# 8. STRONGER COMMUNITIES CLUSTER

## Agency Expense Summary

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Stronger Communities cluster | Expenses(a) | | | | | | Capital Expenditure | | | |
| 2021-22 | 2022-23 | |  | | | 2021-22 | 2022-23 |  | |
| Revised | Budget | | Change | | | Revised | Budget | Change | |
|  | $m | $m | | % | | | $m | $m | % | |
| **Department of Communities and Justice** | 11,747.8 | | 11,931.9 | | 1.6 | 402.7 | | 320.9 | (20.3) |
| Cluster Grants | 6,970.1 | | 9,171.1 | | 31.6 | … | | … | … |
| **Total Principal Agency** | **18,717.9** | **21,103.0** | | **12.7** | | **402.7** | | **320.9** | **(20.3)** | | |
| ***Cluster Agencies*** |  |  | |  | |  | |  |  | | |
| Crown Solicitor's Office | 72.9 | 77.5 | | 6.3 | | 2.0 | | 2.0 | (2.9) | | |
| Fire and Rescue NSW(b) | 918.9 | 862.0 | | (6.2) | | 67.2 | | 105.6 | 57.3 | | |
| Legal Aid Commission of New South Wales | 428.9 | 482.0 | | 12.4 | | 9.8 | | 9.7 | (1.1) | | |
| New South Wales Crime Commission | 32.4 | 31.3 | | (3.2) | | 1.6 | | 0.7 | (56.8) | | |
| NSW Police Force | 4,725.6 | 5,000.7 | | 5.8 | | 235.3 | | 507.0 | 115.5 | | |
| NSW Rural Fire Service | 551.3 | 786.5 | | 42.7 | | 22.3 | | 51.2 | 129.6 | | |
| Office of the NSW State Emergency Service | 178.3 | 197.6 | | 10.8 | | 22.3 | | 40.3 | 80.4 | | |
| Home Purchase Assistance Fund | 17.4 | 14.1 | | (18.7) | | … | | … | … | | |
| Multicultural NSW(c) | 97.2 | 68.6 | | (29.4) | | 3.4 | | 2.0 | (41.1) | | |
| NSW Trustee and Guardian | 103.3 | 114.7 | | 11.1 | | 5.5 | | 7.1 | 29.1 | | |
| ***Agencies transferred from the Premier and Cabinet Cluster (GG) (d)*** |  |  | |  | |  | |  |  | | |
| Resilience NSW | 1,034.7 | 2,061.0 | | 99.2 | | 1.7 | | 58.6 | N/A | | |
| **Total Cluster Agencies** | **8,160.9** | **9,696.2** | | **18.8** | | **371.2** | | **784.3** | **111.3** | | |
| ***Special Offices*** |  | |  | |  |  | |  |  |
| Judicial Commission of New South Wales | 6.6 | 7.3 | | 12.1 | | 0.0 | | 0.2 | 305.4 | | |
| Office of the Children's Guardian | 57.5 | 58.6 | | 2.1 | | 0.8 | | 1.0 | 22.6 | | |
| Office of the Director of Public Prosecutions | 184.5 | 215.5 | | 16.8 | | 22.7 | | 5.7 | (74.7) | | |
| **Total Special Offices** | **248.5** | **281.5** | | **13.3** | | **23.5** | | **6.9** | **(70.8)** | | |

1. This table shows expenses on an uneliminated basis.
2. Fire and Rescue NSW’s 2021-22 revised budget reflects significant temporary impacts arising from COVID-19 restrictions and various natural disaster events, as well as higher expenditure in its personnel protective clothing (PPC) replacement program compared to the program schedule for 2022-23.
3. Decline in Multicultural NSW expenditure from 2021-22 to 2022-23 reflects significant additional temporary expenditure in 2021-22 in response to the COVID-19 pandemic.
4. Resilience NSW was transferred from the Premier and Cabinet cluster to the Stronger Communities cluster, effective 1 April 2022.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### Department of Communities and Justice

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  | |  | |
|  | 2021-22 | | | 2022-23 | |
|  | Budget | Revised | | Budget | |
|  | $000 | $000 | | $000 | |
| **Expenses Excluding Losses** |  |  | |  | |
| Operating Expenses - |  |  | |  | |
| Employee Related | 3,081,618 | 3,132,593 | | 3,317,214 | |
| Personnel Services Expenses | ... | ... | | ... | |
| Other Operating Expenses | 1,230,711 | 1,546,305 | | 1,609,465 | |
| Grants and Subsidies | 12,727,478 | 13,484,040 | | 15,739,535 | |
| Appropriation Expense | ... | ... | | ... | |
| Depreciation and Amortisation | 490,561 | 452,389 | | 359,949 | |
| Finance Costs | 89,773 | 61,065 | | 42,256 | |
| Other Expenses | 32,806 | 41,532 | | 34,541 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **17,652,948** | **18,717,924** | | **21,102,960** | |
| **Revenue** |  |  | |  | |
| Appropriation Revenue | 17,053,912 | 17,650,756 | | 20,533,735 | |
| Cluster Grant Revenue | ... | ... | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 122,905 | 115,798 | | 128,363 | |
| Transfers to the Crown Entity | ... | ... | | ... | |
| Sales of Goods and Services | 282,337 | 277,934 | | 308,541 | |
| Grants and Contributions | 144,128 | 314,042 | | 261,251 | |
| Investment Revenue | 5,613 | 2,032 | | 5,922 | |
| Retained Taxes, Fees and Fines | 22,844 | 23,274 | | 22,987 | |
| Other Revenue | 51,969 | 167,588 | | 128,482 | |
| **Total Revenue** | **17,683,709** | **18,551,424** | | **21,389,280** | |
| Gain/(Loss) on Disposal of Non Current Assets | (40) | (13,228) | | (98) | |
| Other Gains/(Losses) | 115 | 104,564 | | (544) | |
| **Net Result** | **30,836** | **(75,164)** | | **285,679** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 106,480 | | 75,674 | | | 95,146 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 276,481 | | 379,514 | | | 360,546 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | 22,402 | | 13,365 | | | 13,365 | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | 20,671 | | 20,128 | | | 20,128 | |
| Assets Held For Sale | 26,774 | | 25,933 | | | 25,933 | |
| **Total Current Assets** | **452,808** | | **514,614** | | | **515,119** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | 29,143 | | 47,748 | | | 47,748 | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 7,805,084 | | 8,153,719 | | | 8,063,786 | |
| Plant and Equipment | 414,347 | | 667,548 | | | 687,604 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 1,131,101 | | 221,521 | | | 188,561 | |
| Intangibles | 339,285 | | 148,908 | | | 180,033 | |
| Other Assets | 1,798 | | 1,991 | | | 1,991 | |
| **Total Non Current Assets** | **9,720,758** | | **9,241,435** | | | **9,169,723** | |
| **Total Assets** | **10,173,566** | | **9,756,049** | | | **9,684,842** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 306,526 | | 295,856 | | | 337,469 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 518,137 | | 392,824 | | | 74,448 | |
| Provisions | 546,566 | | 565,669 | | | 565,669 | |
| Other | 5,905 | | 20,706 | | | 9,093 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **1,377,134** | | **1,275,055** | | | **986,679** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 1,349,839 | | 874,544 | | | 805,958 | |
| Provisions | 302,186 | | 334,392 | | | 334,468 | |
| Other | 432 | | 819 | | | 819 | |
| **Total Non Current Liabilities** | **1,652,457** | | **1,209,755** | | | **1,141,245** | |
| **Total Liabilities** | **3,029,591** | | **2,484,810** | | | **2,127,924** | |
| **Net Assets** | **7,143,975** | | **7,271,239** | | | **7,556,918** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 6,825,978 | | 6,179,772 | | | 6,465,451 | |
| Reserves | 317,997 | | 1,091,467 | | | 1,091,467 | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **7,143,975** | | **7,271,239** | | | **7,556,918** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 2,980,475 | | 3,023,641 | | | 3,200,463 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 12,814,999 | | 13,613,710 | | | 15,871,816 | |
| Finance Costs | 89,752 | | 61,050 | | | 42,234 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 1,266,620 | | 1,771,850 | | | 1,554,984 | |
| **Total Payments** | **17,151,846** | | **18,470,251** | | | **20,669,497** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | 17,053,912 | | 17,650,756 | | | 20,533,735 | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 281,931 | | 266,074 | | | 308,135 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | 95 | | 29 | | | 101 | |
| Grants and Contributions | 144,128 | | 302,073 | | | 261,251 | |
| Other Receipts | 152,970 | | 524,754 | | | 287,806 | |
| **Total Receipts** | **17,633,036** | | **18,743,686** | | | **21,391,027** | |
| **Net Cash Flows From Operating Activities** | **481,191** | | **273,435** | | | **721,530** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | 13 | | | ... | |
| Purchases of Property, Plant and Equipment | (274,480) | | (178,849) | | | (229,020) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (62,012) | | (18,881) | | | (70,167) | |
| **Net Cash Flows From Investing Activities** | **(336,492)** | | **(197,717)** | | | **(299,187)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | 24,369 | | | ... | |
| Repayment of Borrowings and Advances | (150,125) | | (148,674) | | | (402,870) | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(150,125)** | | **(124,305)** | | | **(402,870)** | |
| **Net Increase/(Decrease) in Cash** | **(5,426)** | | **(48,587)** | | | **19,472** | |
| Opening Cash and Cash Equivalents | 111,906 | | 124,261 | | | 75,674 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **106,480** | | **75,674** | | | **95,146** | |

### Crown Solicitor's Office

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 52,383 | | 53,886 | | | 57,659 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 9,831 | | 9,515 | | | 16,115 | |
| Grants and Subsidies | ... | | ... | | | ... | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 8,576 | | 8,846 | | | 3,757 | |
| Finance Costs | 674 | | 673 | | | ... | |
| Other Expenses | ... | | ... | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **71,465** | | **72,920** | | | **77,531** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | 0 | | ... | | | 0 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | 290 | | | ... | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 74,287 | | 72,490 | | | 78,980 | |
| Grants and Contributions | ... | | ... | | | ... | |
| Investment Revenue | (0) | | 20 | | | (0) | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 0 | | 1,218 | | | (0) | |
| **Total Revenue** | **74,287** | | **74,018** | | | **78,980** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | (22) | | | ... | |
| Other Gains/(Losses) | ... | | 2,218 | | | ... | |
| **Net Result** | **2,823** | | **3,293** | | | **1,449** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 13,266 | | 15,350 | | | 16,765 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 26,155 | | 22,994 | | | 22,994 | |
| Contract Assets | 8,035 | | 8,035 | | | 8,035 | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | 9,922 | | 9,922 | | | 9,922 | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **57,379** | | **56,302** | | | **57,716** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | ... | | ... | | | ... | |
| Plant and Equipment | 13,970 | | 12,340 | | | 10,735 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 29,300 | | ... | | | ... | |
| Intangibles | 8,561 | | 10,109 | | | 9,938 | |
| Other Assets | 847 | | 847 | | | 847 | |
| **Total Non Current Assets** | **52,678** | | **23,296** | | | **21,520** | |
| **Total Assets** | **110,057** | | **79,598** | | | **79,236** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 9,874 | | 9,874 | | | 8,736 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 4,836 | | ... | | | ... | |
| Provisions | 18,212 | | 17,237 | | | 17,578 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **32,921** | | **27,111** | | | **26,314** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 26,682 | | 0 | | | ... | |
| Provisions | 2,805 | | 2,805 | | | 2,805 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **29,487** | | **2,805** | | | **2,805** | |
| **Total Liabilities** | **62,408** | | **29,916** | | | **29,120** | |
| **Net Assets** | **47,648** | | **49,682** | | | **50,117** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 47,648 | | 49,682 | | | 50,117 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **47,648** | | **49,682** | | | **50,117** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 52,383 | | 53,909 | | | 57,659 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | ... | | ... | | | ... | |
| Finance Costs | 674 | | 673 | | | ... | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 9,751 | | 8,128 | | | 17,173 | |
| **Total Payments** | **62,809** | | **62,709** | | | **74,832** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 0 | | ... | | | 0 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | (594) | | (233) | | | (752) | |
| Sale of Goods and Services | 74,287 | | 68,694 | | | 78,980 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | (0) | | 20 | | | (0) | |
| Grants and Contributions | ... | | ... | | | ... | |
| Other Receipts | 0 | | 2,805 | | | (0) | |
| **Total Receipts** | **73,693** | | **71,286** | | | **78,227** | |
| **Net Cash Flows From Operating Activities** | **10,885** | | **8,577** | | | **3,396** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | | ... | |
| Purchases of Property, Plant and Equipment | (941) | | (213) | | | (881) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (1,100) | | (1,425) | | | (1,100) | |
| **Net Cash Flows From Investing Activities** | **(2,041)** | | **(1,638)** | | | **(1,981)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (4,580) | | (4,642) | | | ... | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(4,580)** | | **(4,642)** | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **4,264** | | **2,298** | | | **1,415** | |
| Opening Cash and Cash Equivalents | 9,002 | | 13,052 | | | 15,350 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **13,266** | | **15,350** | | | **16,765** | |

### Fire and Rescue NSW

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | | |
|  | 2021-22 | | | | | 2022-23 | | | |
|  | Budget | | Revised | | | | Budget | | |
|  | $000 | | $000 | | | | $000 | | |
| **Expenses Excluding Losses** |  | |  | | | |  | | |
| Operating Expenses - |  | |  | | | |  | | |
| Employee Related | 642,655 | | 703,157 | | | | 664,037 | | |
| Personnel Services Expenses | ... | | ... | | | | ... | | |
| Other Operating Expenses | 136,803 | | 144,129 | | | | 133,609 | | |
| Grants and Subsidies | ... | | 2,489 | | | | ... | | |
| Appropriation Expense | ... | | ... | | | | ... | | |
| Depreciation and Amortisation | 64,802 | | 66,231 | | | | 64,121 | | |
| Finance Costs | 2,849 | | 2,849 | | | | 281 | | |
| Other Expenses | ... | | ... | | | | ... | | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **847,109** | | **918,855** | | | | **862,049** | | |
| **Revenue** |  | |  | | | |  | | |
| Appropriation Revenue | ... | | ... | | | | ... | | |
| Cluster Grant Revenue | 790,465 | | 763,551 | | | | 917,436 | | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | | | ... | | |
| Transfers to the Crown Entity | ... | | ... | | | | ... | | |
| Sales of Goods and Services | 17,002 | | 16,248 | | | | 16,943 | | |
| Grants and Contributions | ... | | 9,843 | | | | ... | | |
| Investment Revenue | 314 | | 381 | | | | 603 | | |
| Retained Taxes, Fees and Fines | 35,728 | | 37,052 | | | | 37,420 | | |
| Other Revenue | 9,853 | | 11,914 | | | | 10,930 | | |
| **Total Revenue** | **853,361** | | **838,989** | | | | **983,332** | | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | | | ... | | |
| Other Gains/(Losses) | ... | | 7,375 | | | | ... | | |
| **Net Result** | **6,252** | **(72,492)** | | | **121,283** | | | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 168,713 | | 113,788 | | | 190,659 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 22,294 | | 21,205 | | | 21,204 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | 3,012 | | 2,855 | | | 2,855 | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | 38 | | 13 | | | 13 | |
| Assets Held For Sale | 800 | | ... | | | ... | |
| **Total Current Assets** | **194,857** | | **137,861** | | | **214,730** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 746,031 | | 811,079 | | | 826,706 | |
| Plant and Equipment | 285,672 | | 358,038 | | | 387,766 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 104,999 | | 3,841 | | | 2,665 | |
| Intangibles | 18,541 | | 22,161 | | | 19,486 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **1,155,243** | | **1,195,120** | | | **1,236,622** | |
| **Total Assets** | **1,350,099** | | **1,332,981** | | | **1,451,352** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 37,126 | | 33,565 | | | 33,231 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 2,314 | | 836 | | | 859 | |
| Provisions | 171,900 | | 177,528 | | | 177,981 | |
| Other | 0 | | 2,489 | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **211,340** | | **214,418** | | | **212,071** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | 650 | | | 650 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 109,010 | | 2,712 | | | 2,147 | |
| Provisions | 220,650 | | 204,062 | | | 204,062 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **329,660** | | **207,424** | | | **206,859** | |
| **Total Liabilities** | **541,000** | | **421,842** | | | **418,930** | |
| **Net Assets** | **809,100** | | **911,139** | | | **1,032,422** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 143,549 | | 82,666 | | | 203,949 | |
| Reserves | 665,551 | | 828,473 | | | 828,473 | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **809,100** | | **911,139** | | | **1,032,422** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 648,335 | | 695,538 | | | 666,526 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | ... | | 2,489 | | | ... | |
| Finance Costs | 2,676 | | 2,676 | | | 104 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 136,483 | | 145,003 | | | 133,348 | |
| **Total Payments** | **787,494** | | **845,706** | | | **799,978** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 790,465 | | 763,551 | | | 917,436 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 16,682 | | 8,545 | | | 16,623 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | 314 | | 381 | | | 603 | |
| Grants and Contributions | ... | | 9,843 | | | ... | |
| Other Receipts | 45,581 | | 49,966 | | | 48,351 | |
| **Total Receipts** | **853,041** | | **832,286** | | | **983,013** | |
| **Net Cash Flows From Operating Activities** | **65,547** | | **(13,420)** | | | **183,034** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | | ... | |
| Purchases of Property, Plant and Equipment | (78,930) | | (65,847) | | | (101,957) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (3,665) | | (3,665) | | | (3,665) | |
| **Net Cash Flows From Investing Activities** | **(82,595)** | | **(69,512)** | | | **(105,622)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (1,367) | | (2,336) | | | (542) | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(1,367)** | | **(2,336)** | | | **(542)** | |
| **Net Increase/(Decrease) in Cash** | **(18,415)** | | **(85,268)** | | | **76,870** | |
| Opening Cash and Cash Equivalents | 187,128 | | 199,056 | | | 113,788 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **168,713** | | **113,788** | | | **190,659** | |

### Legal Aid Commission of New South Wales

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 163,846 | | 164,615 | | | 189,603 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 156,863 | | 168,939 | | | 200,835 | |
| Grants and Subsidies | 64,474 | | 74,510 | | | 82,229 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 18,206 | | 18,436 | | | 8,396 | |
| Finance Costs | 1,410 | | 1,410 | | | 12 | |
| Other Expenses | 892 | | 953 | | | 919 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **405,690** | | **428,863** | | | **481,994** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | 329,546 | | 346,067 | | | 377,630 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 3,682 | | 3,990 | | | 3,842 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 4,111 | | 7,960 | | | 4,337 | |
| Grants and Contributions | 65,046 | | 78,367 | | | 93,674 | |
| Investment Revenue | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 269 | | 717 | | | 284 | |
| **Total Revenue** | **402,654** | | **437,101** | | | **479,767** | |
| Gain/(Loss) on Disposal of Non Current Assets | 35 | | (5) | | | 35 | |
| Other Gains/(Losses) | (200) | | 3,675 | | | (200) | |
| **Net Result** | **(3,201)** | | **11,908** | | | **(2,392)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 14,221 | | 25,471 | | | 22,240 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 9,538 | | 7,115 | | | 7,115 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **23,759** | | **32,586** | | | **29,355** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | 7,700 | | 10,700 | | | 10,700 | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 300 | | ... | | | ... | |
| Plant and Equipment | 7,857 | | 8,870 | | | 8,500 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 56,585 | | ... | | | 491 | |
| Intangibles | 22,377 | | 25,880 | | | 27,068 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **94,819** | | **45,450** | | | **46,759** | |
| **Total Assets** | **118,578** | | **78,035** | | | **76,113** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 19,237 | | 15,222 | | | 15,222 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 2,224 | | ... | | | 243 | |
| Provisions | 19,845 | | 22,181 | | | 22,181 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **41,307** | | **37,403** | | | **37,646** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 57,715 | | 343 | | | 570 | |
| Provisions | 6,136 | | 6,620 | | | 6,620 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **63,850** | | **6,963** | | | **7,190** | |
| **Total Liabilities** | **105,157** | | **44,366** | | | **44,836** | |
| **Net Assets** | **13,421** | | **33,669** | | | **31,277** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 13,421 | | 33,669 | | | 31,277 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **13,421** | | **33,669** | | | **31,277** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 160,164 | | 158,928 | | | 185,761 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 64,474 | | 74,510 | | | 82,229 | |
| Finance Costs | 1,410 | | 1,410 | | | 12 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 157,755 | | 196,351 | | | 203,964 | |
| **Total Payments** | **383,802** | | **431,199** | | | **471,966** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 329,546 | | 346,067 | | | 377,630 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 3,911 | | 5,607 | | | 4,137 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | ... | | ... | | | ... | |
| Grants and Contributions | 65,046 | | 78,367 | | | 93,674 | |
| Other Receipts | 269 | | 22,824 | | | 284 | |
| **Total Receipts** | **398,772** | | **452,865** | | | **475,725** | |
| **Net Cash Flows From Operating Activities** | **14,970** | | **21,666** | | | **3,759** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 35 | | ... | | | 35 | |
| Purchases of Property, Plant and Equipment | (3,575) | | (10,500) | | | (4,594) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (2,219) | | (7,340) | | | (4,399) | |
| **Net Cash Flows From Investing Activities** | **(5,759)** | | **(17,840)** | | | **(8,958)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (10,130) | | ... | | | 1,968 | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(10,130)** | | **...** | | | **1,968** | |
| **Net Increase/(Decrease) in Cash** | **(919)** | | **3,826** | | | **(3,231)** | |
| Opening Cash and Cash Equivalents | 15,140 | | 21,644 | | | 25,471 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **14,221** | | **25,471** | | | **22,240** | |

### New South Wales Crime Commission

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 18,563 | | 17,932 | | | 19,413 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 8,979 | | 11,179 | | | 10,967 | |
| Grants and Subsidies | ... | | ... | | | ... | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 3,654 | | 3,160 | | | 925 | |
| Finance Costs | 140 | | 81 | | | ... | |
| Other Expenses | ... | | ... | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **31,336** | | **32,351** | | | **31,305** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | 30,701 | | 29,809 | | | 30,210 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 772 | | 452 | | | 803 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | ... | | ... | | | ... | |
| Grants and Contributions | ... | | ... | | | ... | |
| Investment Revenue | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 57 | | 3,001 | | | 60 | |
| **Total Revenue** | **31,530** | | **33,262** | | | **31,073** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | (75) | | | ... | |
| Other Gains/(Losses) | 1,274 | | 1,090 | | | ... | |
| **Net Result** | **1,468** | | **1,926** | | | **(232)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 676 | | 640 | | | 651 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 609 | | 609 | | | 609 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **1,285** | | **1,249** | | | **1,260** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 111 | | 111 | | | 111 | |
| Plant and Equipment | 2,571 | | 2,493 | | | 2,350 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 4,467 | | ... | | | 0 | |
| Intangibles | 426 | | 533 | | | 433 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **7,575** | | **3,137** | | | **2,894** | |
| **Total Assets** | **8,860** | | **4,386** | | | **4,154** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 461 | | 461 | | | 461 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 2,342 | | (0) | | | ... | |
| Provisions | 1,716 | | 1,752 | | | 1,752 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **4,519** | | **2,213** | | | **2,213** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 2,237 | | 0 | | | ... | |
| Provisions | 65 | | 29 | | | 29 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **2,302** | | **29** | | | **29** | |
| **Total Liabilities** | **6,822** | | **2,242** | | | **2,242** | |
| **Net Assets** | **2,039** | | **2,144** | | | **1,912** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 2,039 | | 2,144 | | | 1,912 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **2,039** | | **2,144** | | | **1,912** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 17,791 | | 17,911 | | | 18,610 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | ... | | ... | | | ... | |
| Finance Costs | 140 | | 81 | | | ... | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 8,979 | | 12,360 | | | 10,967 | |
| **Total Payments** | **26,910** | | **30,352** | | | **29,577** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 30,701 | | 29,809 | | | 30,210 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | ... | | ... | | | ... | |
| Grants and Contributions | ... | | ... | | | ... | |
| Other Receipts | 57 | | 4,094 | | | 60 | |
| **Total Receipts** | **30,758** | | **33,904** | | | **30,270** | |
| **Net Cash Flows From Operating Activities** | **3,848** | | **3,552** | | | **693** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | | ... | |
| Purchases of Property, Plant and Equipment | (1,480) | | (1,480) | | | (582) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (100) | | (100) | | | (100) | |
| **Net Cash Flows From Investing Activities** | **(1,580)** | | **(1,580)** | | | **(682)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (2,287) | | (2,290) | | | ... | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(2,287)** | | **(2,290)** | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(19)** | | **(318)** | | | **11** | |
| Opening Cash and Cash Equivalents | 695 | | 958 | | | 640 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **676** | | **640** | | | **651** | |

### NSW Police Force

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 3,577,847 | | 3,810,555 | | | 4,299,987 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 407,345 | | 544,833 | | | 416,573 | |
| Grants and Subsidies | 10,195 | | 110,595 | | | 8,157 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 253,878 | | 236,878 | | | 255,806 | |
| Finance Costs | 20,084 | | 20,084 | | | 20,192 | |
| Other Expenses | 2,700 | | 2,700 | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **4,272,049** | | **4,725,645** | | | **5,000,716** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | 4,167,868 | | 4,132,848 | | | 4,950,780 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 147,823 | | 148,788 | | | 150,251 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 68,047 | | 90,016 | | | 71,759 | |
| Grants and Contributions | 22,881 | | 21,492 | | | 22,696 | |
| Investment Revenue | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 40,066 | | 52,011 | | | 53,884 | |
| **Total Revenue** | **4,446,686** | | **4,445,156** | | | **5,249,369** | |
| Gain/(Loss) on Disposal of Non Current Assets | (918) | | (974) | | | (918) | |
| Other Gains/(Losses) | (10) | | 46 | | | (10) | |
| **Net Result** | **173,709** | | **(281,417)** | | | **247,725** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 83,391 | | 60,334 | | | 87,205 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 68,794 | | 62,354 | | | 64,254 | |
| Contract Assets | 8,510 | | 11,267 | | | 11,267 | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | 550 | | 1,297 | | | 1,297 | |
| **Total Current Assets** | **161,245** | | **135,251** | | | **164,023** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | 9,800 | | 1,500 | | | 2,900 | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | 925 | | | 925 | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 1,621,842 | | 1,574,294 | | | 1,754,263 | |
| Plant and Equipment | 322,505 | | 342,753 | | | 312,270 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 759,764 | | 760,771 | | | 735,349 | |
| Intangibles | 239,454 | | 199,517 | | | 324,038 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **2,953,365** | | **2,879,760** | | | **3,129,745** | |
| **Total Assets** | **3,114,611** | | **3,015,012** | | | **3,293,768** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 133,187 | | 176,335 | | | 176,335 | |
| Contract Liabilities | 2,266 | | 12,917 | | | 13,417 | |
| Other Financial Liabilities at Fair Value | 2,719 | | 122 | | | 122 | |
| Borrowings | 67,428 | | 70,124 | | | 75,427 | |
| Provisions | 576,861 | | 644,706 | | | 644,206 | |
| Other | 111 | | 116,835 | | | 16,435 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **782,572** | | **1,021,039** | | | **925,942** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 771,250 | | 759,223 | | | 747,451 | |
| Provisions | 67,924 | | 212,421 | | | 350,321 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **839,174** | | **971,644** | | | **1,097,772** | |
| **Total Liabilities** | **1,621,747** | | **1,992,683** | | | **2,023,714** | |
| **Net Assets** | **1,492,864** | | **1,022,329** | | | **1,270,054** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 882,353 | | 330,010 | | | 577,735 | |
| Reserves | 610,511 | | 692,319 | | | 692,319 | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **1,492,864** | | **1,022,329** | | | **1,270,054** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 3,449,354 | | 3,428,810 | | | 4,119,436 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 10,195 | | 110,595 | | | 8,157 | |
| Finance Costs | 20,084 | | 20,084 | | | 20,192 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 403,693 | | 650,731 | | | 409,871 | |
| **Total Payments** | **3,883,325** | | **4,210,220** | | | **4,557,656** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 4,167,868 | | 4,132,848 | | | 4,950,780 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 66,147 | | 93,116 | | | 69,859 | |
| Retained Taxes, Fees and Fines | (10) | | (10) | | | (10) | |
| Interest Received | ... | | ... | | | ... | |
| Grants and Contributions | 23,381 | | 33,575 | | | 23,196 | |
| Other Receipts | 38,663 | | 173,976 | | | 52,481 | |
| **Total Receipts** | **4,296,050** | | **4,433,505** | | | **5,096,306** | |
| **Net Cash Flows From Operating Activities** | **412,725** | | **223,286** | | | **538,649** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 1,734 | | 1,734 | | | 1,734 | |
| Purchases of Property, Plant and Equipment | (220,058) | | (97,851) | | | (287,412) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (108,502) | | (76,535) | | | (146,924) | |
| **Net Cash Flows From Investing Activities** | **(326,826)** | | **(172,652)** | | | **(432,602)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (77,587) | | (77,677) | | | (79,176) | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | (0) | | ... | | | 0 | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(77,587)** | | **(77,677)** | | | **(79,176)** | |
| **Net Increase/(Decrease) in Cash** | **8,312** | | **(27,043)** | | | **26,871** | |
| Opening Cash and Cash Equivalents | 75,079 | | 87,377 | | | 60,334 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **83,391** | | **60,334** | | | **87,205** | |

### NSW Rural Fire Service

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 149,333 | | 144,548 | | | 162,571 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 189,079 | | 166,036 | | | 205,286 | |
| Grants and Subsidies | 253,142 | | 185,836 | | | 354,913 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 26,872 | | 21,795 | | | 29,105 | |
| Finance Costs | 1,090 | | 1,264 | | | 1,105 | |
| Other Expenses | 36,932 | | 31,862 | | | 33,546 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **656,449** | | **551,342** | | | **786,526** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | 536,948 | | 507,239 | | | 543,739 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 774 | | 782 | | | 806 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 6,999 | | 12,367 | | | 7,323 | |
| Grants and Contributions | 2,214 | | 26,006 | | | 54,588 | |
| Investment Revenue | 776 | | 776 | | | 828 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 17,477 | | 6,470 | | | 16,623 | |
| **Total Revenue** | **565,188** | | **553,640** | | | **623,907** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | | ... | |
| Other Gains/(Losses) | ... | | 823 | | | ... | |
| **Net Result** | **(91,261)** | | **3,122** | | | **(162,619)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 88,795 | | 294,615 | | | 109,211 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 30,085 | | 83,956 | | | 67,976 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | 63,545 | | 63,545 | | | 63,545 | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **182,425** | | **442,116** | | | **240,732** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 16,048 | | 15,002 | | | 12,780 | |
| Plant and Equipment | 73,751 | | 78,920 | | | 107,864 | |
| Infrastructure Systems | 6,451 | | 4,885 | | | 4,198 | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 42,373 | | 45,305 | | | 40,481 | |
| Intangibles | 14,845 | | 10,670 | | | 9,570 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **153,468** | | **154,783** | | | **174,894** | |
| **Total Assets** | **335,893** | | **596,899** | | | **415,626** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 41,514 | | 43,862 | | | 27,223 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 5,504 | | 5,478 | | | 5,238 | |
| Provisions | 48,263 | | 44,421 | | | 47,074 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **95,281** | | **93,762** | | | **79,534** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 41,809 | | 47,816 | | | 43,389 | |
| Provisions | 3,856 | | 2,949 | | | 2,949 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **45,664** | | **50,764** | | | **46,337** | |
| **Total Liabilities** | **140,945** | | **144,526** | | | **125,872** | |
| **Net Assets** | **194,948** | | **452,373** | | | **289,754** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 194,948 | | 452,373 | | | 289,754 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **194,948** | | **452,373** | | | **289,754** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 145,971 | | 142,392 | | | 159,113 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 253,142 | | 185,836 | | | 354,913 | |
| Finance Costs | 1,090 | | 1,264 | | | 1,105 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 226,352 | | 220,260 | | | 223,228 | |
| **Total Payments** | **626,555** | | **549,752** | | | **738,359** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 536,948 | | 507,239 | | | 543,739 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 7,000 | | 23,423 | | | 7,323 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | 776 | | 776 | | | 828 | |
| Grants and Contributions | 2,214 | | 25,200 | | | 38,325 | |
| Other Receipts | 17,477 | | 48,845 | | | 16,623 | |
| **Total Receipts** | **564,414** | | **605,484** | | | **606,838** | |
| **Net Cash Flows From Operating Activities** | **(62,141)** | | **55,732** | | | **(131,521)** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 2,000 | | 2,000 | | | 2,000 | |
| Purchases of Property, Plant and Equipment | (20,587) | | (18,650) | | | (46,213) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (8,678) | | (2,299) | | | (3,572) | |
| **Net Cash Flows From Investing Activities** | **(27,265)** | | **(18,949)** | | | **(47,785)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (5,815) | | (5,730) | | | (6,098) | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(5,815)** | | **(5,730)** | | | **(6,098)** | |
| **Net Increase/(Decrease) in Cash** | **(95,221)** | | **31,054** | | | **(185,404)** | |
| Opening Cash and Cash Equivalents | 184,016 | | 263,562 | | | 294,615 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **88,795** | | **294,615** | | | **109,211** | |

### Office of the NSW State Emergency Service

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 45,300 | | 45,655 | | | 54,659 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 74,746 | | 59,456 | | | 96,499 | |
| Grants and Subsidies | 53,581 | | 51,051 | | | 27,350 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 17,702 | | 20,377 | | | 19,044 | |
| Finance Costs | 1,748 | | 1,788 | | | 11 | |
| Other Expenses | ... | | ... | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **193,077** | | **178,327** | | | **197,563** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | 208,784 | | 209,220 | | | 170,101 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 159 | | 162 | | | 165 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 42 | | 42 | | | 44 | |
| Grants and Contributions | ... | | 910 | | | 2,063 | |
| Investment Revenue | 461 | | 461 | | | 486 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 347 | | 930 | | | 366 | |
| **Total Revenue** | **209,793** | | **211,725** | | | **173,226** | |
| Gain/(Loss) on Disposal of Non Current Assets | (149) | | 672 | | | (149) | |
| Other Gains/(Losses) | ... | | 7,284 | | | ... | |
| **Net Result** | **16,567** | | **41,354** | | | **(24,486)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 40,918 | | 96,230 | | | 50,674 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 7,158 | | 7,158 | | | 7,158 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | 2,608 | | 2,608 | | | 2,608 | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **50,684** | | **105,996** | | | **60,440** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 6,513 | | 7,290 | | | 7,408 | |
| Plant and Equipment | 122,694 | | 96,638 | | | 117,592 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 24,458 | | 1,084 | | | 1,027 | |
| Intangibles | ... | | ... | | | ... | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **153,665** | | **105,012** | | | **126,027** | |
| **Total Assets** | **204,350** | | **211,008** | | | **186,467** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 15,561 | | 15,561 | | | 15,563 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 3,139 | | ... | | | ... | |
| Provisions | 4,819 | | 4,819 | | | 4,819 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **23,519** | | **20,380** | | | **20,382** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 28,629 | | 1,110 | | | 1,053 | |
| Provisions | 1,286 | | 1,286 | | | 1,286 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **29,915** | | **2,396** | | | **2,339** | |
| **Total Liabilities** | **53,434** | | **22,776** | | | **22,721** | |
| **Net Assets** | **150,916** | | **188,232** | | | **163,746** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 150,916 | | 188,232 | | | 163,746 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **150,916** | | **188,232** | | | **163,746** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 45,141 | | 45,976 | | | 54,493 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 53,581 | | 51,051 | | | 27,350 | |
| Finance Costs | 1,748 | | 1,788 | | | 11 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 74,744 | | 60,848 | | | 96,499 | |
| **Total Payments** | **175,214** | | **159,663** | | | **178,354** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 208,784 | | 209,220 | | | 170,101 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 42 | | (1,269) | | | 44 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | 461 | | 461 | | | 486 | |
| Grants and Contributions | ... | | 910 | | | 2,063 | |
| Other Receipts | 347 | | 1,279 | | | 366 | |
| **Total Receipts** | **209,634** | | **210,601** | | | **173,061** | |
| **Net Cash Flows From Operating Activities** | **34,420** | | **50,938** | | | **(5,293)** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 71 | | 892 | | | 71 | |
| Purchases of Property, Plant and Equipment | (47,262) | | (22,326) | | | (40,279) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | ... | | ... | | | ... | |
| **Net Cash Flows From Investing Activities** | **(47,191)** | | **(21,434)** | | | **(40,208)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (2,487) | | (1,188) | | | (55) | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(2,487)** | | **(1,188)** | | | **(55)** | |
| **Net Increase/(Decrease) in Cash** | **(15,258)** | | **28,316** | | | **(45,556)** | |
| Opening Cash and Cash Equivalents | 56,176 | | 67,915 | | | 96,230 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **40,918** | | **96,230** | | | **50,674** | |

### Resilience NSW

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 38,209 | | 35,885 | | | 40,629 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 20,921 | | 29,868 | | | 27,692 | |
| Grants and Subsidies | 717,357 | | 959,227 | | | 1,991,488 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 941 | | 1,273 | | | 1,191 | |
| Finance Costs | 15 | | 53 | | | 10 | |
| Other Expenses | ... | | 8,389 | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **777,443** | | **1,034,694** | | | **2,061,010** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | 785,740 | | 901,283 | | | 2,115,705 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 330 | | 1,133 | | | 335 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | ... | | ... | | | ... | |
| Grants and Contributions | ... | | 12,209 | | | 1,970 | |
| Investment Revenue | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | (0) | | 300 | | | 0 | |
| **Total Revenue** | **786,070** | | **914,924** | | | **2,118,010** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | | ... | |
| Other Gains/(Losses) | ... | | 753 | | | ... | |
| **Net Result** | **8,627** | | **(119,017)** | | | **57,000** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 239,120 | | 280,716 | | | 160,273 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 10,327 | | 10,327 | | | 10,327 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **249,447** | | **291,043** | | | **170,600** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 10,000 | | ... | | | 55,000 | |
| Plant and Equipment | 263 | | 138 | | | 1 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 1,880 | | 312 | | | 308 | |
| Intangibles | 1,644 | | 144 | | | 2,728 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **13,787** | | **594** | | | **58,037** | |
| **Total Assets** | **263,234** | | **291,637** | | | **228,637** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 238,635 | | 238,635 | | | 118,635 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 946 | | 97 | | | 97 | |
| Provisions | 2,577 | | 2,577 | | | 2,577 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **242,158** | | **241,309** | | | **121,309** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 1,409 | | 229 | | | 229 | |
| Provisions | 52 | | 52 | | | 52 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **1,461** | | **281** | | | **281** | |
| **Total Liabilities** | **243,619** | | **241,590** | | | **121,590** | |
| **Net Assets** | **19,615** | | **50,047** | | | **107,047** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 19,615 | | 50,047 | | | 107,047 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **19,615** | | **50,047** | | | **107,047** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 37,879 | | 35,037 | | | 40,295 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 717,357 | | 959,227 | | | 1,991,488 | |
| Finance Costs | 15 | | 53 | | | 10 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 20,921 | | 117,843 | | | 147,692 | |
| **Total Payments** | **776,172** | | **1,112,160** | | | **2,179,484** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 785,740 | | 901,283 | | | 2,115,705 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | ... | | 2,673 | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | ... | | ... | | | ... | |
| Grants and Contributions | ... | | 3,820 | | | 1,970 | |
| Other Receipts | (0) | | 510 | | | 0 | |
| **Total Receipts** | **785,740** | | **908,286** | | | **2,117,675** | |
| **Net Cash Flows From Operating Activities** | **9,568** | | **(203,874)** | | | **(61,809)** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | | ... | |
| Purchases of Property, Plant and Equipment | (10,000) | | (3) | | | (55,000) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (1,664) | | (164) | | | (3,634) | |
| **Net Cash Flows From Investing Activities** | **(11,664)** | | **(167)** | | | **(58,634)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (913) | | (961) | | | ... | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(913)** | | **(961)** | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(3,009)** | | **(205,002)** | | | **(120,443)** | |
| Opening Cash and Cash Equivalents | 242,129 | | 485,718 | | | 280,716 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **239,120** | | **280,716** | | | **160,273** | |

### Home Purchase Assistance Fund

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | ... | | ... | | | ... | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 1,128 | | 1,128 | | | 1,177 | |
| Grants and Subsidies | 7,044 | | 7,044 | | | 4,412 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | ... | | ... | | | ... | |
| Finance Costs | 9,032 | | 9,032 | | | 8,353 | |
| Other Expenses | 200 | | 200 | | | 200 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **17,404** | | **17,404** | | | **14,142** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | | ... | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | ... | | ... | | | ... | |
| Grants and Contributions | ... | | ... | | | ... | |
| Investment Revenue | 388 | | 388 | | | 309 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 9 | | 9 | | | 10 | |
| **Total Revenue** | **397** | | **397** | | | **319** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | | ... | |
| Other Gains/(Losses) | ... | | ... | | | ... | |
| **Net Result** | **(17,007)** | | **(17,007)** | | | **(13,823)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 132,595 | | 134,839 | | | 109,986 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 8 | | 8 | | | 8 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | 1,000 | | 1,000 | | | 1,000 | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **133,603** | | **135,847** | | | **110,994** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | 8,679 | | 8,679 | | | 8,679 | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | ... | | ... | | | ... | |
| Plant and Equipment | ... | | ... | | | ... | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | ... | | ... | | | ... | |
| Intangibles | ... | | ... | | | ... | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **8,679** | | **8,679** | | | **8,679** | |
| **Total Assets** | **142,282** | | **144,526** | | | **119,673** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 114 | | 114 | | | 114 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 7,348 | | 7,348 | | | 7,144 | |
| Provisions | 205 | | 205 | | | 205 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **7,667** | | **7,667** | | | **7,463** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 74,321 | | 74,321 | | | 63,495 | |
| Provisions | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **74,321** | | **74,321** | | | **63,495** | |
| **Total Liabilities** | **81,988** | | **81,988** | | | **70,958** | |
| **Net Assets** | **60,294** | | **62,538** | | | **48,715** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 60,294 | | 62,538 | | | 48,715 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **60,294** | | **62,538** | | | **48,715** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | ... | | ... | | | ... | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 7,383 | | 7,383 | | | 4,751 | |
| Finance Costs | 5,221 | | 5,221 | | | 4,700 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 989 | | 921 | | | 1,038 | |
| **Total Payments** | **13,593** | | **13,525** | | | **10,489** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | 388 | | 380 | | | 309 | |
| Grants and Contributions | ... | | ... | | | ... | |
| Other Receipts | 9 | | 9 | | | 10 | |
| **Total Receipts** | **397** | | **389** | | | **319** | |
| **Net Cash Flows From Operating Activities** | **(13,196)** | | **(13,136)** | | | **(10,170)** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | | ... | |
| Purchases of Property, Plant and Equipment | ... | | ... | | | ... | |
| Proceeds from Sale of Investments | 1,000 | | 2,250 | | | 1,000 | |
| Purchases of Investments | (1,000) | | (1,460) | | | (1,000) | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | (5) | | ... | | | ... | |
| Other Investing | ... | | ... | | | ... | |
| **Net Cash Flows From Investing Activities** | **(5)** | | **790** | | | **...** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (6,843) | | (6,872) | | | (14,683) | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(6,843)** | | **(6,872)** | | | **(14,683)** | |
| **Net Increase/(Decrease) in Cash** | **(20,044)** | | **(19,218)** | | | **(24,853)** | |
| Opening Cash and Cash Equivalents | 152,639 | | 154,057 | | | 134,839 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **132,595** | | **134,839** | | | **109,986** | |

### Multicultural NSW

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 15,319 | | 17,293 | | | 23,706 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 2,402 | | 6,576 | | | 4,243 | |
| Grants and Subsidies | 29,789 | | 71,991 | | | 40,231 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 1,601 | | 1,338 | | | 422 | |
| Finance Costs | 13 | | 33 | | | ... | |
| Other Expenses | ... | | ... | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **49,124** | | **97,231** | | | **68,602** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | 43,987 | | 86,699 | | | 62,524 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 742 | | 438 | | | 772 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 6,235 | | 3,890 | | | 6,002 | |
| Grants and Contributions | ... | | 5,430 | | | 890 | |
| Investment Revenue | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 27 | | 273 | | | 28 | |
| **Total Revenue** | **50,990** | | **96,730** | | | **70,215** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | ... | | | ... | |
| Other Gains/(Losses) | 122 | | 562 | | | ... | |
| **Net Result** | **1,988** | | **61** | | | **1,613** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 1,559 | | 1,559 | | | 1,567 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 1,171 | | 4,051 | | | 4,051 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **2,730** | | **5,610** | | | **5,618** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 1 | | ... | | | ... | |
| Plant and Equipment | 134 | | 308 | | | 312 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 1,223 | | 27 | | | 27 | |
| Intangibles | 2,922 | | 520 | | | 2,121 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **4,280** | | **855** | | | **2,460** | |
| **Total Assets** | **7,010** | | **6,465** | | | **8,078** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 1,512 | | 3,282 | | | 3,282 | |
| Contract Liabilities | 721 | | 1,409 | | | 1,409 | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 459 | | 26 | | | 26 | |
| Provisions | 1,269 | | 1,390 | | | 1,390 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **3,961** | | **6,107** | | | **6,107** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 1,708 | | 3 | | | 3 | |
| Provisions | 247 | | 251 | | | 251 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **1,955** | | **254** | | | **254** | |
| **Total Liabilities** | **5,916** | | **6,361** | | | **6,361** | |
| **Net Assets** | **1,094** | | **104** | | | **1,717** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 1,094 | | 104 | | | 1,717 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **1,094** | | **104** | | | **1,717** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 14,577 | | 16,709 | | | 22,934 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 29,789 | | 71,991 | | | 40,231 | |
| Finance Costs | 13 | | 33 | | | ... | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 2,402 | | 10,624 | | | 4,243 | |
| **Total Payments** | **46,782** | | **99,357** | | | **67,408** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | 43,987 | | 86,699 | | | 62,524 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 6,235 | | 3,899 | | | 6,002 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | ... | | ... | | | ... | |
| Grants and Contributions | ... | | 5,520 | | | 890 | |
| Other Receipts | 27 | | 3,889 | | | 28 | |
| **Total Receipts** | **50,249** | | **100,007** | | | **69,443** | |
| **Net Cash Flows From Operating Activities** | **3,467** | | **650** | | | **2,035** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | | ... | |
| Purchases of Property, Plant and Equipment | (50) | | (156) | | | (50) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (2,450) | | (317) | | | (1,977) | |
| **Net Cash Flows From Investing Activities** | **(2,500)** | | **(473)** | | | **(2,027)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (209) | | (404) | | | ... | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(209)** | | **(404)** | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **758** | | **(227)** | | | **8** | |
| Opening Cash and Cash Equivalents | 801 | | 1,786 | | | 1,559 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **1,559** | | **1,559** | | | **1,567** | |

### NSW Trustee and Guardian

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | ... | | ... | | | ... | |
| Personnel Services Expenses | 81,584 | | 72,668 | | | 89,861 | |
| Other Operating Expenses | 18,048 | | 25,298 | | | 20,263 | |
| Grants and Subsidies | ... | | ... | | | ... | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 6,190 | | 5,161 | | | 4,598 | |
| Finance Costs | 129 | | 134 | | | ... | |
| Other Expenses | ... | | ... | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **105,951** | | **103,261** | | | **114,722** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | ... | | ... | | | ... | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | | ... | | | ... | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 72,268 | | 71,781 | | | 83,009 | |
| Grants and Contributions | 26,720 | | 26,503 | | | 24,787 | |
| Investment Revenue | 8,786 | | 437 | | | 6,161 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 294 | | 291 | | | 310 | |
| **Total Revenue** | **108,068** | | **99,012** | | | **114,268** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | 81,764 | | | ... | |
| Other Gains/(Losses) | ... | | (34,691) | | | ... | |
| **Net Result** | **2,117** | | **42,824** | | | **(454)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 7,846 | | 100,906 | | | 99,475 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 5,939 | | 8,969 | | | 9,047 | |
| Contract Assets | 3,330 | | 3,330 | | | 3,330 | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | 19,782 | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | 20,582 | | 20,201 | | | 20,201 | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **57,479** | | **133,406** | | | **132,053** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | 5,005 | | | 2,693 | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | 77,161 | | 81,485 | | | 82,211 | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | 37,560 | | 2,654 | | | 2,603 | |
| Plant and Equipment | 14,218 | | 5,065 | | | 7,645 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 4,484 | | ... | | | ... | |
| Intangibles | 10,700 | | 11,123 | | | 11,079 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **144,123** | | **105,332** | | | **106,231** | |
| **Total Assets** | **201,602** | | **238,738** | | | **238,284** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 8,476 | | 5,981 | | | 5,981 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 601 | | ... | | | ... | |
| Provisions | 30,514 | | 31,132 | | | 31,132 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **39,591** | | **37,113** | | | **37,113** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 4,856 | | ... | | | ... | |
| Provisions | 1,581 | | 2,200 | | | 2,200 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **6,437** | | **2,200** | | | **2,200** | |
| **Total Liabilities** | **46,028** | | **39,313** | | | **39,313** | |
| **Net Assets** | **155,574** | | **199,425** | | | **198,971** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 128,824 | | 197,616 | | | 197,162 | |
| Reserves | 26,750 | | 1,809 | | | 1,809 | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **155,574** | | **199,425** | | | **198,971** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | ... | | ... | | | ... | |
| Personnel Services | 81,584 | | 72,668 | | | 89,861 | |
| Grants and Subsidies | ... | | ... | | | ... | |
| Finance Costs | 129 | | 134 | | | ... | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 25,489 | | 37,864 | | | 23,470 | |
| **Total Payments** | **107,202** | | **110,666** | | | **113,331** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | ... | | ... | | | ... | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 72,268 | | 71,702 | | | 83,009 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | 258 | | 30 | | | 435 | |
| Grants and Contributions | 26,720 | | 26,503 | | | 24,787 | |
| Other Receipts | 8,466 | | 16,576 | | | 8,564 | |
| **Total Receipts** | **107,712** | | **114,811** | | | **116,796** | |
| **Net Cash Flows From Operating Activities** | **510** | | **4,145** | | | **3,465** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | 81,764 | | | ... | |
| Purchases of Property, Plant and Equipment | (4,645) | | (2,121) | | | (4,521) | |
| Proceeds from Sale of Investments | 10,000 | | 20,382 | | | 5,000 | |
| Purchases of Investments | (2,731) | | (2,741) | | | (2,813) | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (2,072) | | (3,170) | | | (2,562) | |
| **Net Cash Flows From Investing Activities** | **552** | | **94,114** | | | **(4,896)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (593) | | (704) | | | ... | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(593)** | | **(704)** | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **469** | | **97,555** | | | **(1,431)** | |
| Opening Cash and Cash Equivalents | 7,377 | | 3,351 | | | 100,906 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **7,846** | | **100,906** | | | **99,475** | |

### Judicial Commission of New South Wales

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 4,796 | | 4,687 | | | 5,027 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 785 | | 1,100 | | | 2,045 | |
| Grants and Subsidies | 6 | | ... | | | 6 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 881 | | 688 | | | 265 | |
| Finance Costs | 76 | | 77 | | | ... | |
| Other Expenses | ... | | ... | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **6,544** | | **6,552** | | | **7,343** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | 5,195 | | 5,127 | | | 6,000 | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 166 | | 97 | | | 172 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 908 | | 1,099 | | | 958 | |
| Grants and Contributions | ... | | ... | | | ... | |
| Investment Revenue | 1 | | ... | | | 1 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 61 | | 139 | | | 65 | |
| **Total Revenue** | **6,332** | | **6,462** | | | **7,196** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | 265 | | | ... | |
| Other Gains/(Losses) | ... | | ... | | | ... | |
| **Net Result** | **(212)** | | **175** | | | **(147)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 75 | | 75 | | | 120 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 16 | | 16 | | | 16 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **91** | | **91** | | | **136** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | ... | | ... | | | ... | |
| Plant and Equipment | 1,199 | | 1,155 | | | 1,040 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 5,206 | | ... | | | ... | |
| Intangibles | ... | | ... | | | ... | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **6,405** | | **1,155** | | | **1,040** | |
| **Total Assets** | **6,496** | | **1,246** | | | **1,176** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 357 | | 29 | | | 106 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 626 | | ... | | | ... | |
| Provisions | 697 | | 677 | | | 677 | |
| Other | 186 | | 66 | | | 66 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **1,866** | | **772** | | | **849** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 4,674 | | ... | | | ... | |
| Provisions | 215 | | 27 | | | 27 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **4,889** | | **27** | | | **27** | |
| **Total Liabilities** | **6,755** | | **799** | | | **876** | |
| **Net Assets** | **(259)** | | **447** | | | **300** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | (259) | | 447 | | | 300 | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **(259)** | | **447** | | | **300** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 4,610 | | 4,744 | | | 4,855 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 6 | | ... | | | 6 | |
| Finance Costs | 76 | | 77 | | | ... | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 728 | | 1,047 | | | 2,013 | |
| **Total Payments** | **5,420** | | **5,868** | | | **6,874** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | 5,195 | | 5,127 | | | 6,000 | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 908 | | 1,005 | | | 958 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | 1 | | ... | | | 1 | |
| Grants and Contributions | ... | | ... | | | ... | |
| Other Receipts | 61 | | 139 | | | 65 | |
| **Total Receipts** | **6,166** | | **6,271** | | | **7,024** | |
| **Net Cash Flows From Operating Activities** | **746** | | **403** | | | **150** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | | ... | |
| Purchases of Property, Plant and Equipment | (150) | | (37) | | | (150) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | ... | | ... | | | 45 | |
| **Net Cash Flows From Investing Activities** | **(150)** | | **(37)** | | | **(105)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (596) | | (427) | | | ... | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(596)** | | **(427)** | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(0)** | | **(61)** | | | **45** | |
| Opening Cash and Cash Equivalents | 75 | | 136 | | | 75 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **75** | | **75** | | | **120** | |

### Office of the Children's Guardian

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 29,915 | | 29,890 | | | 35,854 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 23,131 | | 23,120 | | | 19,686 | |
| Grants and Subsidies | 961 | | 1,290 | | | 1,069 | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 3,691 | | 3,149 | | | 2,035 | |
| Finance Costs | 15 | | 12 | | | ... | |
| Other Expenses | ... | | ... | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **57,713** | | **57,461** | | | **58,643** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | 26,335 | | 25,130 | | | 31,721 | |
| Cluster Grant Revenue | 0 | | ... | | | 0 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 933 | | 943 | | | 1,048 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 25,891 | | 30,891 | | | 19,001 | |
| Grants and Contributions | 301 | | 301 | | | 313 | |
| Investment Revenue | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | ... | | 26 | | | ... | |
| **Total Revenue** | **53,461** | | **57,291** | | | **52,085** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | | (4) | | | ... | |
| Other Gains/(Losses) | 119 | | 23 | | | ... | |
| **Net Result** | **(4,133)** | | **(152)** | | | **(6,559)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 794 | | 8,487 | | | 2,975 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 1,259 | | 1,259 | | | 1,259 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **2,053** | | **9,746** | | | **4,234** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | ... | | ... | | | ... | |
| Plant and Equipment | 1,228 | | 486 | | | 438 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 951 | | ... | | | ... | |
| Intangibles | 4,290 | | 5,132 | | | 4,133 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **6,468** | | **5,618** | | | **4,571** | |
| **Total Assets** | **8,522** | | **15,364** | | | **8,805** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 4,386 | | 6,778 | | | 6,778 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 863 | | ... | | | ... | |
| Provisions | 2,894 | | 2,510 | | | 2,510 | |
| Other | ... | | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **8,143** | | **9,288** | | | **9,288** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 101 | | ... | | | ... | |
| Provisions | 493 | | 493 | | | 493 | |
| Other | ... | | ... | | | ... | |
| **Total Non Current Liabilities** | **594** | | **493** | | | **493** | |
| **Total Liabilities** | **8,737** | | **9,781** | | | **9,781** | |
| **Net Assets** | **(216)** | | **5,583** | | | **(976)** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | (216) | | 5,583 | | | (976) | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **(216)** | | **5,583** | | | **(976)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 28,981 | | 29,894 | | | 34,806 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | 961 | | 1,290 | | | 1,069 | |
| Finance Costs | 15 | | 12 | | | ... | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 23,131 | | 19,152 | | | 19,686 | |
| **Total Payments** | **53,088** | | **50,348** | | | **55,560** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | 26,335 | | 25,130 | | | 31,721 | |
| Cluster Grant Revenue | 0 | | ... | | | 0 | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 25,891 | | 30,891 | | | 19,001 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | ... | | ... | | | ... | |
| Grants and Contributions | 301 | | 301 | | | 313 | |
| Other Receipts | ... | | 1,126 | | | ... | |
| **Total Receipts** | **52,528** | | **57,448** | | | **51,036** | |
| **Net Cash Flows From Operating Activities** | **(561)** | | **7,100** | | | **(4,524)** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | | ... | | | ... | |
| Purchases of Property, Plant and Equipment | (310) | | (306) | | | (189) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (579) | | (420) | | | (799) | |
| **Net Cash Flows From Investing Activities** | **(889)** | | **(727)** | | | **(988)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (1,781) | | (1,466) | | | ... | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(1,781)** | | **(1,466)** | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(3,231)** | | **4,907** | | | **(5,512)** | |
| Opening Cash and Cash Equivalents | 4,025 | | 3,580 | | | 8,487 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **794** | | **8,487** | | | **2,975** | |

### Office of the Director of Public Prosecutions

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Expenses Excluding Losses** |  | |  | | |  | |
| Operating Expenses - |  | |  | | |  | |
| Employee Related | 145,264 | | 149,113 | | | 161,759 | |
| Personnel Services Expenses | ... | | ... | | | ... | |
| Other Operating Expenses | 22,700 | | 19,791 | | | 45,694 | |
| Grants and Subsidies | ... | | ... | | | ... | |
| Appropriation Expense | ... | | ... | | | ... | |
| Depreciation and Amortisation | 11,549 | | 12,199 | | | 3,331 | |
| Finance Costs | 672 | | 914 | | | 6 | |
| Other Expenses | 4,249 | | 2,494 | | | 4,738 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **184,434** | | **184,511** | | | **215,528** | |
| **Revenue** |  | |  | | |  | |
| Appropriation Revenue | 182,581 | | 173,654 | | | 203,610 | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 8,036 | | 8,098 | | | 8,301 | |
| Transfers to the Crown Entity | ... | | ... | | | ... | |
| Sales of Goods and Services | 88 | | 88 | | | 93 | |
| Grants and Contributions | 2,166 | | 2,161 | | | 5,754 | |
| Investment Revenue | ... | | ... | | | ... | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Other Revenue | 38 | | 343 | | | 40 | |
| **Total Revenue** | **192,910** | | **184,345** | | | **217,799** | |
| Gain/(Loss) on Disposal of Non Current Assets | 5 | | ... | | | 5 | |
| Other Gains/(Losses) | 42 | | 6,910 | | | (152) | |
| **Net Result** | **8,523** | | **6,744** | | | **2,124** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Assets** |  | |  | | |  | |
| **Current Assets** |  | |  | | |  | |
| Cash Assets | 3,500 | | 5,411 | | | 5,411 | |
| Taxes Receivable | ... | | ... | | | ... | |
| Receivables | 3,534 | | 3,252 | | | 3,252 | |
| Contract Assets | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Other Financial Assets | ... | | ... | | | ... | |
| Other | ... | | ... | | | ... | |
| Assets Held For Sale | ... | | ... | | | ... | |
| **Total Current Assets** | **7,034** | | **8,663** | | | **8,663** | |
| **Non Current Assets** |  | |  | | |  | |
| Taxes Receivable | ... | | ... | | | ... | |
| Contract Assets | ... | | ... | | | ... | |
| Receivables | ... | | ... | | | ... | |
| Inventories | ... | | ... | | | ... | |
| Financial Assets at Fair Value | ... | | ... | | | ... | |
| Equity Investments | ... | | ... | | | ... | |
| Property, Plant and Equipment - |  | |  | | |  | |
| Land and Building | ... | | ... | | | ... | |
| Plant and Equipment | 6,485 | | 6,106 | | | 8,334 | |
| Infrastructure Systems | ... | | ... | | | ... | |
| Investment Properties | ... | | ... | | | ... | |
| Right of Use Assets | 36,091 | | 255 | | | 269 | |
| Intangibles | 10,666 | | 1,934 | | | 1,942 | |
| Other Assets | ... | | ... | | | ... | |
| **Total Non Current Assets** | **53,242** | | **8,295** | | | **10,545** | |
| **Total Assets** | **60,275** | | **16,958** | | | **19,208** | |
| **Liabilities** |  | |  | | |  | |
| **Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | 2,891 | | 3,051 | | | 3,049 | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 8,513 | | 153 | | | 154 | |
| Provisions | 15,187 | | 15,221 | | | 14,987 | |
| Other | ... | | 129 | | | 129 | |
| Liabilities Associated with Assets Held for Sale | ... | | ... | | | ... | |
| **Total Current Liabilities** | **26,591** | | **18,554** | | | **18,320** | |
| **Non Current Liabilities** |  | |  | | |  | |
| Taxes Payable | ... | | ... | | | ... | |
| Payables | ... | | ... | | | ... | |
| Contract Liabilities | ... | | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | | ... | | | ... | |
| Borrowings | 31,381 | | 114 | | | 117 | |
| Provisions | 1,511 | | 1,157 | | | 1,514 | |
| Other | ... | | 334 | | | 334 | |
| **Total Non Current Liabilities** | **32,892** | | **1,605** | | | **1,965** | |
| **Total Liabilities** | **59,483** | | **20,159** | | | **20,285** | |
| **Net Assets** | **793** | | **(3,201)** | | | **(1,077)** | |
| **Equity** |  | |  | | |  | |
| Accumulated Funds | 793 | | (3,201) | | | (1,077) | |
| Reserves | ... | | ... | | | ... | |
| Capital Equity | ... | | ... | | | ... | |
| **Total Equity** | **793** | | **(3,201)** | | | **(1,077)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | | Revised | | | Budget | |
|  | $000 | | $000 | | | $000 | |
| **Cash Flows From Operating Activities** |  | |  | | |  | |
| **Payments** |  | |  | | |  | |
| Employee Related | 137,461 | | 142,453 | | | 153,691 | |
| Personnel Services | ... | | ... | | | ... | |
| Grants and Subsidies | ... | | ... | | | ... | |
| Finance Costs | 672 | | 914 | | | 6 | |
| Equivalent Income Tax | ... | | ... | | | ... | |
| Other Payments | 26,949 | | 26,172 | | | 50,076 | |
| **Total Payments** | **165,082** | | **169,540** | | | **203,774** | |
| **Receipts** |  | |  | | |  | |
| Appropriation | 182,581 | | 173,654 | | | 203,610 | |
| Cluster Grant Revenue | ... | | ... | | | ... | |
| Cash reimbursements from the Crown Entity | ... | | ... | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | | | ... | |
| Cash transfers to the Crown Entity | ... | | ... | | | ... | |
| Sale of Goods and Services | 88 | | 88 | | | 93 | |
| Retained Taxes, Fees and Fines | ... | | ... | | | ... | |
| Interest Received | ... | | ... | | | ... | |
| Grants and Contributions | 2,166 | | 2,161 | | | 5,754 | |
| Other Receipts | 38 | | 5,024 | | | 40 | |
| **Total Receipts** | **184,874** | | **180,927** | | | **209,497** | |
| **Net Cash Flows From Operating Activities** | **19,792** | | **11,387** | | | **5,724** | |
| **Cash Flows From Investing Activities** |  | |  | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 5 | | ... | | | 5 | |
| Purchases of Property, Plant and Equipment | (1,732) | | (1,165) | | | (4,759) | |
| Proceeds from Sale of Investments | ... | | ... | | | ... | |
| Purchases of Investments | ... | | ... | | | ... | |
| Advances Repayments Received | ... | | ... | | | ... | |
| Advances made | ... | | ... | | | ... | |
| Other Investing | (8,246) | | (770) | | | (720) | |
| **Net Cash Flows From Investing Activities** | **(9,973)** | | **(1,934)** | | | **(5,474)** | |
| **Cash Flows From Financing Activities** |  | |  | | |  | |
| Proceeds from Borrowings and Advances | ... | | ... | | | ... | |
| Repayment of Borrowings and Advances | (8,502) | | (8,362) | | | (250) | |
| Dividends Paid | ... | | ... | | | ... | |
| Other Financing | ... | | ... | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | | ... | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | | ... | | | ... | |
| **Net Cash Flows From Financing Activities** | **(8,502)** | | **(8,362)** | | | **(250)** | |
| **Net Increase/(Decrease) in Cash** | **1,317** | | **1,091** | | | **(0)** | |
| Opening Cash and Cash Equivalents | 2,183 | | 4,319 | | | 5,411 | |
| Reclassification of Cash Equivalents | ... | | ... | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | | | ... | |
| **Closing Cash and Cash Equivalents** | **3,500** | | **5,411** | | | **5,411** | |