Assets	5,032	5,561	4,165
Equity			
Accumulated funds	5,032	5,561	4,165
Reserves
Capital Equity
Total Equity	5,032	5,561	4,165

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	15,881	15,285	16,367
Grants and subsidies	226,845	217,853	201,603
Finance costs
Equivalent Income Tax
Other payments	11,803	11,258	9,505
Total Payments	254,530	244,396	227,475
Receipts			
Appropriation
Cluster Grant Revenue	239,673	227,230	207,434
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	3,332	5,347	5,193
Retained taxes, fees and fines
Interest received	...	(52)	...
Grants and contributions	...	332	7,435
Other receipts	6,940	6,314	6,913
Total Receipts	249,945	239,171	226,975
Net Cash Flows From Operating Activities	(4,585)	(5,224)	(500)
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(105)	(242)	(105)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(2,140)	(2,273)	(40)
Net Cash Flows From Investing Activities	(2,245)	(2,515)	(145)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(6,830)	(7,739)	(645)
Opening Cash and Cash Equivalents	13,341	14,532	6,781
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring	...	(11)	...
Closing Cash and Cash Equivalents	6,511	6,781	6,136

Royal Botanic Gardens and Domain Trust

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related
Other operating expenses	46,804	47,916	50,870
Grants and subsidies	...	1	...
Appropriation expense
Depreciation and amortisation	6,210	6,210	6,721
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	53,014	54,126	57,591
Revenue			
Appropriation
Cluster grant revenue	24,767	26,368	25,011
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	18,620	17,379	19,984
Grants and contributions	4,417	5,812	14,290
Investment revenue	190	111	114
Retained taxes, fees and fines
Other revenue	1,995	2,962	3,380
Total Revenue	49,990	52,631	62,779
Gain/(loss) on disposal of non current assets	...	(136)	...
Other gains/(losses)	...	50	...
Net Result	(3,024)	(1,582)	5,188

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	907	2,220	3,093
Receivables	725	1,773	1,800
Inventories	14	20	21
Financial Assets at Fair Value	1,585
Other Financial Assets	...	2,544	2,606
Other
Assets Held For Sale
Total Current Assets	3,231	6,557	7,520
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	375,964	385,310	398,287
Plant and equipment	54,393	57,074	56,325
Infrastructure Systems	84,925	87,987	90,606
Investment Properties
Intangibles	767	859	688
Other Assets	9,883	7,203	7,894
Total Non Current Assets	525,932	538,433	553,800
Total Assets	529,163	544,990	561,320
Liabilities			
Current Liabilities			
Payables	3,508	2,828	4,463
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,277	2,529	2,592
Other	413	430	441
Liabilities associated with assets held for sale
Total Current Liabilities	6,198	5,787	7,496
Non Current Liabilities			
Payables	...	655	718
Other financial liabilities at fair value
Borrowings
Provisions	68	59	60
Other
Total Non Current Liabilities	68	714	778
Total Liabilities	6,266	6,500	8,273
Net Assets	522,897	538,489	553,046
Equity			
Accumulated funds	190,612	193,483	198,681
Reserves	332,285	345,006	354,365
Capital Equity
Total Equity	522,897	538,489	553,046

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related
Grants and subsidies	1	1	...
Finance costs
Equivalent Income Tax
Other payments	51,138	54,201	53,443
Total Payments	51,139	54,201	53,443
Receipts			
Appropriation
Cluster Grant Revenue	24,767	26,368	25,011
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	18,789	17,762	19,959
Retained taxes, fees and fines
Interest received	0	49	52
Grants and contributions	4,417	5,812	14,290
Other receipts	5,433	8,174	6,928
Total Receipts	53,407	58,164	66,240
Net Cash Flows From Operating Activities	2,268	3,963	12,797
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(4,614)	(6,630)	(11,924)
Proceeds from sale of investments	1,007	1,652	...
Purchases of investments
Advances repayments received
Advances made
Other Investing	(519)	(519)	...
Net Cash Flows From Investing Activities	(4,126)	(5,497)	(11,924)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(1,858)	(1,534)	873
Opening Cash and Cash Equivalents	2,765	3,753	2,220
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	907	2,218	3,093

Art Gallery of New South Wales

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	22,034	22,034	23,248
Other operating expenses	18,496	25,555	23,087
Grants and subsidies
Appropriation expense
Depreciation and amortisation	3,000	3,544	3,000
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	43,530	51,133	49,335
Revenue			
Appropriation
Cluster grant revenue	47,283	28,268	29,791
Acceptance by Crown Entity of employee benefits and other liabilities	719	719	723
Transfers to the Crown Entity
Sales of goods and services	11,321	17,124	16,097
Grants and contributions	7,045	43,060	62,748
Investment revenue	2,498	2,498	2,493
Retained taxes, fees and fines
Other revenue	17	400	16
Total Revenue	68,882	92,069	111,868
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	25,352	40,936	62,533

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	14,133	24,682	24,752
Receivables	3,630	2,446	2,446
Inventories	1,452	1,223	1,223
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	19,215	28,351	28,421
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	29,209	34,427	36,027
Equity Investments
Property, plant and equipment -			
Land and building	265,753	269,642	326,589
Plant and equipment	1,358,029	1,382,699	1,386,615
Infrastructure Systems
Investment Properties
Intangibles	525	551	551
Other Assets
Total Non Current Assets	1,653,516	1,687,319	1,749,782
Total Assets	1,672,731	1,715,670	1,778,203
Liabilities			
Current Liabilities			
Payables	5,650	8,417	8,417
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,668	1,924	1,924
Other	4,578	2,181	2,181
Liabilities associated with assets held for sale
Total Current Liabilities	12,896	12,522	12,522
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	53
Other
Total Non Current Liabilities	53
Total Liabilities	12,949	12,522	12,522
Net Assets	1,659,782	1,703,148	1,765,681
Equity			
Accumulated funds	875,239	914,005	976,538
Reserves	784,543	789,143	789,143
Capital Equity
Total Equity	1,659,782	1,703,148	1,765,681

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	21,315	21,446	22,525
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	20,496	18,552	25,087
Total Payments	41,811	39,998	47,612
Receipts			
Appropriation
Cluster Grant Revenue	47,283	28,268	29,791
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	11,321	17,124	16,097
Retained taxes, fees and fines
Interest received	1,698	1,698	1,693
Grants and contributions	3,045	35,060	58,748
Other receipts	4,017	400	4,016
Total Receipts	67,363	82,550	110,345
Net Cash Flows From Operating Activities	25,552	42,552	62,733
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(25,225)	(28,499)	(61,863)
Proceeds from sale of investments	...	(800)	...
Purchases of investments	(800)	(1,000)	(800)
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(26,025)	(30,299)	(62,663)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(473)	12,253	70
Opening Cash and Cash Equivalents	14,606	12,429	24,682
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	14,133	24,682	24,752

Australian Museum

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	24,062	23,934	25,683
Other operating expenses	13,746	18,284	13,565
Grants and subsidies	225	809	229
Appropriation expense
Depreciation and amortisation	5,800	6,300	5,800
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	43,833	49,327	45,277
Revenue			
Appropriation
Cluster grant revenue	25,654	25,654	31,726
Acceptance by Crown Entity of employee benefits and other liabilities	1,025	720	1,053
Transfers to the Crown Entity
Sales of goods and services	7,871	10,249	8,045
Grants and contributions	6,345	7,038	6,574
Investment revenue	248	154	253
Retained taxes, fees and fines
Other revenue	82	...	83
Total Revenue	41,226	43,815	47,735
Gain/(loss) on disposal of non current assets
Other gains/(losses)	(5)	(5)	(5)
Net Result	(2,612)	(5,517)	2,453

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	5,645	2,699	2,774
Receivables	1,154	1,289	1,299
Inventories	348	261	261
Financial Assets at Fair Value
Other Financial Assets	(1,119)	...	(1,023)
Other
Assets Held For Sale
Total Current Assets	6,028	4,249	3,311
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	201,289	195,286	194,030
Plant and equipment	512,890	521,021	525,760
Infrastructure Systems
Investment Properties
Intangibles	35	645	509
Other Assets
Total Non Current Assets	714,214	716,952	720,299
Total Assets	720,242	721,201	723,610
Liabilities			
Current Liabilities			
Payables	2,984	6,999	6,955
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,145	2,428	2,428
Other
Liabilities associated with assets held for sale
Total Current Liabilities	5,129	9,427	9,383
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other	50	50	50
Total Non Current Liabilities	50	50	50
Total Liabilities	5,179	9,477	9,433
Net Assets	715,063	711,724	714,177
Equity			
Accumulated funds	547,523	544,184	546,637
Reserves	167,540	167,540	167,540
Capital Equity
Total Equity	715,063	711,724	714,177

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	23,137	23,213	24,630
Grants and subsidies	225	809	229
Finance costs
Equivalent Income Tax
Other payments	17,796	16,937	17,624
Total Payments	41,158	40,959	42,483
Receipts			
Appropriation
Cluster Grant Revenue	25,654	25,654	31,726
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	7,871	10,299	8,045
Retained taxes, fees and fines
Interest received	248	154	253
Grants and contributions	6,345	4,325	6,574
Other receipts	4,082	2,200	4,083
Total Receipts	44,201	42,632	50,682
Net Cash Flows From Operating Activities	3,043	1,673	8,199
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(7,899)	(8,144)	(9,147)
Proceeds from sale of investments
Purchases of investments
Advances repayments received	1,119	...	1,023
Advances made
Other Investing	...	(300)	...
Net Cash Flows From Investing Activities	(6,780)	(8,444)	(8,124)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(3,737)	(6,771)	75
Opening Cash and Cash Equivalents	9,382	9,470	2,699
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	5,645	2,699	2,774

Biodiversity Conservation Trust of New South Wales

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related
Other operating expenses	...	7,912	12,203
Grants and subsidies	...	13,500	62,169
Appropriation expense
Depreciation and amortisation	...	23	...
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	21,435	74,372
Revenue			
Appropriation
Cluster grant revenue	10,005
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	...	7	193
Grants and contributions	...	43,500	52,400
Investment revenue	...	204	...
Retained taxes, fees and fines
Other revenue	...	12	846
Total Revenue	...	43,723	63,444
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	...	22,288	(10,928)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	...	28,222	17,294
Receivables	...	38	38
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	28,260	17,332
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	...	5,000	5,000
Plant and equipment	...	65	65
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	...	5,065	5,065
Total Assets	...	33,325	22,397
Liabilities			
Current Liabilities			
Payables	...	112	112
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	729	729
Other
Liabilities associated with assets held for sale
Total Current Liabilities	...	841	841
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	...	841	841
Net Assets	...	32,484	21,556
Equity			
Accumulated funds	...	32,484	21,556
Reserves
Capital Equity
Total Equity	...	32,484	21,556

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related
Grants and subsidies	...	13,500	62,169
Finance costs
Equivalent Income Tax
Other payments	...	6,997	12,203
Total Payments	...	20,497	74,372
Receipts			
Appropriation
Cluster Grant Revenue	10,005
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	...	7	193
Retained taxes, fees and fines
Interest received	...	200	...
Grants and contributions	...	43,500	52,400
Other receipts	...	12	846
Total Receipts	...	43,719	63,444
Net Cash Flows From Operating Activities	...	23,222	(10,928)
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	...	10,000	15,000
Purchases of property, plant and equipment	...	(15,000)	(15,000)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(5,000)	...
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	18,222	(10,928)
Opening Cash and Cash Equivalents	28,222
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring	...	10,000	...
Closing Cash and Cash Equivalents	...	28,222	17,294

Centennial Park and Moore Park Trust

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related
Other operating expenses	25,278	25,362	27,608
Grants and subsidies
Appropriation expense
Depreciation and amortisation	6,328	6,328	6,772
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	31,606	31,690	34,380
Revenue			
Appropriation
Cluster grant revenue	7,164	4,964	3,542
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	24,281	23,994	26,468
Grants and contributions	5,408	5,498	5,579
Investment revenue	363	270	116
Retained taxes, fees and fines
Other revenue	1,053	1,482	1,825
Total Revenue	38,268	36,208	37,530
Gain/(loss) on disposal of non current assets	...	5	...
Other gains/(losses)	...	(60)	(62)
Net Result	6,663	4,463	3,088

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,546	2,107	2,399
Receivables	2,364	2,132	2,189
Inventories	171	171	175
Financial Assets at Fair Value	4,200
Other Financial Assets	...	7,378	...
Other
Assets Held For Sale
Total Current Assets	8,281	11,788	4,763
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	657,375	674,435	688,042
Plant and equipment	2,026	2,500	2,113
Infrastructure Systems	422,362	425,714	444,635
Investment Properties
Intangibles	641	1,112	968
Other Assets	2,249	9	0
Total Non Current Assets	1,084,653	1,103,768	1,135,758
Total Assets	1,092,934	1,115,557	1,140,521
Liabilities			
Current Liabilities			
Payables	2,998	2,582	2,644
Other Financial Liabilities at Fair Value
Borrowings
Provisions	793	818	839
Other	2,022	2,158	2,212
Liabilities associated with assets held for sale
Total Current Liabilities	5,813	5,558	5,694
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other	653	653	669
Total Non Current Liabilities	653	653	669
Total Liabilities	6,466	6,211	6,364
Net Assets	1,086,468	1,109,346	1,134,158
Equity			
Accumulated funds	646,096	649,338	652,426
Reserves	440,372	460,007	481,732
Capital Equity
Total Equity	1,086,468	1,109,346	1,134,158

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	29,156	25,864	31,803
Total Payments	29,156	25,864	31,803
Receipts			
Appropriation
Cluster Grant Revenue	7,164	4,964	3,542
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	24,161	23,995	26,354
Retained taxes, fees and fines
Interest received	163	99	28
Grants and contributions	2,894	2,984	3,664
Other receipts	4,782	(98)	6,172
Total Receipts	39,163	31,944	39,759
Net Cash Flows From Operating Activities	10,008	6,081	7,956
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	...	5	...
Purchases of property, plant and equipment	(15,723)	(10,721)	(15,131)
Proceeds from sale of investments	6,048	2,946	7,467
Purchases of investments
Advances repayments received
Advances made
Other Investing	(300)	(300)	...
Net Cash Flows From Investing Activities	(9,975)	(8,070)	(7,664)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	33	(1,989)	292
Opening Cash and Cash Equivalents	1,512	4,096	2,107
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	1,546	2,107	2,399

Historic Houses Trust of New South Wales

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related
Other operating expenses	26,789	25,531	27,042
Grants and subsidies
Appropriation expense
Depreciation and amortisation	875	878	1,027
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,664	26,409	28,069
Revenue			
Appropriation
Cluster grant revenue	21,542	21,542	22,452
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	6,425	5,893	6,586
Grants and contributions	3,398	2,007	3,425
Investment revenue	153	182	157
Retained taxes, fees and fines
Other revenue	16	150	16
Total Revenue	31,534	29,774	32,636
Gain/(loss) on disposal of non current assets	...	2	...
Other gains/(losses)
Net Result	3,870	3,368	4,567

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	8,493	6,691	5,745
Receivables	849	830	830
Inventories	135	135	135
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	9,477	7,656	6,710
Non Current Assets			
Receivables	581	581	581
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	240,467	259,400	264,584
Plant and equipment	32,166	32,956	34,912
Infrastructure Systems
Investment Properties
Intangibles	2,635	1,586	1,463
Other Assets
Total Non Current Assets	275,849	294,523	301,540
Total Assets	285,326	302,179	308,250
Liabilities			
Current Liabilities			
Payables	3,180	2,798	3,390
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,755	1,748	1,759
Other
Liabilities associated with assets held for sale
Total Current Liabilities	4,935	4,546	5,149
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	685	619	620
Other
Total Non Current Liabilities	685	619	620
Total Liabilities	5,620	5,165	5,769
Net Assets	279,706	297,014	302,481
Equity			
Accumulated funds	128,531	128,532	133,099
Reserves	151,175	168,482	169,382
Capital Equity
Total Equity	279,706	297,014	302,481

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related
Grants and subsidies
Finance costs	...	5	...
Equivalent Income Tax
Other payments	28,505	26,303	28,673
Total Payments	28,505	26,308	28,673
Receipts			
Appropriation
Cluster Grant Revenue	21,542	21,542	22,452
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	6,425	6,024	6,586
Retained taxes, fees and fines
Interest received	153	156	157
Grants and contributions	3,373	1,650	3,400
Other receipts	1,694	1,411	1,694
Total Receipts	33,187	30,784	34,289
Net Cash Flows From Operating Activities	4,682	4,476	5,616
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	...	6	...
Purchases of property, plant and equipment	(6,468)	(8,247)	(6,362)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(300)	(295)	(200)
Net Cash Flows From Investing Activities	(6,768)	(8,536)	(6,562)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(2,086)	(4,060)	(946)
Opening Cash and Cash Equivalents	10,579	10,751	6,691
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	8,493	6,691	5,745

Hunter Development Corporation

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	231	11	131
Other operating expenses	57,270	49,852	52,443
Grants and subsidies	52,854	13,963	26,785
Appropriation expense
Depreciation and amortisation	...	4	...
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	110,355	63,830	79,359
Revenue			
Appropriation
Cluster grant revenue	25,099	10,415	12,112
Acceptance by Crown Entity of employee benefits and other liabilities	88
Transfers to the Crown Entity
Sales of goods and services	20,750	43,966	49,381
Grants and contributions	3,834	21,394	3,856
Investment revenue	101	585	49
Retained taxes, fees and fines
Other revenue	44,201	158	365
Total Revenue	94,073	76,519	65,763
Gain/(loss) on disposal of non current assets
Other gains/(losses)	...	(6,360)	...
Net Result	(16,282)	6,329	(13,596)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,966	25,600	17,075
Receivables	1,996	295	295
Inventories	15,167	6,000	17,000
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	19,129	31,895	34,370
Non Current Assets			
Receivables
Inventories	33,046	43,220	27,540
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	...	216	216
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	33,046	43,436	27,756
Total Assets	52,175	75,331	62,126
Liabilities			
Current Liabilities			
Payables	40	210	601
Other Financial Liabilities at Fair Value
Borrowings
Provisions	250	440	440
Other	...	45	45
Liabilities associated with assets held for sale
Total Current Liabilities	290	695	1,086
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	30	30	30
Other	45
Total Non Current Liabilities	75	30	30
Total Liabilities	365	725	1,116
Net Assets	51,810	74,606	61,010
Equity			
Accumulated funds	51,811	74,606	61,010
Reserves
Capital Equity
Total Equity	51,810	74,606	61,010

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	231	11	131
Grants and subsidies	52,854	13,963	26,785
Finance costs
Equivalent Income Tax
Other payments	55,345	55,975	47,372
Total Payments	108,430	69,949	74,288
Receipts			
Appropriation
Cluster Grant Revenue	25,099	10,415	12,112
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	20,708	44,338	49,381
Retained taxes, fees and fines
Interest received	101	630	49
Grants and contributions	3,834	21,394	3,856
Other receipts	42,005	(78)	365
Total Receipts	91,747	76,699	65,763
Net Cash Flows From Operating Activities	(16,683)	6,750	(8,525)
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	...	(220)	...
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	...	(220)	...
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(16,683)	6,530	(8,525)
Opening Cash and Cash Equivalents	18,649	19,070	25,600
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	1,966	25,600	17,075

Museum of Applied Arts and Sciences

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	26,282	29,728	26,675
Other operating expenses	14,821	17,171	16,317
Grants and subsidies
Appropriation expense
Depreciation and amortisation	6,228	15,274	6,047
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	47,331	62,173	49,039
Revenue			
Appropriation
Cluster grant revenue	30,923	30,923	31,509
Acceptance by Crown Entity of employee benefits and other liabilities	971	852	879
Transfers to the Crown Entity
Sales of goods and services	7,450	8,440	9,245
Grants and contributions	4,500	5,129	4,000
Investment revenue	265	125	165
Retained taxes, fees and fines
Other revenue	249	1,598	248
Total Revenue	44,359	47,067	46,045
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	(2,973)	(15,106)	(2,993)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	4,604	763	1,074
Receivables	1,372	2,213	2,213
Inventories	200	200	200
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	6,176	3,176	3,487
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	2,547	3,731	3,756
Equity Investments
Property, plant and equipment -			
Land and building	178,898	160,264	155,774
Plant and equipment	319,652	326,546	327,857
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	501,097	490,541	487,387
Total Assets	507,273	493,717	490,874
Liabilities			
Current Liabilities			
Payables	3,404	4,110	4,260
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,550	2,550	2,550
Other	78	20	20
Liabilities associated with assets held for sale
Total Current Liabilities	6,032	6,680	6,830
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	6,032	6,680	6,830
Net Assets	501,241	487,037	484,044
Equity			
Accumulated funds	337,044	320,237	317,244
Reserves	164,197	166,800	166,800
Capital Equity
Total Equity	501,241	487,037	484,044

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	25,236	29,038	25,646
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	15,621	14,464	17,117
Total Payments	40,857	43,502	42,763
Receipts			
Appropriation
Cluster Grant Revenue	30,923	30,923	31,509
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	7,451	8,030	9,245
Retained taxes, fees and fines
Interest received	140	...	40
Grants and contributions	2,000	2,137	1,500
Other receipts	2,649	1,359	2,648
Total Receipts	43,164	42,449	44,941
Net Cash Flows From Operating Activities	2,306	(1,053)	2,179
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(2,468)	(2,489)	(1,968)
Proceeds from sale of investments
Purchases of investments	...	(1,184)	...
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(2,468)	(3,673)	(1,968)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(162)	(4,726)	211
Opening Cash and Cash Equivalents	4,666	5,489	763
Reclassification of Cash Equivalents	100	...	100
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	4,604	763	1,074

Planning Ministerial Corporation

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	48	65	48
Other operating expenses	15,302	16,275	13,584
Grants and subsidies	62,000	7,590	62,000
Appropriation expense
Depreciation and amortisation	4,919	1,179	2,439
Finance costs	14,201	8,507	14,556
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	96,470	33,616	92,627
Revenue			
Appropriation
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	7,272	2,403	1,581
Grants and contributions	...	10,169	...
Investment revenue	3,069	3,069	3,131
Retained taxes, fees and fines
Other revenue	10,411	11,719	8,716
Total Revenue	20,752	27,360	13,427
Gain/(loss) on disposal of non current assets	18,682	18,682	18,596
Other gains/(losses)
Net Result	(57,036)	12,425	(60,604)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	23,498	29,210	18,045
Receivables	1,863	1,962	1,962
Inventories
Financial Assets at Fair Value
Other Financial Assets	131,762	79,973	72,973
Other	120	120	120
Assets Held For Sale	24,159	826	826
Total Current Assets	181,402	112,091	93,926
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	1,135,479	1,658,875	1,641,466
Plant and equipment	1,067	1,027	997
Infrastructure Systems
Investment Properties
Intangibles	188	189	189
Other Assets
Total Non Current Assets	1,136,734	1,660,091	1,642,652
Total Assets	1,318,136	1,772,181	1,736,578
Liabilities			
Current Liabilities			
Payables	13,990	13,803	13,803
Other Financial Liabilities at Fair Value
Borrowings	31,156	18,269	18,269
Provisions
Other	603	481	481
Liabilities associated with assets held for sale
Total Current Liabilities	45,749	32,553	32,553
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	189,998	169,484	194,484
Provisions
Other	72
Total Non Current Liabilities	190,070	169,484	194,484
Total Liabilities	235,819	202,037	227,037
Net Assets	1,082,317	1,570,144	1,509,541
Equity			
Accumulated funds	276,818	624,748	584,145
Reserves	805,499	945,396	925,396
Capital Equity
Total Equity	1,082,317	1,570,144	1,509,541

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	48	65	48
Grants and subsidies	7,000	7,000	7,000
Finance costs	14,201	8,507	14,556
Equivalent Income Tax
Other payments	19,302	16,271	17,584
Total Payments	40,551	31,844	39,188
Receipts			
Appropriation
Cluster Grant Revenue
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	7,272	2,403	1,581
Retained taxes, fees and fines
Interest received	3,069	3,070	3,131
Grants and contributions	...	10,169	...
Other receipts	14,411	11,715	12,716
Total Receipts	24,752	27,357	17,427
Net Cash Flows From Operating Activities	(15,799)	(4,487)	(21,761)
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	43,682	43,682	43,596
Purchases of property, plant and equipment	(40,000)	(80,000)	(65,000)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	3,682	(36,318)	(21,404)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances	...	0	25,000
Repayment of borrowings and advances	...	(0)	...
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities	...	(0)	25,000
Net Increase/(Decrease) in Cash	(12,117)	(40,805)	(18,165)
Opening Cash and Cash Equivalents	27,536	21,937	29,210
Reclassification of Cash Equivalents	8,079	48,079	7,000
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	23,498	29,210	18,045

State Library of New South Wales

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	32,337	30,105	33,165
Other operating expenses	17,124	16,384	17,392
Grants and subsidies	28,803	28,803	23,528
Appropriation expense
Depreciation and amortisation	16,445	19,256	16,677
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	94,709	94,548	90,762
Revenue			
Appropriation
Cluster grant revenue	89,426	87,026	82,268
Acceptance by Crown Entity of employee benefits and other liabilities	2,369	2,369	2,428
Transfers to the Crown Entity
Sales of goods and services	1,986	1,586	1,976
Grants and contributions	3,837	6,786	3,835
Investment revenue	1,299	2,362	1,298
Retained taxes, fees and fines
Other revenue	10	346	10
Total Revenue	98,927	100,475	91,816
Gain/(loss) on disposal of non current assets
Other gains/(losses)	(22)	(22)	(22)
Net Result	4,197	5,905	1,032

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,705	2,929	2,150
Receivables	1,749	1,349	1,349
Inventories	262	262	262
Financial Assets at Fair Value	4,699	...	20
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,415	4,540	3,781
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	22,811	23,811	24,088
Equity Investments
Property, plant and equipment -			
Land and building	262,953	261,873	270,873
Plant and equipment	3,168,101	2,071,524	2,062,874
Infrastructure Systems
Investment Properties
Intangibles	52,146	58,479	58,779
Other Assets
Total Non Current Assets	3,506,011	2,415,687	2,416,614
Total Assets	3,514,426	2,420,227	2,420,395
Liabilities			
Current Liabilities			
Payables	6,193	10,124	9,165
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,964	4,006	4,006
Other	491	491	586
Liabilities associated with assets held for sale
Total Current Liabilities	10,648	14,621	13,757
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	101	101	101
Other
Total Non Current Liabilities	101	101	101
Total Liabilities	10,749	14,722	13,858
Net Assets	3,503,677	2,405,505	2,406,537
Equity			
Accumulated funds	1,654,259	1,657,387	1,658,419
Reserves	1,849,418	748,118	748,118
Capital Equity
Total Equity	3,503,677	2,405,505	2,406,537

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	29,968	25,606	30,737
Grants and subsidies	28,803	28,803	23,528
Finance costs
Equivalent Income Tax
Other payments	22,620	16,399	22,832
Total Payments	81,391	70,808	77,097
Receipts			
Appropriation
Cluster Grant Revenue	89,426	87,026	82,268
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	1,986	1,246	1,976
Retained taxes, fees and fines	(22)	(22)	(22)
Interest received	999	1,062	998
Grants and contributions	3,837	5,694	3,835
Other receipts	5,466	1,106	5,466
Total Receipts	101,692	96,112	94,522
Net Cash Flows From Operating Activities	20,302	25,304	17,425
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(20,366)	(23,388)	(17,027)
Proceeds from sale of investments	760	...	720
Purchases of investments	(700)	3,469	(1,692)
Advances repayments received
Advances made
Other Investing	...	(6,108)	(300)
Net Cash Flows From Investing Activities	(20,306)	(26,027)	(18,299)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(4)	(723)	(874)
Opening Cash and Cash Equivalents	1,614	3,652	2,929
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring	95	...	95
Closing Cash and Cash Equivalents	1,705	2,929	2,150

Western Sydney Parklands Trust

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related
Other operating expenses	7,639	7,689	8,281
Grants and subsidies
Appropriation expense
Depreciation and amortisation	3,614	3,326	4,592
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	11,253	11,015	12,873
Revenue			
Appropriation
Cluster grant revenue	4,074	4,074	4,033
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	17,916	9,149	9,082
Grants and contributions	504	504	115
Investment revenue	518	1,110	477
Retained taxes, fees and fines
Other revenue	3,340	5,549	3,193
Total Revenue	26,352	20,386	16,901
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	15,099	9,371	4,028

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	9,087	12,399	3,000
Receivables	246	246	246
Inventories
Financial Assets at Fair Value
Other Financial Assets	25,808	27,659	19,762
Other
Assets Held For Sale
Total Current Assets	35,141	40,304	23,008
Non Current Assets			
Receivables	6,197	7,861	7,861
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	647,118	667,572	667,284
Plant and equipment	1,139	2,115	1,899
Infrastructure Systems	107,927	94,135	118,930
Investment Properties
Intangibles	1,213	1,288	1,288
Other Assets	37,155	36,761	36,761
Total Non Current Assets	800,749	809,732	834,023
Total Assets	835,890	850,036	857,031
Liabilities			
Current Liabilities			
Payables	1,758	383	3,295
Other Financial Liabilities at Fair Value
Borrowings
Provisions	364	...	55
Other
Liabilities associated with assets held for sale
Total Current Liabilities	2,122	383	3,350
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	125	364	364
Other	11,759	14,936	14,936
Total Non Current Liabilities	11,884	15,300	15,300
Total Liabilities	14,006	15,683	18,650
Net Assets	821,884	834,353	838,381
Equity			
Accumulated funds	582,721	595,595	599,623
Reserves	239,163	238,758	238,758
Capital Equity
Total Equity	821,884	834,353	838,381

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	9,391	9,638	9,346
Total Payments	9,391	9,638	9,346
Receipts			
Appropriation
Cluster Grant Revenue	4,074	4,074	4,033
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	18,161	11,654	9,082
Retained taxes, fees and fines
Interest received	518	1,454	477
Grants and contributions	504	504	115
Other receipts	5,092	8,230	4,313
Total Receipts	28,349	25,916	18,021
Net Cash Flows From Operating Activities	18,958	16,278	8,675
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(20,827)	(10,261)	(25,971)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(20,827)	(10,261)	(25,971)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(1,869)	6,017	(17,296)
Opening Cash and Cash Equivalents	10,956	8,785	12,399
Reclassification of Cash Equivalents	...	(2,402)	7,897
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	9,087	12,400	3,000