# 9. TREASURY CLUSTER

## Agency Expense Summary

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Treasury cluster | | Expenses(a) | | | | Capital Expenditure | | | |
| 2019-20 | | 2020-21 |  | 2019-20 | 2020-21 |  | |
| Est. Actual | | Budget | Change | Est. Actual | Budget | Change | |
|  | | $m | | $m | % | $m | $m | % | |
| **The Treasury** | | 908.1 | | 1,549.6 | 70.7(b) | 13.3 | 29.5 | 122.9 | |
| Cluster Grants | | 141.6 | | 215.4 | 52.1 | … | … | … | |
| **Total Principal Agency** | | **1,049.7** | | **1,765.0** | **68.2** | **13.3** | **29.5** | **122.9** | |
| ***Cluster Agencies*** |  | |  | |  |  |  |  |
| Crown Finance Entity | | 12,084.5 | | 9,720.0 | (19.6) | … | … | … | |
| NSW Self Insurance Corporation | | 4,434.6 | | 2,531.5 | (42.9) (c) | 0.4 | 0.2 | (59.9) | |
| Western City and Aerotropolis Authority (d) (e) | | 18.6 | | 22.6 | 21.2 | 4.5 | 15.0 | 231.4 | |
| Alpha Distribution Ministerial Holding Corporation | | 9.6 | | 9.9 | 2.3 | … | … | … | |
| Building Insurers' Guarantee Corporation | | (1.9) | | (1.4) | (24.4) | … | … | … | |
| Destination NSW | | 130.6 | | 200.1 | 53.3 (f) | 0.3 | 0.2 | (52.5) | |
| Electricity Assets Ministerial Holding Corporation | | 6.9 | | 5.9 | (14.8) | … | … | … | |
| Electricity Retained Interest Corporation - Ausgrid | | 0.9 | | 1.0 | 15.5 | … | … | … | |
| Electricity Retained Interest Corporation - Endeavour Energy | | 91.7 | | 24.9 | (72.8) | … | … | … | |
| Electricity Transmission Ministerial Holding Corporation | | 4.7 | | 4.1 | (12.2) | … | … | … | |
| Epsilon Distribution Ministerial Holding Corporation | | 2.9 | | 2.7 | (6.6) | … | … | … | |
| Liability Management Ministerial Corporation | | 0.2 | | 0.2 | 0.3 | … | … | … | |
| Ports Assets Ministerial Holding Corporation | | 40.2 | | 42.3 | 5.1 | … | … | … | |
| Roads Retained Interest Pty Ltd | | 1.0 | | 1.3 | 39.2 | … | … | … | |
| Workers' Compensation (Dust Diseases) Authority | | 269.8 | | 24.6 | (90.9) (g) | 0.0 | 0.0 | 0.0 | |
| **Total Cluster Agencies** | | **17,094.3** | | **12,589.6** | **(26.4)** | **5.3** | **15.4** | **190.1** | |

1. This table shows expenses on an uneliminated basis.
2. Reflects the impact of COVID-19 support programs such as Small Business Recovery Grants, Small Business Voucher Scheme and the COVID-19 Stimulus Voucher Scheme.
3. The 2019-20 result was impacted by higher costs related to COVID-19, first time recognition of sensitive claims, bushfires and workers compensation.
4. The persons employed in Western Sydney City Deal Delivery Office transferred from the Greater Sydney Commission to the Western City Aerotropolis Authority, effective 16 October 2020. Transfer of staff from Western Sydney Investment Attraction Office of the Treasury Cluster, effective 16 October 2020. The budget transfers are yet to be finalised.
5. From 11 December 2020, the Western City and Aerotropolis Authority will be renamed to the Western Parkland City Authority per the *Statute Law (Miscellaneous Provisions) Act 2020 No.30.*
6. The higher expenses for 2020-21 Budget is primarily due to delayed events and marketing from COVID-19 and events initiatives, including the 10 World Cups initiative.
7. The lower expenses for 2020-21 Budget is because the 2019-20 result was impacted by an increase in the liability valuation for the dust disease scheme, primarily due to an expected higher number of claims.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### The Treasury

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 134,057 | 134,133 | 214,253 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 63,778 | 138,951 | 150,679 | |
| Grants and Subsidies | 196,038 | 754,507 | 1,366,841 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 16,807 | 19,441 | 24,026 | |
| Finance Costs | 5,787 | 2,627 | 2,375 | |
| Other Expenses | ... | ... | 6,830 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **416,466** | **1,049,659** | **1,765,004** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | 368,168 | 803,101 | 1,855,379 | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 2,726 | 4,724 | 2,745 | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 22,523 | 32,961 | 28,138 | |
| Grants and Contributions | 1,061 | 119,887 | 1,400 | |
| Investment Revenue | 12,797 | 0 | (80) | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | 2,015 | 0 | |
| **Total Revenue** | **407,275** | **962,688** | **1,887,583** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (1,635) | ... | |
| Other Gains/(Losses) | ... | (23,607) | ... | |
| **Net Result** | **(9,192)** | **(112,214)** | **122,579** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 4,678 | 237,563 | 70,181 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 6,471 | 21,167 | 20,265 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | 4,216 | 7,000 | |
| Other | 14 | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **11,163** | **262,945** | **97,446** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | (35) | 124 | 124 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | (1,216) | ... | 13,231 | |
| Plant and Equipment | 11,558 | 17,482 | 23,077 | |
| Infrastructure Systems | (276) | ... | (302) | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 150,743 | 60,130 | 50,211 | |
| Intangibles | 52,315 | 48,807 | 46,567 | |
| Other Assets | ... | 10,573 | 2,557 | |
| **Total Non Current Assets** | **213,089** | **137,116** | **135,465** | |
| **Total Assets** | **224,251** | **400,061** | **232,911** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 8,049 | 48,166 | 48,399 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 3,507 | 19,320 | 20,556 | |
| Provisions | 10,367 | 143,152 | 15,156 | |
| Other | 11 | 159,828 | 1,319 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **21,934** | **370,467** | **85,431** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 152,257 | 89,453 | 82,932 | |
| Provisions | 3,625 | 7,856 | 8,274 | |
| Other | ... | ... | 1,409 | |
| **Total Non Current Liabilities** | **155,882** | **97,308** | **92,614** | |
| **Total Liabilities** | **177,816** | **467,775** | **178,045** | |
| **Net Assets** | **46,435** | **(67,714)** | **54,866** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 46,435 | (67,714) | 54,866 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **46,435** | **(67,714)** | **54,866** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 130,404 | 126,572 | 211,344 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 196,038 | 754,507 | 1,366,841 | |
| Finance Costs | 5,719 | 2,446 | 2,307 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 70,641 | (26,379) | 283,675 | |
| **Total Payments** | **402,802** | **857,146** | **1,864,167** | |
| **Receipts** |  |  |  | |
| Appropriation | 368,168 | 961,610 | 1,696,870 | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 21,929 | 23,985 | 28,230 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 12,797 | 0 | (80) | |
| Grants and Contributions | 1,061 | 119,887 | 1,400 | |
| Other Receipts | 4,033 | (4,112) | 809 | |
| **Total Receipts** | **407,988** | **1,101,371** | **1,727,229** | |
| **Net Cash Flows From Operating Activities** | **5,186** | **244,225** | **(136,938)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | (1,100) | (3,295) | (13,407) | |
| Proceeds from Sale of Investments | ... | 5,837 | 10,623 | |
| Purchases of Investments | ... | ... | (5,391) | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | (6,700) | (1,480) | (3,811) | |
| **Net Cash Flows From Investing Activities** | **(7,800)** | **1,061** | **(11,986)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (3,097) | (17,888) | (18,458) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(3,097)** | **(17,888)** | **(18,458)** | |
| **Net Increase/(Decrease) in Cash** | **(5,711)** | **227,398** | **(167,382)** | |
| Opening Cash and Cash Equivalents | 10,389 | 9,689 | 237,563 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | 476 | ... | |
| **Closing Cash and Cash Equivalents** | **4,678** | **237,563** | **70,181** | |

**Crown Finance Entity**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 2,824,503 | 2,778,291 | 2,215,315 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 141,718 | 61,687 | 178,079 | |
| Grants and Subsidies | 5,101,522 | 7,488,344 | 5,174,550 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | 1,535,892 | 1,543,428 | 1,932,561 | |
| Other Expenses | 215,860 | 212,779 | 219,482 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **9,819,496** | **12,084,530** | **9,719,987** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | 14,498,083 | 9,259,228 | 17,087,979 | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | (14,466,272) | (22,720,298) | (35,421,444) | |
| Sales of Goods and Services | 4,400 | ... | ... | |
| Grants and Contributions | 222,572 | 91,121 | 34,954 | |
| Investment Revenue | 1,611,609 | 456,456 | 1,343,886 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 57,761 | 52,461 | 57,994 | |
| **Total Revenue** | **1,928,153** | **(12,861,032)** | **(16,896,630)** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (9,494) | (28,308) | |
| Other Gains/(Losses) | 1,000 | (97,073) | 9,054 | |
| **Net Result** | **(7,890,342)** | **(25,052,130)** | **(26,635,871)** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | 2020-21 | |
|  | Budget | Est. Actual | | Budget |
|  | $000 | $000 | | $000 |
| **Assets** |  |  | |  |
| **Current Assets** |  |  | |  |
| Cash Assets | 1,498,206 | 2,045,814 | | 739,353 |
| Taxes Receivable | ... | ... | | ... |
| Receivables | 11,111 | 40,277 | | 10,358 |
| Contract Assets | ... | ... | | ... |
| Inventories | ... | ... | | ... |
| Financial Assets at Fair Value | 30 | 3,773 | | 3,773 |
| Other Financial Assets | 183,610 | 196,478 | | 67,412 |
| Other | ... | ... | | ... |
| Assets Held For Sale | ... | ... | | ... |
| **Total Current Assets** | **1,692,957** | **2,286,341** | | **820,896** |
| **Non Current Assets** |  |  | |  |
| Taxes Receivable | ... | ... | | ... |
| Contract Assets | ... | ... | | ... |
| Receivables | ... | ... | | ... |
| Inventories | ... | ... | | ... |
| Financial Assets at Fair Value | 28,402,066 | 27,632,444 | | 29,464,173 |
| Equity Investments | ... | ... | | ... |
| Property, Plant and Equipment - |  |  | |  |
| Land and Building | ... | ... | | ... |
| Plant and Equipment | ... | ... | | ... |
| Infrastructure Systems | ... | ... | | ... |
| Investment Properties | ... | ... | | ... |
| Right of Use Assets | ... | ... | | ... |
| Intangibles | ... | ... | | ... |
| Other Assets | ... | ... | | ... |
| **Total Non Current Assets** | **28,402,066** | **27,632,444** | | **29,464,173** |
| **Total Assets** | **30,095,023** | **29,918,786** | | **30,285,069** |
| **Liabilities** |  |  | |  |
| **Current Liabilities** |  |  | |  |
| Taxes Payable | ... | ... | | ... |
| Payables | 481,571 | 445,743 | | 608,031 |
| Contract Liabilities | ... | ... | | ... |
| Other Financial Liabilities at Fair Value | 9,159 | 18,280 | | 34,193 |
| Borrowings | 401,968 | 1,464,855 | | 116,198 |
| Provisions | 11,115,054 | 10,454,585 | | 10,610,626 |
| Other | 1,614 | 149,166 | | 108,299 |
| Liabilities Associated with Assets Held for Sale | ... | ... | | ... |
| **Total Current Liabilities** | **12,009,365** | **12,532,629** | | **11,477,346** |
| **Non Current Liabilities** |  |  | |  |
| Taxes Payable | ... | ... | | ... |
| Payables | ... | ... | | ... |
| Contract Liabilities | ... | ... | | ... |
| Other Financial Liabilities at Fair Value | 132,978 | 372,496 | | 347,728 |
| Borrowings | 39,795,499 | 54,008,119 | | 84,890,677 |
| Provisions | 58,996,317 | 69,956,883 | | 69,096,623 |
| Other | 4,844 | ... | | (1,238) |
| **Total Non Current Liabilities** | **98,929,638** | **124,337,498** | | **154,333,791** |
| **Total Liabilities** | **110,939,003** | **136,870,127** | | **165,811,137** |
| **Net Assets** | **(80,843,980)** | **(106,951,341)** | | **(135,526,068)** |
| **Equity** |  |  | |  |
| Accumulated Funds | (80,843,980) | (106,951,341) | | (135,526,068) |
| Reserves | ... | ... | | ... |
| Capital Equity | ... | ... | | ... |
| **Total Equity** | **(80,843,980)** | **(106,951,341)** | | **(135,526,068)** |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 2,890,002 | 2,490,195 | 954,157 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 5,101,522 | 7,488,344 | 5,174,550 | |
| Finance Costs | 1,348,382 | 1,384,571 | 1,837,932 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 587,170 | 409,463 | 565,346 | |
| **Total Payments** | **9,927,076** | **11,772,573** | **8,531,985** | |
| **Receipts** |  |  |  | |
| Appropriation | 14,498,083 | 9,260,164 | 17,032,224 | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | (14,466,272) | (22,720,298) | (35,421,444) | |
| Sale of Goods and Services | 4,400 | (28,100) | 28,962 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 70,757 | 186,628 | 96,508 | |
| Grants and Contributions | 222,572 | 91,121 | 34,954 | |
| Other Receipts | 1,437,866 | 1,533,963 | 1,248,713 | |
| **Total Receipts** | **1,767,405** | **(11,676,522)** | **(16,980,083)** | |
| **Net Cash Flows From Operating Activities** | **(8,159,671)** | **(23,449,095)** | **(25,512,068)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | 5,399,542 | 5,572,003 | 3,492,138 | |
| Purchases of Investments | (2,249,931) | (2,127,358) | (5,206,573) | |
| Advances Repayments Received | 111,252 | 119,345 | 229,186 | |
| Advances made | (242,941) | (152,367) | (203,044) | |
| Other Investing | ... | 0 | ... | |
| **Net Cash Flows From Investing Activities** | **3,017,923** | **3,411,623** | **(1,688,293)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | 7,980,000 | 22,816,631 | 29,760,000 | |
| Repayment of Borrowings and Advances | (354,301) | (367,083) | (132,423) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | (2,973,594) | (2,055,568) | (3,782,638) | |
| **Net Cash Flows From Financing Activities** | **4,652,105** | **20,393,980** | **25,844,940** | |
| **Net Increase/(Decrease) in Cash** | **(489,643)** | **356,508** | **(1,355,421)** | |
| Opening Cash and Cash Equivalents | 1,987,849 | 1,571,516 | 2,045,814 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | 117,790 | 48,960 | |
| **Closing Cash and Cash Equivalents** | **1,498,206** | **2,045,814** | **739,353** | |

**NSW Self Insurance Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 1,976,244 | 4,560,256 | 2,501,897 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 856 | 795 | 72 | |
| Finance Costs | 154,774 | 87,163 | 29,577 | |
| Other Expenses | ... | (213,584) | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **2,131,874** | **4,434,631** | **2,531,546** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 0 | ... | 0 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 1,642,244 | 1,588,463 | 1,871,177 | |
| Grants and Contributions | 19,155 | 2,032,822 | 5,741 | |
| Investment Revenue | 711,259 | 68,933 | 670,123 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | 455 | ... | |
| **Total Revenue** | **2,372,658** | **3,690,673** | **2,547,041** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **240,784** | **(743,958)** | **15,495** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 705,024 | 2,759,798 | 70,476 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 139,587 | 166,272 | 175,169 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **844,611** | **2,926,071** | **245,645** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 192,236 | 252,245 | 229,536 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | 10,493,003 | 10,021,798 | 12,546,175 | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | 222 | 2 | 111 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | 120 | 619 | 608 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **10,685,581** | **10,274,663** | **12,776,430** | |
| **Total Assets** | **11,530,192** | **13,200,734** | **13,022,075** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 18,618 | 87,083 | (0) | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 1,271,395 | 2,123,413 | 2,097,501 | |
| Other | 124,588 | 83,004 | 121,244 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **1,414,601** | **2,293,500** | **2,218,745** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 8,526,605 | 10,674,444 | 10,559,079 | |
| Other | 356,683 | 358,963 | 354,929 | |
| **Total Non Current Liabilities** | **8,883,288** | **11,033,407** | **10,914,008** | |
| **Total Liabilities** | **10,297,889** | **13,326,907** | **13,132,753** | |
| **Net Assets** | **1,232,303** | **(126,173)** | **(110,678)** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 1,232,303 | (126,173) | (110,678) | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **1,232,303** | **(126,173)** | **(110,678)** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 715,298 | 753,748 | 895,728 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 1,277,598 | 1,209,686 | 1,851,419 | |
| **Total Payments** | **1,992,896** | **1,963,434** | **2,747,147** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 1,691,583 | 1,611,698 | 1,899,374 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 13,911 | 8,744 | 4,246 | |
| Grants and Contributions | 19,155 | 2,032,822 | 5,741 | |
| Other Receipts | 591,965 | 830,542 | 419,441 | |
| **Total Receipts** | **2,316,614** | **4,483,806** | **2,328,802** | |
| **Net Cash Flows From Operating Activities** | **323,718** | **2,520,372** | **(418,346)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | (110) | ... | (110) | |
| Proceeds from Sale of Investments | 150,000 | ... | 81,500 | |
| Purchases of Investments | (1,432,745) | (1,508,437) | (2,352,307) | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | (60) | (424) | (60) | |
| **Net Cash Flows From Investing Activities** | **(1,282,915)** | **(1,508,861)** | **(2,270,977)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **(959,197)** | **1,011,511** | **(2,689,323)** | |
| Opening Cash and Cash Equivalents | 1,664,222 | 1,748,288 | 2,759,798 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **705,024** | **2,759,798** | **70,476** | |

**Western City and Aerotropolis Authority**

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2019-20 | | 2020-21 |
|  | Budget | Est. Actual | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | 10,571 | 7,523 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | ... | 7,647 | 14,676 |
| Grants and Subsidies | ... | 200 | 100 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | ... | 221 | 282 |
| Finance Costs | ... | 7 | 9 |
| Other Expenses | ... | ... | 6 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **...** | **18,646** | **22,596** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | ... | 20,000 | 37,596 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | 1,552 | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | 100 | ... |
| Grants and Contributions | ... | ... | 293,000 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **...** | **21,652** | **330,596** |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | (98) | ... |
| **Net Result** | **...** | **2,908** | **308,000** |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 96 | 2,405 | 2,687 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | ... | 274 | 274 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **96** | **2,679** | **2,961** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | 307,750 | |
| Plant and Equipment | ... | 4,075 | 4,274 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | 564 | 282 | |
| Intangibles | ... | ... | 51 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **...** | **4,639** | **312,357** | |
| **Total Assets** | **96** | **7,318** | **315,318** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 96 | 3,247 | 3,247 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | 333 | 333 | |
| Provisions | ... | 731 | 731 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **96** | **4,312** | **4,312** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | 339 | 339 | |
| Provisions | ... | 19 | 19 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **358** | **358** | |
| **Total Liabilities** | **96** | **4,670** | **4,670** | |
| **Net Assets** | **...** | **2,649** | **310,649** | |
| **Equity** |  |  |  | |
| Accumulated Funds | ... | 2,649 | 310,649 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **...** | **2,649** | **310,649** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | 8,167 | 7,523 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | 200 | 100 | |
| Finance Costs | ... | 7 | 9 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | ... | 5,888 | 14,682 | |
| **Total Payments** | **...** | **14,262** | **22,314** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | 0 | |
| Cluster Grant Revenue | ... | 20,000 | 37,596 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | 100 | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | ... | ... | ... | |
| Other Receipts | ... | (6) | ... | |
| **Total Receipts** | **...** | **20,094** | **37,596** | |
| **Net Cash Flows From Operating Activities** | **...** | **5,831** | **15,282** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | (4,089) | (14,949) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | (51) | |
| **Net Cash Flows From Investing Activities** | **...** | **(4,089)** | **(15,000)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | (196) | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **(196)** | **...** | |
| **Net Increase/(Decrease) in Cash** | **...** | **1,546** | **282** | |
| Opening Cash and Cash Equivalents | 96 | 859 | 2,405 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **96** | **2,405** | **2,687** | |

**Alpha Distribution Ministerial Holding Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 449 | 613 | 301 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 9,905 | 9,034 | 9,566 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **10,354** | **9,647** | **9,867** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | 9,353 | 9,865 | |
| Grants and Contributions | ... | ... | ... | |
| Investment Revenue | 9,984 | 9,721 | 10,225 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 9,909 | (0) | ... | |
| **Total Revenue** | **19,893** | **19,074** | **20,090** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | (2) | ... | |
| **Net Result** | **9,539** | **9,424** | **10,223** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 28,101 | 26,787 | 26,947 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 56 | 23 | 23 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **28,158** | **26,810** | **26,970** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 157,511 | 156,934 | 167,093 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **157,511** | **156,934** | **167,093** | |
| **Total Assets** | **185,669** | **183,744** | **194,063** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 849 | 46 | 38 | |
| Contract Liabilities | ... | 237 | 240 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | 200 | ... | |
| Other | 239 | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **1,088** | **483** | **278** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 20,538 | 34,419 | 42,766 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **20,538** | **34,419** | **42,766** | |
| **Total Liabilities** | **21,626** | **34,902** | **43,044** | |
| **Net Assets** | **164,043** | **148,842** | **151,019** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 164,043 | 148,842 | 151,019 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **164,043** | **148,842** | **151,019** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | (597) | (0) | 200 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 9,889 | 9,802 | 8,615 | |
| **Total Payments** | **9,292** | **9,802** | **8,815** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 5 | 9,353 | 9,865 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 407 | 180 | 67 | |
| Grants and Contributions | ... | ... | ... | |
| Other Receipts | 9,914 | 806 | (957) | |
| **Total Receipts** | **10,327** | **10,339** | **8,974** | |
| **Net Cash Flows From Operating Activities** | **1,035** | **538** | **160** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **1,035** | **538** | **160** | |
| Opening Cash and Cash Equivalents | 27,067 | 26,249 | 26,787 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **28,101** | **26,787** | **26,947** | |

**Building Insurers' Guarantee Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 164 | (1,972) | (1,438) | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | 70 | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **164** | **(1,902)** | **(1,438)** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | ... | ... | ... | |
| Investment Revenue | 744 | 333 | 129 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | 6,964 | ... | |
| **Total Revenue** | **744** | **7,297** | **129** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **580** | **9,199** | **1,567** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 41,925 | 52,594 | 50,615 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | ... | 2 | ... | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **41,925** | **52,596** | **50,615** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **...** | **...** | **...** | |
| **Total Assets** | **41,925** | **52,596** | **50,615** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 46 | 25 | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | (4,163) | 4,157 | 634 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **(4,116)** | **4,182** | **634** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 5,666 | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **5,666** | **...** | **...** | |
| **Total Liabilities** | **1,550** | **4,182** | **634** | |
| **Net Assets** | **40,375** | **48,414** | **49,981** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 40,375 | 48,414 | 49,981 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **40,375** | **48,414** | **49,981** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 4,420 | 1,011 | 2,108 | |
| **Total Payments** | **4,420** | **1,011** | **2,108** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 712 | 333 | 129 | |
| Grants and Contributions | ... | ... | ... | |
| Other Receipts | 32 | 7,000 | ... | |
| **Total Receipts** | **744** | **7,333** | **129** | |
| **Net Cash Flows From Operating Activities** | **(3,676)** | **6,322** | **(1,979)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **(3,676)** | **6,322** | **(1,979)** | |
| Opening Cash and Cash Equivalents | 45,602 | 46,272 | 52,594 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **41,925** | **52,594** | **50,615** | |

**Destination NSW**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 21,750 | 21,909 | 21,752 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 105,874 | 102,022 | 167,271 | |
| Grants and Subsidies | 11,347 | 4,694 | 9,090 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 2,021 | 1,852 | 1,928 | |
| Finance Costs | 167 | 89 | 65 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **141,159** | **130,566** | **200,106** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 133,346 | 121,612 | 177,576 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 325 | 32 | 325 | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | 5,996 | 15,727 | 13,399 | |
| Investment Revenue | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | 104 | ... | |
| **Total Revenue** | **139,667** | **137,475** | **191,300** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (2) | ... | |
| Other Gains/(Losses) | ... | (1,108) | ... | |
| **Net Result** | **(1,492)** | **5,799** | **(8,806)** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 13,523 | 16,501 | 8,449 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 8,773 | 3,155 | 2,985 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **22,296** | **19,656** | **11,434** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | 287 | 244 | 251 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 5,790 | 4,289 | 2,502 | |
| Intangibles | 41 | 41 | 27 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **6,118** | **4,574** | **2,780** | |
| **Total Assets** | **28,414** | **24,230** | **14,214** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 32,341 | 20,547 | 21,047 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 1,809 | 1,693 | 1,795 | |
| Provisions | 3,291 | 3,623 | 3,623 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **37,442** | **25,862** | **26,464** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | 4 | 4 | |
| Borrowings | 4,165 | 3,857 | 2,045 | |
| Provisions | 966 | 1,103 | 1,103 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **5,131** | **4,964** | **3,152** | |
| **Total Liabilities** | **42,573** | **30,825** | **29,615** | |
| **Net Assets** | **(14,159)** | **(6,595)** | **(15,401)** | |
| **Equity** |  |  |  | |
| Accumulated Funds | (14,159) | (6,595) | (15,401) | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **(14,159)** | **(6,595)** | **(15,401)** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 21,425 | 21,614 | 21,427 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 11,347 | 4,694 | 9,090 | |
| Finance Costs | 167 | 89 | 65 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 110,874 | 131,734 | 165,771 | |
| **Total Payments** | **143,813** | **158,131** | **196,353** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 133,346 | 121,612 | 177,576 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | 7 | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | 4,996 | 12,407 | 12,399 | |
| Other Receipts | 6,670 | 12,583 | 170 | |
| **Total Receipts** | **145,012** | **146,609** | **190,145** | |
| **Net Cash Flows From Operating Activities** | **1,199** | **(11,521)** | **(6,208)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | (160) | (40) | (160) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(160)** | **(40)** | **(160)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (1,692) | (1,595) | (1,684) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(1,692)** | **(1,595)** | **(1,684)** | |
| **Net Increase/(Decrease) in Cash** | **(653)** | **(13,156)** | **(8,052)** | |
| Opening Cash and Cash Equivalents | 14,176 | 29,657 | 16,501 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **13,523** | **16,501** | **8,449** | |

**Electricity Assets Ministerial Holding Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 152 | 3,472 | 282 | |
| Grants and Subsidies | 4,988 | 1,000 | 5,500 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | 1,058 | 312 | 121 | |
| Other Expenses | ... | 2,145 | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **6,199** | **6,930** | **5,903** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | ... | ... | ... | |
| Investment Revenue | 2,206 | 1,061 | 360 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 532 | 749 | 373 | |
| **Total Revenue** | **2,738** | **1,810** | **733** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **(3,461)** | **(5,119)** | **(5,170)** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 149,834 | 154,065 | 144,049 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 758 | 807 | 745 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **150,592** | **154,872** | **144,795** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 2,564 | 3,028 | 2,800 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **2,564** | **3,028** | **2,800** | |
| **Total Assets** | **153,156** | **157,901** | **147,595** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 45 | 61 | 63 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 4,010 | 5,254 | 4,496 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **4,055** | **5,315** | **4,559** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 43,849 | 51,324 | 46,945 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **43,849** | **51,324** | **46,945** | |
| **Total Liabilities** | **47,904** | **56,639** | **51,504** | |
| **Net Assets** | **105,252** | **101,261** | **96,091** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 105,252 | 101,261 | 96,091 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **105,252** | **101,261** | **96,091** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 455 | 359 | 671 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 4,988 | 1,000 | 5,500 | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 4,847 | 4,974 | 5,365 | |
| **Total Payments** | **10,290** | **6,333** | **11,536** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 21 | (96) | 61 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 2,206 | 1,061 | 360 | |
| Grants and Contributions | ... | ... | ... | |
| Other Receipts | 1,114 | 766 | 1,099 | |
| **Total Receipts** | **3,341** | **1,731** | **1,520** | |
| **Net Cash Flows From Operating Activities** | **(6,949)** | **(4,602)** | **(10,016)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **(6,949)** | **(4,602)** | **(10,016)** | |
| Opening Cash and Cash Equivalents | 156,783 | 158,667 | 154,065 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **149,834** | **154,065** | **144,049** | |

**Electricity Retained Interest Corporation – Ausgrid**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 368 | 352 | 368 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 657 | 508 | 625 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **1,026** | **860** | **993** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | 1,026 | 860 | 993 | |
| Investment Revenue | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | ... | ... | |
| **Total Revenue** | **1,026** | **860** | **993** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | 95,278 | 70,226 | |
| **Net Result** | **...** | **95,278** | **70,226** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | ... | ... | ... | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 328 | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **328** | **...** | **...** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | 3,953,809 | 3,624,272 | 3,694,498 | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **3,953,809** | **3,624,272** | **3,694,498** | |
| **Total Assets** | **3,954,137** | **3,624,272** | **3,694,498** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 328 | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **328** | **...** | **...** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **328** | **...** | **...** | |
| **Net Assets** | **3,953,809** | **3,624,272** | **3,694,498** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 3,947,212 | 3,977,135 | 4,047,361 | |
| Reserves | 6,597 | (352,863) | (352,863) | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **3,953,809** | **3,624,272** | **3,694,498** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 368 | 352 | 368 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 643 | 508 | 625 | |
| **Total Payments** | **1,011** | **860** | **993** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | (14) | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | 1,026 | 860 | 993 | |
| Other Receipts | ... | 14,880 | ... | |
| **Total Receipts** | **1,011** | **15,740** | **993** | |
| **Net Cash Flows From Operating Activities** | **...** | **14,880** | **...** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | (14,880) | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **(14,880)** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **...** | **(0)** | **...** | |
| Opening Cash and Cash Equivalents | ... | ... | ... | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **...** | **(0)** | **...** | |

**Electricity Retained Interest Corporation - Endeavour Energy**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 370 | 353 | 350 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 657 | 475 | 625 | |
| Grants and Subsidies | 126,170 | 90,867 | 23,954 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **127,197** | **91,695** | **24,929** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | 1,027 | 828 | 975 | |
| Investment Revenue | 121,000 | 87,048 | 22,459 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 5,170 | 5,078 | 5,106 | |
| **Total Revenue** | **127,197** | **92,954** | **28,540** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | 26,240 | 126,639 | |
| **Net Result** | **0** | **27,499** | **130,250** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | ... | ... | ... | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 363 | 2,762 | 2,762 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **363** | **2,762** | **2,762** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | 2,032,702 | 1,918,578 | 2,048,827 | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **2,032,702** | **1,918,578** | **2,048,827** | |
| **Total Assets** | **2,033,065** | **1,921,340** | **2,051,589** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 363 | 251 | 251 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **363** | **251** | **251** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **363** | **251** | **251** | |
| **Net Assets** | **2,032,702** | **1,921,089** | **2,051,338** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 2,046,292 | 2,183,709 | 2,313,959 | |
| Reserves | (13,590) | (262,621) | (262,621) | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **2,032,702** | **1,921,089** | **2,051,338** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 370 | 353 | 350 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 126,170 | 90,867 | 23,954 | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 673 | 853 | 625 | |
| **Total Payments** | **127,213** | **92,073** | **24,929** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 16 | (1,510) | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | 1,027 | 828 | 975 | |
| Other Receipts | 126,170 | 92,754 | 27,565 | |
| **Total Receipts** | **127,213** | **92,073** | **28,540** | |
| **Net Cash Flows From Operating Activities** | **0** | **(0)** | **3,611** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | (3,611) | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **(3,611)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **0** | **(0)** | **0** | |
| Opening Cash and Cash Equivalents | ... | ... | ... | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **0** | **(0)** | **0** | |

**Electricity Transmission Ministerial Holding Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 3,378 | 2,759 | 1,975 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 2,757 | 1,590 | 2,101 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | 192 | 89 | 12 | |
| Other Expenses | ... | 219 | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **6,327** | **4,657** | **4,088** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | 3,237 | |
| Grants and Contributions | ... | ... | ... | |
| Investment Revenue | 4,598 | 3,225 | 2,504 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 3,337 | 3,146 | 0 | |
| **Total Revenue** | **7,935** | **6,371** | **5,741** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | (148) | ... | |
| **Net Result** | **1,608** | **1,566** | **1,653** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 155,109 | 152,397 | 156,473 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 715 | 1,365 | 559 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **155,824** | **153,761** | **157,032** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 37,468 | 38,248 | 39,887 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **37,468** | **38,248** | **39,887** | |
| **Total Assets** | **193,292** | **192,009** | **196,919** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 604 | 36 | 42 | |
| Contract Liabilities | ... | 265 | 268 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 906 | 1,013 | 989 | |
| Other | 320 | 53 | 54 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **1,831** | **1,367** | **1,353** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 166,548 | 231,919 | 271,122 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **166,548** | **231,919** | **271,122** | |
| **Total Liabilities** | **168,379** | **233,286** | **272,475** | |
| **Net Assets** | **24,914** | **(41,277)** | **(75,556)** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 24,914 | (41,277) | (75,556) | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **24,914** | **(41,277)** | **(75,556)** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 919 | 1,564 | (1,261) | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 2,751 | 2,284 | 2,094 | |
| **Total Payments** | **3,670** | **3,848** | **833** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | (12) | (15) | 4,028 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 2,382 | 1,028 | 154 | |
| Grants and Contributions | ... | ... | ... | |
| Other Receipts | 3,948 | 3,819 | 728 | |
| **Total Receipts** | **6,319** | **4,832** | **4,909** | |
| **Net Cash Flows From Operating Activities** | **2,648** | **984** | **4,076** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **2,648** | **984** | **4,076** | |
| Opening Cash and Cash Equivalents | 152,460 | 151,412 | 152,397 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **155,109** | **152,397** | **156,473** | |

**Epsilon Distribution Ministerial Holding Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 274 | 259 | 161 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 2,836 | 2,592 | 2,501 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **3,109** | **2,851** | **2,661** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | 2,806 | |
| Grants and Contributions | ... | ... | ... | |
| Investment Revenue | 1,919 | 1,851 | 1,913 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 2,829 | 2,987 | ... | |
| **Total Revenue** | **4,749** | **4,838** | **4,719** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | (107) | ... | |
| **Net Result** | **1,639** | **1,881** | **2,057** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 9,816 | 9,674 | 7,512 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 109 | 0 | 0 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **9,925** | **9,674** | **7,512** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 29,281 | 29,167 | 31,073 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **29,281** | **29,167** | **31,073** | |
| **Total Assets** | **39,206** | **38,842** | **38,585** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 607 | 85 | 78 | |
| Contract Liabilities | ... | 542 | 548 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | 549 | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **1,155** | **627** | **626** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 11,764 | 20,943 | 23,826 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **11,764** | **20,943** | **23,826** | |
| **Total Liabilities** | **12,920** | **21,570** | **24,452** | |
| **Net Assets** | **26,286** | **17,272** | **14,133** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 26,286 | 17,272 | 14,133 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **26,286** | **17,272** | **14,133** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 0 | (0) | 2,474 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 2,875 | 2,814 | 2,507 | |
| **Total Payments** | **2,875** | **2,814** | **4,981** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 12 | ... | 2,806 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 123 | 62 | 6 | |
| Grants and Contributions | ... | ... | ... | |
| Other Receipts | 2,829 | 3,236 | 6 | |
| **Total Receipts** | **2,964** | **3,298** | **2,818** | |
| **Net Cash Flows From Operating Activities** | **89** | **483** | **(2,163)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **89** | **483** | **(2,163)** | |
| Opening Cash and Cash Equivalents | 9,727 | 9,191 | 9,674 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **9,816** | **9,674** | **7,512** | |

**Liability Management Ministerial Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 21 | 203 | 204 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **21** | **203** | **204** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | 22,402 | 22,602 | 24,561 | |
| Investment Revenue | 13,908 | 98 | 15,750 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | ... | ... | |
| **Total Revenue** | **36,310** | **22,700** | **40,311** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **36,289** | **22,497** | **40,107** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | (45) | 10 | 10 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 2 | 20 | 20 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **(42)** | **31** | **31** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | 241,982 | 229,657 | 269,763 | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **241,982** | **229,657** | **269,763** | |
| **Total Assets** | **241,940** | **229,687** | **269,794** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 17 | 22 | 22 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **17** | **22** | **22** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **17** | **22** | **22** | |
| **Net Assets** | **241,923** | **229,665** | **269,772** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 241,923 | 229,665 | 269,772 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **241,923** | **229,665** | **269,772** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 25 | 217 | 204 | |
| **Total Payments** | **25** | **217** | **204** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 3 | 1 | 3 | |
| Grants and Contributions | 22,402 | 22,602 | 24,561 | |
| Other Receipts | 8,067 | 17,585 | 9,133 | |
| **Total Receipts** | **30,472** | **40,187** | **33,697** | |
| **Net Cash Flows From Operating Activities** | **30,447** | **39,971** | **33,493** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | (8,065) | (17,585) | (9,133) | |
| Purchases of Investments | (22,437) | (22,388) | (24,360) | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(30,502)** | **(39,973)** | **(33,493)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **(55)** | **(2)** | **(0)** | |
| Opening Cash and Cash Equivalents | 10 | 12 | 10 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **(45)** | **10** | **10** | |

**Ports Assets Ministerial Holding Corporation**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 40,576 | 40,222 | 42,265 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **40,576** | **40,222** | **42,265** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | 39,225 | 40,440 | |
| Grants and Contributions | 599 | 600 | 1,725 | |
| Investment Revenue | 16,416 | 16,371 | 17,495 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 40,135 | (0) | ... | |
| **Total Revenue** | **57,149** | **56,196** | **59,660** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **16,573** | **15,974** | **17,395** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 2,645 | 4,160 | 2,020 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 9 | 2,060 | 86 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **2,654** | **6,220** | **2,106** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 248,911 | 248,725 | 266,220 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **248,911** | **248,725** | **266,220** | |
| **Total Assets** | **251,565** | **254,946** | **268,326** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 136 | 4,131 | 117 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **136** | **4,131** | **117** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **136** | **4,131** | **117** | |
| **Net Assets** | **251,430** | **250,815** | **268,209** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 251,430 | 250,815 | 268,209 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **251,430** | **250,815** | **268,209** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 36,438 | 36,071 | 44,160 | |
| **Total Payments** | **36,438** | **36,071** | **44,160** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | 39,225 | 40,440 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 59 | 26 | (0) | |
| Grants and Contributions | 599 | 600 | 1,725 | |
| Other Receipts | 35,999 | (2,138) | (144) | |
| **Total Receipts** | **36,656** | **37,713** | **42,021** | |
| **Net Cash Flows From Operating Activities** | **218** | **1,642** | **(2,140)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **218** | **1,642** | **(2,140)** | |
| Opening Cash and Cash Equivalents | 2,427 | 2,518 | 4,160 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **2,645** | **4,160** | **2,020** | |

**Roads Retained Interest Pty Ltd**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 493 | 386 | 493 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 835 | 567 | 834 | |
| Grants and Subsidies | 85,402 | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **86,730** | **953** | **1,327** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | ... | ... | ... | |
| Investment Revenue | 86,774 | 499 | 6 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | ... | ... | |
| **Total Revenue** | **86,774** | **499** | **6** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | (75,460) | (69,580) | |
| **Net Result** | **44** | **(75,914)** | **(70,901)** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 2,953 | 943 | 1,619 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **2,953** | **943** | **1,619** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | 6,702,843 | 6,322,983 | 6,419,738 | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **6,702,843** | **6,322,983** | **6,419,738** | |
| **Total Assets** | **6,705,796** | **6,323,926** | **6,421,356** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 481 | 79 | 75 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **481** | **79** | **75** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **481** | **79** | **75** | |
| **Net Assets** | **6,705,315** | **6,323,847** | **6,421,281** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 6,705,315 | 6,506,032 | 6,603,956 | |
| Reserves | ... | (182,185) | (182,675) | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **6,705,315** | **6,323,847** | **6,421,281** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 493 | 386 | 493 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 85,402 | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 956 | 546 | 837 | |
| **Total Payments** | **86,851** | **933** | **1,330** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 44 | 499 | 6 | |
| Grants and Contributions | ... | ... | ... | |
| Other Receipts | 86,730 | 74,480 | 50,960 | |
| **Total Receipts** | **86,774** | **74,979** | **50,966** | |
| **Net Cash Flows From Operating Activities** | **(78)** | **74,046** | **49,635** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | (91,564) | (91,564) | (217,785) | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(91,564)** | **(91,564)** | **(217,785)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | 91,564 | 91,564 | 217,785 | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **91,564** | **91,564** | **217,785** | |
| **Net Increase/(Decrease) in Cash** | **(78)** | **74,046** | **49,635** | |
| Opening Cash and Cash Equivalents | 3,030 | 44,687 | 943 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | (117,790) | (48,960) | |
| **Closing Cash and Cash Equivalents** | **2,953** | **943** | **1,619** | |

**Workers' Compensation (Dust Diseases) Authority**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 7,289 | 252,523 | 11,893 | |
| Grants and Subsidies | 9,432 | 6,521 | 8,500 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 1,528 | 4,223 | 4,189 | |
| Finance Costs | 29,781 | 17,777 | 29 | |
| Other Expenses | ... | (11,203) | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **48,030** | **269,841** | **24,611** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 521 | 540 | 606 | |
| Grants and Contributions | ... | ... | ... | |
| Investment Revenue | 63,392 | 11,220 | 57,222 | |
| Retained Taxes, Fees and Fines | (18,187) | 252,364 | (32,956) | |
| Other Revenue | 2,534 | 6,018 | ... | |
| **Total Revenue** | **48,260** | **270,143** | **24,872** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | (258) | (302) | (261) | |
| **Net Result** | **(28)** | **...** | **...** | |

#### Balance Sheet

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 18,047 | 21,031 | 51,244 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 127,035 | 137,596 | 54,871 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | 1,162,132 | 1,176,987 | 1,143,660 | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **1,307,213** | **1,335,614** | **1,249,775** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 398,597 | 744,730 | 650,358 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | 3,915 | 3,375 | 1,863 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | 1,170 | 562 | |
| Intangibles | ... | 4,529 | 2,500 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **402,512** | **753,803** | **655,282** | |
| **Total Assets** | **1,709,725** | **2,089,417** | **1,905,057** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 25,958 | 4,186 | 2,687 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | 111 | ... | |
| Borrowings | ... | 601 | 642 | |
| Provisions | 116,097 | 135,295 | 116,063 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **142,055** | **140,193** | **119,392** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | 918 | 276 | |
| Provisions | 1,554,074 | 1,948,306 | 1,785,389 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **1,554,074** | **1,949,224** | **1,785,665** | |
| **Total Liabilities** | **1,696,129** | **2,089,417** | **1,905,057** | |
| **Net Assets** | **13,596** | **...** | **...** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 13,596 | ... | ... | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **13,596** | **...** | **...** | |

#### Cash Flow Statement

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2019-20 | | | | 2020-21 |
|  | Budget | Est. Actual | | Budget | |
|  | $000 | $000 | | $000 | |
| **Cash Flows From Operating Activities** |  |  | |  | |
| **Payments** |  |  | |  | |
| Employee Related | ... | ... | | ... | |
| Personnel Services | ... | ... | | ... | |
| Grants and Subsidies | 9,432 | 6,521 | | 8,500 | |
| Finance Costs | ... | 44 | | 29 | |
| Equivalent Income Tax | ... | ... | | ... | |
| Other Payments | 124,784 | 135,115 | | 195,478 | |
| **Total Payments** | **134,216** | **141,679** | | **204,007** | |
| **Receipts** |  |  | |  | |
| Appropriation | ... | ... | | ... | |
| Cluster Grant Revenue | ... | ... | | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | | ... | |
| Cash transfers to the Crown Entity | ... | ... | | ... | |
| Sale of Goods and Services | 771 | 539 | | 928 | |
| Retained Taxes, Fees and Fines | 145,205 | (127,313) | | 170,996 | |
| Interest Received | 30,748 | 13,958 | | 18,312 | |
| Grants and Contributions | ... | ... | | ... | |
| Other Receipts | (69,622) | 243,063 | | 8,558 | |
| **Total Receipts** | **107,102** | **130,247** | | **198,794** | |
| **Net Cash Flows From Operating Activities** | **(27,114)** | **(11,432)** | | **(5,213)** | |
| **Cash Flows From Investing Activities** |  |  | |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | | ... | |
| Purchases of Property, Plant and Equipment | (40) | (564) | | (39) | |
| Proceeds from Sale of Investments | ... | ... | | 50,000 | |
| Purchases of Investments | 25,284 | 22,732 | | (13,933) | |
| Advances Repayments Received | ... | ... | | ... | |
| Advances made | ... | ... | | ... | |
| Other Investing | ... | (8) | | ... | |
| **Net Cash Flows From Investing Activities** | **25,244** | **22,159** | | **36,028** | |
| **Cash Flows From Financing Activities** |  |  | |  | |
| Proceeds from Borrowings and Advances | ... | ... | | ... | |
| Repayment of Borrowings and Advances | ... | ... | | (601) | |
| Dividends Paid | ... | ... | | ... | |
| Other Financing | ... | ... | | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | | **(601)** | |
| **Net Increase/(Decrease) in Cash** | **(1,870)** | **10,727** | | **30,214** | |
| Opening Cash and Cash Equivalents | 19,917 | 10,304 | | 21,031 | |
| Reclassification of Cash Equivalents | ... | ... | | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | | ... | |
| **Closing Cash and Cash Equivalents** | **18,047** | **21,031** | | **51,244** | |
|  |  | |  | |  |