# 5. Planning AND ENVIRONMENT CLUSTER

## Agency Expense Summary

| Planning and Environment cluster | Expenses(a) | | | | | Capital Expenditure | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2021-22 | | | 2022-23 |  | 2021-22 | | 2022-23 |  | |
| Revised | | | Budget | Change | Revised | | Budget | Change | |
|  | $m | | | $m | % | $m | | $m | % | |
| **Department of Planning and Environment** | | 4,411.9 | 4,612.5 | | 4.5 | 501.9 | 689.9 | | | 37.5 |
| Cluster Grants | | 540.8 | 641.0 | | 18.5 | … | … | | | … |
| **Total Principal Agency** | | **4,952.7** | **5,253.5** | | **6.1** | **501.9** | **689.9** | | | **37.5** |
| ***Cluster Agencies*** | |  |  | |  |  |  | | |  |
| Environment Protection Authority | | 317.7 | 429.3 | | 35.1 | 6.0 | 16.5 | | | 173.9 |
| Environmental Trust | | 50.5 | 102.4 | | 102.8 | … | … | | | … |
| Natural Resources Commission | | 7.4 | 6.1 | | (17.7) | … | … | | | … |
| Sydney Olympic Park Authority | | 167.3 | 180.3 | | 7.8 | 80.7 | 21.1 | | | (73.8) |
| Aboriginal Housing Office | | 167.0 | 188.7 | | 13.0 | 96.8 | 90.6 | | | (6.4) |
| Biodiversity Conservation Trust of NSW | | 97.2 | 76.9 | | (20.9) | 2.0 | 15.2 | | | 648.1 |
| Hunter and Central Coast Development Corporation | | 24.5 | 50.9 | | 107.7 | 1.0 | 7.0 | | | 575.6 |
| Lands Administration Ministerial Corporation | | 9.3 | 6.1 | | (34.8) | 3.9 | 1.2 | | | (68.8) |
| Planning Ministerial Corporation | | 37.4 | 91.4 | | 144.7 | 96.0 | 120.6 | | | 25.6 |
| Property NSW | | 412.1 | 782.5 | | 89.9 | 74.8 | 368.1 | | | 392.4 |
| Water Administration Ministerial Corporation | | 64.1 | 63.0 | | (1.6) | 3.0 | 3.0 | | | … |
| **Total Cluster Agencies(b)** | | **1,354.5** | **1,977.6** | | **46.0** | **364.2** | **643.2** | | | **76.6** |

1. This table shows expenses on an uneliminated basis.
2. 2022-23 Budget totals exclude an additional $61.5 million expenses in other funds and trusts within the cluster.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### Department of Planning and Environment

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  | | |  | |
|  | 2021-22 | | | 2022-23 | | |
|  | Budget | Revised | | | Budget | |
|  | $000 | $000 | | | $000 | |
| **Expenses Excluding Losses** |  |  | | |  | |
| Operating Expenses - |  |  | | |  | |
| Employee Related | 1,305,412 | 1,337,888 | | | 1,359,625 | |
| Personnel Services Expenses | ... | ... | | | ... | |
| Other Operating Expenses | 906,767 | 657,034 | | | 971,663 | |
| Grants and Subsidies | 2,981,961 | 2,706,508 | | | 2,709,785 | |
| Appropriation Expense | ... | ... | | | ... | |
| Depreciation and Amortisation | 259,833 | 226,938 | | | 205,900 | |
| Finance Costs | 18,460 | 11,758 | | | 3,279 | |
| Other Expenses | 13,094 | 12,569 | | | 3,204 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **5,485,527** | **4,952,695** | | | **5,253,456** | |
| **Revenue** |  |  | | |  | |
| Appropriation Revenue | 3,859,142 | 3,373,928 | | | 3,889,499 | |
| Cluster Grant Revenue | ... | ... | | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 40,836 | 41,141 | | | 44,249 | |
| Transfers to the Crown Entity | (62,223) | ... | | | ... | |
| Sales of Goods and Services | 870,866 | 819,625 | | | 993,225 | |
| Grants and Contributions | 574,653 | 673,295 | | | 548,924 | |
| Investment Revenue | 17,495 | 19,458 | | | 18,308 | |
| Retained Taxes, Fees and Fines | 9,342 | 9,342 | | | 9,613 | |
| Other Revenue | 111,949 | 54,789 | | | 82,627 | |
| **Total Revenue** | **5,422,061** | **4,991,579** | | | **5,586,444** | |
| Gain/(Loss) on Disposal of Non Current Assets | 7,590 | (7,910) | | | 9,090 | |
| Other Gains/(Losses) | (100) | 101,553 | | | (100) | |
| **Net Result** | **(55,976)** | **132,527** | | | **341,978** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 777,494 | 600,370 | | | | 494,446 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 285,263 | 258,719 | | | | 258,718 | |
| Contract Assets | (0) | ... | | | | ... | |
| Inventories | 821 | 789 | | | | 27,621 | |
| Financial Assets at Fair Value | ... | 2,393 | | | | 2,393 | |
| Other Financial Assets | 3,564 | ... | | | | ... | |
| Other | ... | (42) | | | | (42) | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **1,067,143** | **862,229** | | | | **783,136** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | 129,233 | 125,476 | | | | 125,476 | |
| Inventories | 10,767 | 10,325 | | | | 10,325 | |
| Financial Assets at Fair Value | 7,322 | 6,976 | | | | 6,976 | |
| Equity Investments | 851 | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | 8,582,871 | 9,618,352 | | | | 9,626,516 | |
| Plant and Equipment | 86,358 | 137,943 | | | | 134,189 | |
| Infrastructure Systems | 2,857,668 | 2,854,573 | | | | 3,307,130 | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | 746,716 | 23,835 | | | | 20,546 | |
| Intangibles | 500,436 | 515,966 | | | | 531,190 | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **12,922,222** | **13,293,447** | | | | **13,762,349** | |
| **Total Assets** | **13,989,365** | **14,155,676** | | | | **14,545,485** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 296,596 | 328,032 | | | | 337,758 | |
| Contract Liabilities | 32,040 | 30,233 | | | | 29,931 | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 44,466 | 12,085 | | | | 12,721 | |
| Provisions | 187,797 | 170,539 | | | | 170,539 | |
| Other | 69,037 | 114,806 | | | | 115,700 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **629,935** | **655,694** | | | | **666,648** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 886,228 | 34,480 | | | | 28,644 | |
| Provisions | 33,118 | 29,239 | | | | 29,239 | |
| Other | 1,961 | 963 | | | | 963 | |
| **Total Non Current Liabilities** | **921,306** | **64,682** | | | | **58,846** | |
| **Total Liabilities** | **1,551,241** | **720,376** | | | | **725,494** | |
| **Net Assets** | **12,438,123** | **13,435,299** | | | | **13,819,990** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 11,667,533 | 11,519,347 | | | | 11,848,235 | |
| Reserves | 770,591 | 1,915,953 | | | | 1,971,756 | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **12,438,123** | **13,435,299** | | | | **13,819,990** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | 1,266,680 | 1,296,747 | | | | 1,315,376 | |
| Personnel Services | ... | ... | | | | ... | |
| Grants and Subsidies | 2,915,045 | 2,609,189 | | | | 2,607,229 | |
| Finance Costs | 17,669 | 13,907 | | | | 3,243 | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 911,718 | 692,660 | | | | 1,005,637 | |
| **Total Payments** | **5,111,112** | **4,612,502** | | | | **4,931,485** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | 3,859,142 | 3,373,928 | | | | 3,889,499 | |
| Cluster Grant Revenue | ... | ... | | | | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | (62,223) | (52,951) | | | | ... | |
| Sale of Goods and Services | 871,028 | 821,770 | | | | 993,393 | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | 17,495 | 19,458 | | | | 18,307 | |
| Grants and Contributions | 529,107 | 640,627 | | | | 500,257 | |
| Other Receipts | 121,292 | 58,888 | | | | 92,241 | |
| **Total Receipts** | **5,335,842** | **4,861,720** | | | | **5,493,696** | |
| **Net Cash Flows From Operating Activities** | **224,731** | **249,218** | | | | **562,211** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 27,044 | 11,544 | | | | 27,044 | |
| Purchases of Property, Plant and Equipment | (391,456) | (247,279) | | | | (632,193) | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | (44,344) | (45,280) | | | | (50,261) | |
| **Net Cash Flows From Investing Activities** | **(408,756)** | **(281,015)** | | | | **(655,410)** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | (42,530) | (50,151) | | | | (12,725) | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **(42,530)** | **(50,151)** | | | | **(12,725)** | |
| **Net Increase/(Decrease) in Cash** | **(226,555)** | **(81,948)** | | | | **(105,924)** | |
| Opening Cash and Cash Equivalents | 1,004,049 | 995,815 | | | | 600,370 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | (313,497) | | | | ... | |
| **Closing Cash and Cash Equivalents** | **777,494** | **600,370** | | | | **494,446** | |

### Environment Protection Authority

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | 118,870 | 109,439 | | | | 134,678 | |
| Personnel Services Expenses | ... | ... | | | | ... | |
| Other Operating Expenses | 148,589 | 74,042 | | | | 213,928 | |
| Grants and Subsidies | 90,397 | 129,041 | | | | 74,712 | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | 4,811 | 5,075 | | | | 5,937 | |
| Finance Costs | 81 | 93 | | | | 29 | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **362,748** | **317,691** | | | | **429,284** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | 198,303 | 170,365 | | | | 208,025 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 6,271 | 6,332 | | | | 6,514 | |
| Transfers to the Crown Entity | ... | ... | | | | ... | |
| Sales of Goods and Services | 32,311 | 33,352 | | | | 31,346 | |
| Grants and Contributions | 128,872 | 107,029 | | | | 180,277 | |
| Investment Revenue | ... | ... | | | | ... | |
| Retained Taxes, Fees and Fines | 407 | 407 | | | | 929 | |
| Other Revenue | 2,188 | 4,573 | | | | 2,310 | |
| **Total Revenue** | **368,350** | **322,058** | | | | **429,400** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | | | | ... | |
| Other Gains/(Losses) | ... | (3,291) | | | | ... | |
| **Net Result** | **5,602** | **1,076** | | | | **116** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 17,988 | 33,072 | | | | 22,659 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 12,417 | 6,141 | | | | 6,141 | |
| Contract Assets | 5,228 | 6,610 | | | | 6,610 | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Other Financial Assets | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **35,633** | **45,823** | | | | **35,410** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | 4,059 | 3,994 | | | | 3,887 | |
| Plant and Equipment | 1,292 | 1,681 | | | | 1,328 | |
| Infrastructure Systems | ... | ... | | | | ... | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | 4,845 | 558 | | | | 582 | |
| Intangibles | 25,338 | 18,200 | | | | 29,195 | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **35,534** | **24,434** | | | | **34,993** | |
| **Total Assets** | **71,166** | **70,257** | | | | **70,403** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 9,972 | 19,373 | | | | 19,373 | |
| Contract Liabilities | 365 | 340 | | | | 340 | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 897 | 185 | | | | 153 | |
| Provisions | 10,677 | 10,549 | | | | 10,549 | |
| Other | ... | ... | | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **21,911** | **30,448** | | | | **30,416** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 4,111 | 390 | | | | 452 | |
| Provisions | 582 | 871 | | | | 871 | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **4,694** | **1,260** | | | | **1,322** | |
| **Total Liabilities** | **26,605** | **31,708** | | | | **31,738** | |
| **Net Assets** | **44,561** | **38,549** | | | | **38,665** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 43,164 | 37,211 | | | | 37,327 | |
| Reserves | 1,398 | 1,337 | | | | 1,337 | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **44,561** | **38,549** | | | | **38,665** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | 112,599 | 103,107 | | | | 128,164 | |
| Personnel Services | ... | ... | | | | ... | |
| Grants and Subsidies | 90,397 | 129,041 | | | | 74,712 | |
| Finance Costs | 81 | 93 | | | | 29 | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 148,589 | 74,042 | | | | 213,928 | |
| **Total Payments** | **351,667** | **306,283** | | | | **416,833** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 198,303 | 170,365 | | | | 208,025 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | 32,311 | 29,926 | | | | 31,346 | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | ... | ... | | | | ... | |
| Grants and Contributions | 128,872 | 100,418 | | | | 180,277 | |
| Other Receipts | 2,645 | 11,640 | | | | 3,239 | |
| **Total Receipts** | **362,130** | **312,349** | | | | **422,886** | |
| **Net Cash Flows From Operating Activities** | **10,463** | **6,066** | | | | **6,053** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | | | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | | | | ... | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | (14,075) | (5,232) | | | | (16,066) | |
| **Net Cash Flows From Investing Activities** | **(14,075)** | **(5,232)** | | | | **(16,066)** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | (860) | (1,101) | | | | (400) | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **(860)** | **(1,101)** | | | | **(400)** | |
| **Net Increase/(Decrease) in Cash** | **(4,472)** | **(267)** | | | | **(10,413)** | |
| Opening Cash and Cash Equivalents | 22,460 | 33,339 | | | | 33,072 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **17,988** | **33,072** | | | | **22,659** | |

### Environmental Trust

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services Expenses | ... | ... | | | | ... | |
| Other Operating Expenses | 6,322 | 5,722 | | | | 6,517 | |
| Grants and Subsidies | 87,181 | 44,795 | | | | 95,911 | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | ... | ... | | | | ... | |
| Finance Costs | ... | ... | | | | ... | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **93,504** | **50,518** | | | | **102,428** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | 66,567 | 35,021 | | | | 77,108 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | | ... | |
| Transfers to the Crown Entity | ... | ... | | | | ... | |
| Sales of Goods and Services | ... | ... | | | | ... | |
| Grants and Contributions | 16,000 | 13,443 | | | | 12,440 | |
| Investment Revenue | ... | ... | | | | ... | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Other Revenue | 9,596 | 713 | | | | 8,699 | |
| **Total Revenue** | **92,164** | **49,178** | | | | **98,247** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | | | | ... | |
| Other Gains/(Losses) | ... | ... | | | | ... | |
| **Net Result** | **(1,340)** | **(1,340)** | | | | **(4,181)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 1,489 | 5,924 | | | | 1,743 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 3,068 | 794 | | | | 794 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Other Financial Assets | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **4,558** | **6,718** | | | | **2,537** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | ... | ... | | | | ... | |
| Plant and Equipment | ... | ... | | | | ... | |
| Infrastructure Systems | ... | ... | | | | ... | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | ... | ... | | | | ... | |
| Intangibles | ... | ... | | | | ... | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **...** | **...** | | | | **...** | |
| **Total Assets** | **4,558** | **6,718** | | | | **2,537** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 3,387 | 2,711 | | | | 2,711 | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | ... | ... | | | | ... | |
| Provisions | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **3,387** | **2,711** | | | | **2,711** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | ... | ... | | | | ... | |
| Provisions | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **...** | **...** | | | | **...** | |
| **Total Liabilities** | **3,387** | **2,711** | | | | **2,711** | |
| **Net Assets** | **1,170** | **4,007** | | | | **(174)** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 1,170 | 4,007 | | | | (174) | |
| Reserves | ... | ... | | | | ... | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **1,170** | **4,007** | | | | **(174)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services | ... | ... | | | | ... | |
| Grants and Subsidies | 87,181 | 44,795 | | | | 95,911 | |
| Finance Costs | ... | ... | | | | ... | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 6,322 | 5,722 | | | | 6,517 | |
| **Total Payments** | **93,504** | **50,518** | | | | **102,428** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 66,567 | 35,021 | | | | 77,108 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | ... | ... | | | | ... | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | ... | ... | | | | ... | |
| Grants and Contributions | 16,000 | 13,443 | | | | 12,440 | |
| Other Receipts | 9,596 | 713 | | | | 8,699 | |
| **Total Receipts** | **92,164** | **49,178** | | | | **98,247** | |
| **Net Cash Flows From Operating Activities** | **(1,340)** | **(1,340)** | | | | **(4,181)** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | | | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | | | | ... | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | ... | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | | | | **...** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | ... | ... | | | | ... | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(1,340)** | **(1,340)** | | | | **(4,181)** | |
| Opening Cash and Cash Equivalents | 2,829 | 7,264 | | | | 5,924 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **1,489** | **5,924** | | | | **1,743** | |

### Natural Resources Commission

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | 4,296 | 4,353 | | | | 4,423 | |
| Personnel Services Expenses | ... | ... | | | | ... | |
| Other Operating Expenses | 2,100 | 2,420 | | | | 1,543 | |
| Grants and Subsidies | ... | ... | | | | ... | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | 507 | 533 | | | | 153 | |
| Finance Costs | 131 | 131 | | | | ... | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **7,034** | **7,437** | | | | **6,120** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | 7,686 | 7,727 | | | | 5,870 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 57 | 80 | | | | 59 | |
| Transfers to the Crown Entity | ... | ... | | | | ... | |
| Sales of Goods and Services | ... | ... | | | | ... | |
| Grants and Contributions | ... | ... | | | | ... | |
| Investment Revenue | ... | ... | | | | ... | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Other Revenue | ... | 839 | | | | ... | |
| **Total Revenue** | **7,743** | **8,646** | | | | **5,930** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | | | | ... | |
| Other Gains/(Losses) | 815 | 205 | | | | ... | |
| **Net Result** | **1,524** | **1,414** | | | | **(190)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 143 | 579 | | | | 176 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 165 | 309 | | | | 309 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Other Financial Assets | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **308** | **888** | | | | **485** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | ... | ... | | | | ... | |
| Plant and Equipment | 332 | 482 | | | | 329 | |
| Infrastructure Systems | ... | ... | | | | ... | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | 6,002 | ... | | | | ... | |
| Intangibles | ... | ... | | | | ... | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **6,334** | **482** | | | | **329** | |
| **Total Assets** | **6,642** | **1,370** | | | | **814** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 322 | 721 | | | | 355 | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 345 | 0 | | | | (0) | |
| Provisions | 449 | 493 | | | | 493 | |
| Other | 250 | ... | | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **1,366** | **1,213** | | | | **847** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 5,001 | ... | | | | ... | |
| Provisions | 153 | 146 | | | | 146 | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **5,154** | **146** | | | | **146** | |
| **Total Liabilities** | **6,519** | **1,360** | | | | **994** | |
| **Net Assets** | **123** | **10** | | | | **(180)** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 123 | 10 | | | | (180) | |
| Reserves | ... | ... | | | | ... | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **123** | **10** | | | | **(180)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | 4,239 | 4,252 | | | | 4,364 | |
| Personnel Services | ... | ... | | | | ... | |
| Grants and Subsidies | ... | ... | | | | ... | |
| Finance Costs | 131 | 131 | | | | ... | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 3,313 | 4,234 | | | | 1,909 | |
| **Total Payments** | **7,683** | **8,617** | | | | **6,273** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 7,686 | 7,727 | | | | 5,870 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | ... | (200) | | | | ... | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | ... | ... | | | | ... | |
| Grants and Contributions | ... | ... | | | | ... | |
| Other Receipts | ... | 1,347 | | | | ... | |
| **Total Receipts** | **7,686** | **8,874** | | | | **5,870** | |
| **Net Cash Flows From Operating Activities** | **3** | **257** | | | | **(403)** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | | | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | | | | ... | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | ... | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | | | | **...** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | (336) | (331) | | | | ... | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **(336)** | **(331)** | | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(333)** | **(74)** | | | | **(403)** | |
| Opening Cash and Cash Equivalents | 476 | 653 | | | | 579 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **143** | **579** | | | | **176** | |

### Sydney Olympic Park Authority

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | |
|  | Budget | Revised | | | | Budget |
|  | $000 | $000 | | | | $000 |
| **Expenses Excluding Losses** |  |  | | | |  |
| Operating Expenses - |  |  | | | |  |
| Employee Related | ... | ... | | | | … |
| Personnel Services Expenses | 30,824 | 24,539 | | | | 30,107 |
| Other Operating Expenses | 43,766 | 40,714 | | | | 47,338 |
| Grants and Subsidies | ... | 450 | | | | ... |
| Appropriation Expense | ... | ... | | | | ... |
| Depreciation and Amortisation | 101,212 | 101,553 | | | | 102,766 |
| Finance Costs | 100 | 40 | | | | 96 |
| Other Expenses | ... | ... | | | | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **175,902** | **167,296** | | | | **180,307** |
| **Revenue** |  |  | | | |  |
| Appropriation Revenue | ... | ... | | | | ... |
| Cluster Grant Revenue | 81,849 | 82,961 | | | | 30,613 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | | ... |
| Transfers to the Crown Entity | ... | ... | | | | ... |
| Sales of Goods and Services | 52,814 | 37,304 | | | | 55,717 |
| Grants and Contributions | 1,958 | 2,057 | | | | 4,131 |
| Investment Revenue | 2,248 | 1,047 | | | | 2,528 |
| Retained Taxes, Fees and Fines | 610 | 517 | | | | 645 |
| Other Revenue | 2,534 | 11,152 | | | | 2,674 |
| **Total Revenue** | **142,014** | **135,038** | | | | **96,308** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | | | | ... |
| Other Gains/(Losses) | ... | 25 | | | | ... |
| **Net Result** | **(33,888)** | **(32,232)** | | | | **(83,999)** |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 54,269 | 86,619 | | | | 82,802 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 5,546 | 8,437 | | | | 8,437 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | 64 | 64 | | | | 64 | |
| Financial Assets at Fair Value | 879 | ... | | | | 1,084 | |
| Other Financial Assets | 1,751 | 1,507 | | | | 1,507 | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **62,509** | **96,628** | | | | **93,895** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | ... | 4,200 | | | | 4,200 | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | 71,877 | 77,147 | | | | 77,147 | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | 2,255,601 | 2,381,820 | | | | 2,346,456 | |
| Plant and Equipment | 143,496 | 157,503 | | | | 136,822 | |
| Infrastructure Systems | 370,409 | 447,216 | | | | 421,715 | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | 1,304 | 1,293 | | | | 1,183 | |
| Intangibles | ... | ... | | | | ... | |
| Other Assets | 7,683 | 3,527 | | | | 3,527 | |
| **Total Non Current Assets** | **2,850,371** | **3,072,706** | | | | **2,991,050** | |
| **Total Assets** | **2,912,879** | **3,169,334** | | | | **3,084,945** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 14,462 | 14,321 | | | | 13,980 | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 172 | 71 | | | | 218 | |
| Provisions | 3,947 | 3,947 | | | | 3,947 | |
| Other | 4,100 | 4,000 | | | | 4,000 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **22,681** | **22,339** | | | | **22,145** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 1,157 | 1,381 | | | | 1,185 | |
| Provisions | 455 | 479 | | | | 479 | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **1,611** | **1,860** | | | | **1,664** | |
| **Total Liabilities** | **24,292** | **24,199** | | | | **23,809** | |
| **Net Assets** | **2,888,587** | **3,145,135** | | | | **3,061,136** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 1,548,139 | 1,585,041 | | | | 1,501,042 | |
| Reserves | 1,340,448 | 1,560,094 | | | | 1,560,094 | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **2,888,587** | **3,145,135** | | | | **3,061,136** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services | 30,824 | 24,539 | | | | 30,107 | |
| Grants and Subsidies | ... | 450 | | | | ... | |
| Finance Costs | 100 | 40 | | | | 96 | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 43,766 | 31,101 | | | | 47,679 | |
| **Total Payments** | **74,690** | **56,130** | | | | **77,882** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 81,849 | 82,961 | | | | 30,613 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | 52,814 | 33,449 | | | | 55,717 | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | 1,369 | 61 | | | | 1,444 | |
| Grants and Contributions | 1,958 | 2,050 | | | | 4,131 | |
| Other Receipts | 3,145 | 34,230 | | | | 3,319 | |
| **Total Receipts** | **141,135** | **152,751** | | | | **95,224** | |
| **Net Cash Flows From Operating Activities** | **66,445** | **96,621** | | | | **17,342** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | | | ... | |
| Purchases of Property, Plant and Equipment | (74,314) | (84,087) | | | | (21,110) | |
| Proceeds from Sale of Investments | ... | 1,338 | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | ... | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **(74,314)** | **(82,749)** | | | | **(21,110)** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | 27 | ... | | | | 24 | |
| Repayment of Borrowings and Advances | 54 | ... | | | | (73) | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **81** | **...** | | | | **(49)** | |
| **Net Increase/(Decrease) in Cash** | **(7,788)** | **13,872** | | | | **(3,817)** | |
| Opening Cash and Cash Equivalents | 62,057 | 72,748 | | | | 86,619 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **54,269** | **86,619** | | | | **82,802** | |

### Aboriginal Housing Office

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services Expenses | 19,345 | 17,943 | | | | 23,930 | |
| Other Operating Expenses | 72,383 | 66,258 | | | | 74,252 | |
| Grants and Subsidies | 71,275 | 59,030 | | | | 64,689 | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | 23,779 | 23,779 | | | | 25,857 | |
| Finance Costs | ... | 7 | | | | ... | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **186,782** | **167,017** | | | | **188,728** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | 81,669 | 79,736 | | | | 75,392 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | | ... | |
| Transfers to the Crown Entity | ... | ... | | | | ... | |
| Sales of Goods and Services | 57,515 | 52,508 | | | | 51,134 | |
| Grants and Contributions | 111,441 | 127,698 | | | | 104,792 | |
| Investment Revenue | ... | ... | | | | ... | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Other Revenue | 8,313 | 12,967 | | | | 12,122 | |
| **Total Revenue** | **258,939** | **272,909** | | | | **243,440** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (1,422) | | | | ... | |
| Other Gains/(Losses) | (7,367) | (7,367) | | | | (7,525) | |
| **Net Result** | **64,790** | **97,103** | | | | **47,187** | |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  |  | | |
|  | 2021-22 | | | 2022-23 | | |
|  | Budget | Revised | | | Budget | |
|  | $000 | $000 | | | $000 | |
| **Assets** |  |  | | |  | |
| **Current Assets** |  |  | | |  | |
| Cash Assets | 4,346 | 37,483 | | | 31,882 | |
| Taxes Receivable | ... | ... | | | ... | |
| Receivables | 2,450 | 2,450 | | | 1,776 | |
| Contract Assets | ... | ... | | | ... | |
| Inventories | ... | ... | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | ... | |
| Other Financial Assets | ... | ... | | | ... | |
| Other | ... | ... | | | ... | |
| Assets Held For Sale | ... | ... | | | ... | |
| **Total Current Assets** | **6,797** | **39,933** | | | **33,658** | |
| **Non Current Assets** |  |  | | |  | |
| Taxes Receivable | ... | ... | | | ... | |
| Contract Assets | ... | ... | | | ... | |
| Receivables | ... | ... | | | ... | |
| Inventories | ... | ... | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | ... | |
| Equity Investments | ... | ... | | | ... | |
| Property, Plant and Equipment - |  |  | | |  | |
| Land and Building | 2,438,819 | 2,873,689 | | | 3,232,539 | |
| Plant and Equipment | 875 | 875 | | | 1,083 | |
| Infrastructure Systems | ... | ... | | | ... | |
| Investment Properties | ... | ... | | | ... | |
| Right of Use Assets | 0 | ... | | | ... | |
| Intangibles | ... | ... | | | ... | |
| Other Assets | ... | ... | | | ... | |
| **Total Non Current Assets** | **2,439,694** | **2,874,564** | | | **3,233,622** | |
| **Total Assets** | **2,446,491** | **2,914,497** | | | **3,267,280** | |
| **Liabilities** |  |  | | |  | |
| **Current Liabilities** |  |  | | |  | |
| Taxes Payable | ... | ... | | | ... | |
| Payables | 19,277 | 19,277 | | | 20,310 | |
| Contract Liabilities | ... | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | ... | |
| Borrowings | (0) | ... | | | ... | |
| Provisions | ... | ... | | | ... | |
| Other | ... | ... | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | ... | |
| **Total Current Liabilities** | **19,277** | **19,277** | | | **20,310** | |
| **Non Current Liabilities** |  |  | | |  | |
| Taxes Payable | ... | ... | | | ... | |
| Payables | ... | ... | | | ... | |
| Contract Liabilities | ... | ... | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | ... | |
| Borrowings | … | ... | | | ... | |
| Provisions | 11,435 | 11,435 | | | 11,435 | |
| Other | 213 | 213 | | | 213 | |
| **Total Non Current Liabilities** | **11,648** | **11,648** | | | **11,648** | |
| **Total Liabilities** | **30,925** | **30,925** | | | **31,958** | |
| **Net Assets** | **2,415,565** | **2,883,572** | | | **3,235,322** | |
| **Equity** |  |  | | |  | |
| Accumulated Funds | 1,156,676 | 1,191,566 | | | 1,429,765 | |
| Reserves | 1,258,889 | 1,692,006 | | | 1,805,557 | |
| Capital Equity | ... | ... | | | ... | |
| **Total Equity** | **2,415,565** | **2,883,572** | | | **3,235,322** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services | 19,345 | 17,943 | | | | 23,930 | |
| Grants and Subsidies | 71,275 | 59,030 | | | | 64,689 | |
| Finance Costs | ... | 7 | | | | ... | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 70,268 | 68,519 | | | | 73,388 | |
| **Total Payments** | **160,888** | **145,499** | | | | **162,007** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 81,669 | 79,736 | | | | 75,392 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | 57,515 | 52,508 | | | | 51,134 | |
| Retained Taxes, Fees and Fines | (553) | (553) | | | | ... | |
| Interest Received | ... | ... | | | | ... | |
| Grants and Contributions | 111,441 | 127,568 | | | | 104,792 | |
| Other Receipts | 9,838 | 14,036 | | | | 12,231 | |
| **Total Receipts** | **259,911** | **273,295** | | | | **243,549** | |
| **Net Cash Flows From Operating Activities** | **99,023** | **127,796** | | | | **81,542** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 3,221 | 4,783 | | | | 3,253 | |
| Purchases of Property, Plant and Equipment | (100,675) | (98,576) | | | | (90,396) | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | ... | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **(97,454)** | **(93,793)** | | | | **(87,143)** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | ... | ... | | | | ... | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **1,569** | **34,003** | | | | **(5,601)** | |
| Opening Cash and Cash Equivalents | 2,777 | 3,480 | | | | 37,483 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **4,346** | **37,483** | | | | **31,882** | |

### Biodiversity Conservation Trust of NSW

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services Expenses | 17,209 | 17,378 | | | | 18,156 | |
| Other Operating Expenses | 21,174 | 67,904 | | | | 46,686 | |
| Grants and Subsidies | 18,568 | 11,871 | | | | 11,972 | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | 88 | 88 | | | | 94 | |
| Finance Costs | 6 | 6 | | | | 12 | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **57,045** | **97,247** | | | | **76,921** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | 23,356 | 23,520 | | | | 21,123 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | | ... | |
| Transfers to the Crown Entity | ... | ... | | | | ... | |
| Sales of Goods and Services | 0 | 0 | | | | (0) | |
| Grants and Contributions | 68,620 | 91,786 | | | | 71,271 | |
| Investment Revenue | 6,826 | 6,120 | | | | 11,854 | |
| Retained Taxes, Fees and Fines | 0 | 0 | | | | 0 | |
| Other Revenue | 1,833 | 2,533 | | | | 2,885 | |
| **Total Revenue** | **100,635** | **123,959** | | | | **107,134** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | | | | ... | |
| Other Gains/(Losses) | ... | ... | | | | ... | |
| **Net Result** | **43,590** | **26,712** | | | | **30,213** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 108,881 | 116,653 | | | | 146,877 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 73 | 67 | | | | 67 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | 26,406 | 25,651 | | | | 25,651 | |
| Financial Assets at Fair Value | 94,153 | 169,478 | | | | 169,478 | |
| Other Financial Assets | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | 9,696 | 8,851 | | | | 8,851 | |
| **Total Current Assets** | **239,208** | **320,700** | | | | **350,924** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | ... | ... | | | | ... | |
| Plant and Equipment | 67 | 84 | | | | 84 | |
| Infrastructure Systems | ... | ... | | | | ... | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | 213 | 380 | | | | 458 | |
| Intangibles | 1,000 | 686 | | | | 686 | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **1,281** | **1,150** | | | | **1,228** | |
| **Total Assets** | **240,489** | **321,850** | | | | **352,152** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 1,933 | 2,368 | | | | 2,368 | |
| Contract Liabilities | 290 | 242 | | | | 242 | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 97 | 129 | | | | 121 | |
| Provisions | 28,191 | 104,121 | | | | 104,121 | |
| Other | ... | ... | | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **30,511** | **106,860** | | | | **106,852** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 137 | 265 | | | | 362 | |
| Provisions | 29 | 32 | | | | 32 | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **165** | **297** | | | | **394** | |
| **Total Liabilities** | **30,676** | **107,157** | | | | **107,246** | |
| **Net Assets** | **209,813** | **214,693** | | | | **244,906** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 209,813 | 214,693 | | | | 244,906 | |
| Reserves | ... | ... | | | | ... | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **209,813** | **214,693** | | | | **244,906** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services | 17,209 | 17,378 | | | | 18,156 | |
| Grants and Subsidies | 18,568 | 11,871 | | | | 11,972 | |
| Finance Costs | 6 | 6 | | | | 12 | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 21,174 | 14,680 | | | | 46,686 | |
| **Total Payments** | **56,957** | **43,935** | | | | **76,827** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 23,356 | 23,520 | | | | 21,123 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | 0 | 0 | | | | (0) | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | 6,826 | 6,120 | | | | 11,854 | |
| Grants and Contributions | 68,620 | 85,986 | | | | 71,271 | |
| Other Receipts | 1,833 | 2,533 | | | | 2,885 | |
| **Total Receipts** | **100,635** | **118,159** | | | | **107,134** | |
| **Net Cash Flows From Operating Activities** | **43,678** | **74,224** | | | | **30,307** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 15,000 | 7,914 | | | | 15,000 | |
| Purchases of Property, Plant and Equipment | (15,000) | (1,942) | | | | (15,000) | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | (42,110) | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | ... | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **(36,138)** | | | | **...** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | (81) | (81) | | | | (83) | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **(81)** | **(81)** | | | | **(83)** | |
| **Net Increase/(Decrease) in Cash** | **43,597** | **38,005** | | | | **30,224** | |
| Opening Cash and Cash Equivalents | 65,284 | 78,648 | | | | 116,653 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **108,881** | **116,653** | | | | **146,877** | |

### Hunter and Central Coast Development Corporation

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  | | |  |
|  | 2021-22 | | | 2022-23 | | | |
|  | Budget | Revised | | | Budget | | |
|  | $000 | $000 | | | $000 | | |
| **Expenses Excluding Losses** |  |  | | |  | | |
| Operating Expenses - |  |  | | |  | | |
| Employee Related | 12 | ... | | | 2 | | |
| Personnel Services Expenses | 5,124 | 4,908 | | | 5,478 | | |
| Other Operating Expenses | 69,270 | 17,598 | | | 32,477 | | |
| Grants and Subsidies | 5,545 | 193 | | | 11,065 | | |
| Appropriation Expense | ... | ... | | | ... | | |
| Depreciation and Amortisation | 1,360 | 1,784 | | | 1,829 | | |
| Finance Costs | 2 | 0 | | | 2 | | |
| Other Expenses | ... | ... | | | ... | | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **81,313** | **24,483** | | | **50,853** | | |
| **Revenue** |  |  | | |  | | |
| Appropriation Revenue | ... | ... | | | ... | | |
| Cluster Grant Revenue | 5,828 | 328 | | | 11,065 | | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | ... | | |
| Transfers to the Crown Entity | ... | ... | | | ... | | |
| Sales of Goods and Services | 50,197 | 12,189 | | | 19,118 | | |
| Grants and Contributions | 456 | 140 | | | 2,574 | | |
| Investment Revenue | 30 | 58 | | | 21 | | |
| Retained Taxes, Fees and Fines | ... | ... | | | ... | | |
| Other Revenue | (0) | 1,127 | | | 1,452 | | |
| **Total Revenue** | **56,511** | **13,842** | | | **34,230** | | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | | | ... | | |
| Other Gains/(Losses) | ... | 2,430 | | | ... | | |
| **Net Result** | **(24,802)** | **(8,211)** | | | **(16,624)** | | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 36,089 | 36,336 | | | | 21,609 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 4,073 | 1,564 | | | | 1,487 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | 12,550 | 17,494 | | | | 33,394 | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Other Financial Assets | 30,732 | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **83,444** | **55,395** | | | | **56,490** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | ... | ... | | | | ... | |
| Inventories | 24,843 | 58,607 | | | | 35,137 | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | 52,300 | 55,890 | | | | 55,072 | |
| Plant and Equipment | 180 | 231 | | | | 426 | |
| Infrastructure Systems | 50,205 | 41,552 | | | | 46,929 | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | 29 | 3 | | | | ... | |
| Intangibles | ... | ... | | | | ... | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **127,557** | **156,283** | | | | **137,564** | |
| **Total Assets** | **211,001** | **211,678** | | | | **194,054** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 5,022 | 2,064 | | | | 1,066 | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 5 | 2 | | | | (0) | |
| Provisions | 432 | 431 | | | | 431 | |
| Other | 31 | ... | | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **5,490** | **2,497** | | | | **1,497** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 3 | ... | | | | ... | |
| Provisions | 64,030 | 37,927 | | | | 37,927 | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **64,033** | **37,927** | | | | **37,927** | |
| **Total Liabilities** | **69,523** | **40,424** | | | | **39,424** | |
| **Net Assets** | **141,478** | **171,253** | | | | **154,630** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 101,836 | 127,667 | | | | 111,043 | |
| Reserves | 39,642 | 43,587 | | | | 43,587 | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **141,478** | **171,253** | | | | **154,630** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | 12 | ... | | | | 2 | |
| Personnel Services | 5,124 | 4,908 | | | | 5,478 | |
| Grants and Subsidies | 5,545 | 193 | | | | 11,065 | |
| Finance Costs | 2 | 0 | | | | 2 | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 36,302 | 56,484 | | | | 25,451 | |
| **Total Payments** | **46,984** | **61,586** | | | | **41,998** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 5,828 | 328 | | | | 11,065 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | 46,985 | 12,160 | | | | 19,118 | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | 30 | 59 | | | | 21 | |
| Grants and Contributions | 456 | 140 | | | | 2,574 | |
| Other Receipts | (0) | 5,452 | | | | 1,452 | |
| **Total Receipts** | **53,299** | **18,140** | | | | **34,230** | |
| **Net Cash Flows From Operating Activities** | **6,315** | **(43,446)** | | | | **(7,769)** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | | | ... | |
| Purchases of Property, Plant and Equipment | (8,934) | (1,030) | | | | (6,959) | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | 116 | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **(8,818)** | **(1,030)** | | | | **(6,959)** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | (12) | (4) | | | | ... | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **(12)** | **(4)** | | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **(2,515)** | **(44,480)** | | | | **(14,728)** | |
| Opening Cash and Cash Equivalents | 38,604 | 80,816 | | | | 36,336 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **36,089** | **36,336** | | | | **21,609** | |

### Lands Administration Ministerial Corporation

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services Expenses | ... | ... | | | | ... | |
| Other Operating Expenses | 2,278 | 2,849 | | | | 3,466 | |
| Grants and Subsidies | 1,948 | 4,912 | | | | 1,885 | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | 734 | 1,574 | | | | 734 | |
| Finance Costs | ... | ... | | | | ... | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **4,960** | **9,335** | | | | **6,085** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | 4 | 25 | | | | 2,200 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | | ... | |
| Transfers to the Crown Entity | (100) | (400) | | | | (100) | |
| Sales of Goods and Services | 4,539 | 3,173 | | | | 4,546 | |
| Grants and Contributions | 0 | 9,366 | | | | 0 | |
| Investment Revenue | 714 | 1,080 | | | | 726 | |
| Retained Taxes, Fees and Fines | (0) | ... | | | | (0) | |
| Other Revenue | ... | ... | | | | ... | |
| **Total Revenue** | **5,158** | **13,245** | | | | **7,372** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | | | | ... | |
| Other Gains/(Losses) | (200) | (200) | | | | (200) | |
| **Net Result** | **(2)** | **3,710** | | | | **1,087** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 48,307 | 49,081 | | | | 51,627 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 2,883 | 1,856 | | | | 1,856 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | 189 | 182 | | | | 182 | |
| Other Financial Assets | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **51,379** | **51,120** | | | | **53,665** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | 28,058 | 28,120 | | | | 28,080 | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | 1,749 | 1,291 | | | | 1,291 | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | 149,948 | 154,225 | | | | 152,860 | |
| Plant and Equipment | 2 | 2 | | | | (0) | |
| Infrastructure Systems | 5,325 | 10,246 | | | | 10,194 | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | ... | ... | | | | ... | |
| Intangibles | ... | ... | | | | ... | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **185,081** | **193,883** | | | | **192,424** | |
| **Total Assets** | **236,459** | **245,003** | | | | **246,089** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 919 | 1,967 | | | | 1,967 | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | ... | ... | | | | ... | |
| Provisions | 450 | 400 | | | | 400 | |
| Other | 347 | 471 | | | | 471 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **1,715** | **2,838** | | | | **2,838** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | ... | ... | | | | ... | |
| Provisions | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **...** | **...** | | | | **...** | |
| **Total Liabilities** | **1,715** | **2,838** | | | | **2,838** | |
| **Net Assets** | **234,744** | **242,164** | | | | **243,251** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 232,988 | 236,071 | | | | 237,158 | |
| Reserves | 1,756 | 6,093 | | | | 6,093 | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **234,744** | **242,164** | | | | **243,251** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services | ... | ... | | | | ... | |
| Grants and Subsidies | 500 | 1,835 | | | | 500 | |
| Finance Costs | ... | ... | | | | ... | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 2,278 | 2,849 | | | | 3,466 | |
| **Total Payments** | **2,778** | **4,684** | | | | **3,966** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 4 | 25 | | | | 2,200 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | (100) | (418) | | | | (100) | |
| Sale of Goods and Services | 4,339 | 2,973 | | | | 4,346 | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | 714 | 1,080 | | | | 726 | |
| Grants and Contributions | 0 | 7,737 | | | | 0 | |
| Other Receipts | 40 | ... | | | | 40 | |
| **Total Receipts** | **4,998** | **11,398** | | | | **7,212** | |
| **Net Cash Flows From Operating Activities** | **2,220** | **6,714** | | | | **3,246** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 500 | 500 | | | | 500 | |
| Purchases of Property, Plant and Equipment | ... | (3,850) | | | | (1,200) | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | ... | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **500** | **(3,350)** | | | | **(700)** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | ... | ... | | | | ... | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **2,720** | **3,364** | | | | **2,546** | |
| Opening Cash and Cash Equivalents | 45,587 | 45,717 | | | | 49,081 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **48,307** | **49,081** | | | | **51,627** | |

### Planning Ministerial Corporation

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | 50 | 50 | | | | … | |
| Personnel Services Expenses | 3,538 | 4,006 | | | | 4,480 | |
| Other Operating Expenses | 11,008 | 9,413 | | | | 9,827 | |
| Grants and Subsidies | 78,500 | 14,821 | | | | 59,840 | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | 2,213 | 2,213 | | | | 2,713 | |
| Finance Costs | 14,556 | 6,856 | | | | 14,556 | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **109,865** | **37,359** | | | | **91,416** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | 69,617 | 34,491 | | | | 47,192 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | | ... | |
| Transfers to the Crown Entity | ... | ... | | | | ... | |
| Sales of Goods and Services | 2,930 | 2,930 | | | | 3,091 | |
| Grants and Contributions | 15,000 | 15,300 | | | | 36,152 | |
| Investment Revenue | 3,162 | 180 | | | | 3,336 | |
| Retained Taxes, Fees and Fines | 8,716 | 11,698 | | | | 8,716 | |
| Other Revenue | 0 | 0 | | | | 0 | |
| **Total Revenue** | **99,425** | **64,599** | | | | **98,488** | |
| Gain/(Loss) on Disposal of Non Current Assets | 18,596 | 5,048 | | | | 18,596 | |
| Other Gains/(Losses) | ... | ... | | | | ... | |
| **Net Result** | **8,157** | **32,288** | | | | **25,668** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 103,516 | 79,598 | | | | 100,787 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 2,203 | 2,845 | | | | 2,845 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Other Financial Assets | 4,266 | 4,280 | | | | 4,280 | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **109,985** | **86,722** | | | | **107,911** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | 904 | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | 1,767,561 | 1,950,089 | | | | 1,973,640 | |
| Plant and Equipment | 508 | 509 | | | | 479 | |
| Infrastructure Systems | 14,333 | 14,333 | | | | 28,666 | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | ... | ... | | | | ... | |
| Intangibles | 16,330 | 16,330 | | | | 16,330 | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **1,799,636** | **1,981,261** | | | | **2,019,115** | |
| **Total Assets** | **1,909,621** | **2,067,983** | | | | **2,127,026** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 17,214 | 16,973 | | | | 16,973 | |
| Contract Liabilities | 19 | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 53,150 | 43,035 | | | | 63,035 | |
| Provisions | 56 | 11,069 | | | | 11,069 | |
| Other | 4,484 | 4,401 | | | | 4,401 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **74,924** | **75,478** | | | | **95,478** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 209,879 | 169,182 | | | | 182,557 | |
| Provisions | 17,240 | 16,330 | | | | 16,330 | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **227,119** | **185,512** | | | | **198,887** | |
| **Total Liabilities** | **302,043** | **260,991** | | | | **294,366** | |
| **Net Assets** | **1,607,578** | **1,806,992** | | | | **1,832,660** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 660,954 | 717,893 | | | | 743,561 | |
| Reserves | 946,624 | 1,089,099 | | | | 1,089,099 | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **1,607,578** | **1,806,992** | | | | **1,832,660** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | 50 | 50 | | | | … | |
| Personnel Services | 3,538 | 4,006 | | | | 4,480 | |
| Grants and Subsidies | 4,000 | 11,765 | | | | 4,840 | |
| Finance Costs | 14,556 | 6,856 | | | | 14,556 | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 11,008 | 9,413 | | | | 9,827 | |
| **Total Payments** | **33,152** | **32,090** | | | | **33,703** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | 69,617 | 34,491 | | | | 47,192 | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | 2,930 | 12,230 | | | | 3,091 | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | 3,162 | 180 | | | | 3,336 | |
| Grants and Contributions | 15,000 | 15,300 | | | | 36,152 | |
| Other Receipts | 8,716 | 2,398 | | | | 8,716 | |
| **Total Receipts** | **99,425** | **64,599** | | | | **98,488** | |
| **Net Cash Flows From Operating Activities** | **66,274** | **32,509** | | | | **64,785** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | 43,596 | 30,048 | | | | 43,596 | |
| Purchases of Property, Plant and Equipment | (188,828) | (96,021) | | | | (120,567) | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | ... | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **(145,232)** | **(65,973)** | | | | **(76,971)** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | 56,900 | 43,525 | | | | 33,375 | |
| Repayment of Borrowings and Advances | ... | ... | | | | ... | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **56,900** | **43,525** | | | | **33,375** | |
| **Net Increase/(Decrease) in Cash** | **(22,058)** | **10,061** | | | | **21,189** | |
| Opening Cash and Cash Equivalents | 125,575 | 69,536 | | | | 79,598 | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **103,516** | **79,598** | | | | **100,787** | |

### Property NSW

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | (0) | ... | | | | ... | |
| Personnel Services Expenses | 19,962 | 19,500 | | | | 25,600 | |
| Other Operating Expenses | 199,359 | 231,224 | | | | 228,877 | |
| Grants and Subsidies | 87,248 | 2,248 | | | | 10,338 | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | 42,562 | 52,215 | | | | 410,603 | |
| Finance Costs | 112,495 | 106,922 | | | | 107,072 | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **461,625** | **412,109** | | | | **782,491** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | 69,026 | 59,684 | | | | 149,125 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | | ... | |
| Transfers to the Crown Entity | ... | ... | | | | ... | |
| Sales of Goods and Services | 258,789 | 250,353 | | | | 707,829 | |
| Grants and Contributions | ... | ... | | | | ... | |
| Investment Revenue | 97,435 | 92,279 | | | | 11,276 | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Other Revenue | ... | ... | | | | 15,951 | |
| **Total Revenue** | **425,249** | **402,316** | | | | **884,181** | |
| Gain/(Loss) on Disposal of Non Current Assets | 6,449 | 7,639 | | | | 6,351 | |
| Other Gains/(Losses) | 42,547 | (586,036) | | | | 25,287 | |
| **Net Result** | **12,620** | **(588,189)** | | | | **133,328** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 27,564 | 45,117 | | | | 70,849 | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 79,606 | 32,888 | | | | 32,888 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Other Financial Assets | 406,617 | 28,369 | | | | 30,242 | |
| Other | 30,231 | 23,745 | | | | 24,195 | |
| Assets Held For Sale | ... | 156 | | | | 156 | |
| **Total Current Assets** | **544,018** | **130,275** | | | | **158,330** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | 83,132 | 78,344 | | | | 79,606 | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | 878,775 | 1,021,319 | | | | 1,028,540 | |
| Plant and Equipment | 61,841 | 29,731 | | | | 29,334 | |
| Infrastructure Systems | 20,000 | 12,055 | | | | 12,055 | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | 709,085 | 3,743,844 | | | | 3,611,907 | |
| Intangibles | ... | 155 | | | | 155 | |
| Other Assets | 4,028,498 | 349,429 | | | | 333,625 | |
| **Total Non Current Assets** | **5,781,330** | **5,234,878** | | | | **5,095,222** | |
| **Total Assets** | **6,325,348** | **5,365,153** | | | | **5,253,552** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 46,203 | 42,593 | | | | 43,632 | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 409,803 | 384,420 | | | | 400,753 | |
| Provisions | 41,440 | 37,608 | | | | 38,058 | |
| Other | 52 | 38 | | | | 38 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **497,497** | **464,659** | | | | **482,481** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | 4,370,863 | 4,081,926 | | | | 3,915,360 | |
| Provisions | 184,586 | 167,251 | | | | 171,066 | |
| Other | 142 | 103 | | | | 103 | |
| **Total Non Current Liabilities** | **4,555,592** | **4,249,280** | | | | **4,086,529** | |
| **Total Liabilities** | **5,053,089** | **4,713,939** | | | | **4,569,010** | |
| **Net Assets** | **1,272,259** | **651,214** | | | | **684,542** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 1,085,857 | 443,776 | | | | 477,104 | |
| Reserves | 186,402 | 207,438 | | | | 207,438 | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **1,272,259** | **651,214** | | | | **684,542** | |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  |  | |  |
|  | 2021-22 | | | 2022-23 |
|  | Budget | | Revised | Budget |
|  | $000 | | $000 | $000 |
| **Cash Flows From Operating Activities** |  | |  |  |
| **Payments** |  | |  |  |
| Employee Related | (0) | | ... | ... |
| Personnel Services | 19,962 | | 19,500 | 25,600 |
| Grants and Subsidies | 2,248 | | 2,248 | 10,338 |
| Finance Costs | 112,371 | | 106,798 | 107,072 |
| Equivalent Income Tax | ... | | ... | ... |
| Other Payments | 196,128 | | 239,078 | 224,677 |
| **Total Payments** | **330,709** | | **367,624** | **367,688** |
| **Receipts** |  | |  |  |
| Appropriation | ... | | ... | ... |
| Cluster Grant Revenue | 69,026 | | 59,684 | 149,125 |
| Cash reimbursements from the Crown Entity | ... | | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | | ... | ... |
| Cash transfers to the Crown Entity | (44,460) | | (20,160) | (100,215) |
| Sale of Goods and Services | 258,469 | | 256,953 | 707,503 |
| Retained Taxes, Fees and Fines | ... | | ... | ... |
| Interest Received | 91,462 | | 86,307 | 5,213 |
| Grants and Contributions | ... | | ... | ... |
| Other Receipts | 5,323 | | 35,748 | 25,192 |
| **Total Receipts** | **379,820** | | **418,531** | **786,819** |
| **Net Cash Flows From Operating Activities** | **49,111** | | **50,907** | **419,131** |
| **Cash Flows From Investing Activities** |  | |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 53,449 | | 30,380 | 106,351 |
| Purchases of Property, Plant and Equipment | (128,528) | | (79,322) | (118,825) |
| Proceeds from Sale of Investments | 387,836 | | 349,478 | 23,448 |
| Purchases of Investments | ... | | ... | ... |
| Advances Repayments Received | ... | | ... | ... |
| Advances made | ... | | ... | ... |
| Other Investing | ... | | ... | ... |
| **Net Cash Flows From Investing Activities** | **312,757** | | **300,536** | **10,973** |
| **Cash Flows From Financing Activities** |  | |  |  |
| Proceeds from Borrowings and Advances | ... | | ... | ... |
| Repayment of Borrowings and Advances | (373,522) | | (382,738) | (404,373) |
| Dividends Paid | ... | | ... | ... |
| Other Financing | ... | | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | | ... | ... |
| **Net Cash Flows From Financing Activities** | **(373,522)** | | **(382,738)** | **(404,373)** |
| **Net Increase/(Decrease) in Cash** | **(11,654)** | | **(31,295)** | **25,731** |
| Opening Cash and Cash Equivalents | 39,218 | | 76,413 | 45,117 |
| Reclassification of Cash Equivalents | ... | | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | | ... | ... |
| **Closing Cash and Cash Equivalents** | **27,564** | | **45,117** | **70,849** |

### Water Administration Ministerial Corporation

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Operating Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Expenses Excluding Losses** |  |  | | | |  | |
| Operating Expenses - |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services Expenses | ... | ... | | | | 1,056 | |
| Other Operating Expenses | 44,841 | 58,332 | | | | 57,726 | |
| Grants and Subsidies | 1,898 | 900 | | | | ... | |
| Appropriation Expense | ... | ... | | | | ... | |
| Depreciation and Amortisation | 4,278 | 4,822 | | | | 4,224 | |
| Finance Costs | ... | ... | | | | ... | |
| Other Expenses | ... | ... | | | | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **51,017** | **64,054** | | | | **63,007** | |
| **Revenue** |  |  | | | |  | |
| Appropriation Revenue | ... | ... | | | | ... | |
| Cluster Grant Revenue | ... | 410 | | | | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | | | | ... | |
| Transfers to the Crown Entity | ... | ... | | | | ... | |
| Sales of Goods and Services | 46,731 | 47,112 | | | | 49,283 | |
| Grants and Contributions | ... | 14,710 | | | | 12,409 | |
| Investment Revenue | ... | 0 | | | | ... | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Other Revenue | ... | ... | | | | ... | |
| **Total Revenue** | **46,731** | **62,232** | | | | **61,692** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | | | | ... | |
| Other Gains/(Losses) | ... | ... | | | | ... | |
| **Net Result** | **(4,286)** | **(1,822)** | | | | **(1,315)** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Assets** |  |  | | | |  | |
| **Current Assets** |  |  | | | |  | |
| Cash Assets | 5 | ... | | | | (88) | |
| Taxes Receivable | ... | ... | | | | ... | |
| Receivables | 143 | 424 | | | | 421 | |
| Contract Assets | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Other Financial Assets | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Assets Held For Sale | ... | ... | | | | ... | |
| **Total Current Assets** | **148** | **424** | | | | **333** | |
| **Non Current Assets** |  |  | | | |  | |
| Taxes Receivable | ... | ... | | | | ... | |
| Contract Assets | ... | ... | | | | ... | |
| Receivables | ... | ... | | | | ... | |
| Inventories | ... | ... | | | | ... | |
| Financial Assets at Fair Value | ... | ... | | | | ... | |
| Equity Investments | ... | ... | | | | ... | |
| Property, Plant and Equipment - |  |  | | | |  | |
| Land and Building | 14,314 | 14,244 | | | | 14,100 | |
| Plant and Equipment | 42 | 0 | | | | 0 | |
| Infrastructure Systems | 758,051 | 791,748 | | | | 790,752 | |
| Investment Properties | ... | ... | | | | ... | |
| Right of Use Assets | ... | ... | | | | ... | |
| Intangibles | 5,617 | 2,435 | | | | 2,351 | |
| Other Assets | ... | ... | | | | ... | |
| **Total Non Current Assets** | **778,024** | **808,427** | | | | **807,203** | |
| **Total Assets** | **778,172** | **808,851** | | | | **807,536** | |
| **Liabilities** |  |  | | | |  | |
| **Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | 200 | 309 | | | | 309 | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | ... | ... | | | | ... | |
| Provisions | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | | | | ... | |
| **Total Current Liabilities** | **200** | **309** | | | | **309** | |
| **Non Current Liabilities** |  |  | | | |  | |
| Taxes Payable | ... | ... | | | | ... | |
| Payables | ... | ... | | | | ... | |
| Contract Liabilities | ... | ... | | | | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | | | | ... | |
| Borrowings | ... | ... | | | | ... | |
| Provisions | ... | ... | | | | ... | |
| Other | ... | ... | | | | ... | |
| **Total Non Current Liabilities** | **...** | **...** | | | | **...** | |
| **Total Liabilities** | **200** | **309** | | | | **309** | |
| **Net Assets** | **777,972** | **808,542** | | | | **807,227** | |
| **Equity** |  |  | | | |  | |
| Accumulated Funds | 661,621 | 678,457 | | | | 677,142 | |
| Reserves | 116,351 | 130,085 | | | | 130,085 | |
| Capital Equity | ... | ... | | | | ... | |
| **Total Equity** | **777,972** | **808,542** | | | | **807,227** | |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Cash Flow Statement** |  | |  |  | | |
|  | 2021-22 | | | | 2022-23 | | |
|  | Budget | Revised | | | | Budget | |
|  | $000 | $000 | | | | $000 | |
| **Cash Flows From Operating Activities** |  |  | | | |  | |
| **Payments** |  |  | | | |  | |
| Employee Related | ... | ... | | | | ... | |
| Personnel Services | ... | ... | | | | 1,056 | |
| Grants and Subsidies | 1,898 | 900 | | | | ... | |
| Finance Costs | ... | ... | | | | ... | |
| Equivalent Income Tax | ... | ... | | | | ... | |
| Other Payments | 44,841 | 58,332 | | | | 57,726 | |
| **Total Payments** | **46,739** | **59,232** | | | | **58,783** | |
| **Receipts** |  |  | | | |  | |
| Appropriation | ... | ... | | | | ... | |
| Cluster Grant Revenue | ... | 410 | | | | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | | | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | | | ... | |
| Sale of Goods and Services | 46,731 | 47,112 | | | | 49,283 | |
| Retained Taxes, Fees and Fines | ... | ... | | | | ... | |
| Interest Received | ... | 0 | | | | ... | |
| Grants and Contributions | ... | 14,710 | | | | 12,409 | |
| Other Receipts | 13 | (0) | | | | 3 | |
| **Total Receipts** | **46,744** | **62,232** | | | | **61,694** | |
| **Net Cash Flows From Operating Activities** | **5** | **3,000** | | | | **2,912** | |
| **Cash Flows From Investing Activities** |  |  | | | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | | | ... | |
| Purchases of Property, Plant and Equipment | ... | (3,000) | | | | (3,000) | |
| Proceeds from Sale of Investments | ... | ... | | | | ... | |
| Purchases of Investments | ... | ... | | | | ... | |
| Advances Repayments Received | ... | ... | | | | ... | |
| Advances made | ... | ... | | | | ... | |
| Other Investing | ... | ... | | | | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **(3,000)** | | | | **(3,000)** | |
| **Cash Flows From Financing Activities** |  |  | | | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | | | ... | |
| Repayment of Borrowings and Advances | ... | ... | | | | ... | |
| Dividends Paid | ... | ... | | | | ... | |
| Other Financing | ... | ... | | | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | | | | **...** | |
| **Net Increase/(Decrease) in Cash** | **5** | **0** | | | | **(88)** | |
| Opening Cash and Cash Equivalents | ... | ... | | | | ... | |
| Reclassification of Cash Equivalents | ... | ... | | | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | | | ... | |
| **Closing Cash and Cash Equivalents** | **5** | **0** | | | | **(88)** | |