

## 8. TRANSPORT CLUSTER

### 8.1 Agency Expense Summary

Transport cluster	Expenses			Capital Expenditure		
	2019-20 Est.	2020-21	Change %	2019-20 Est.	2020-21	Change %
	Actual \$m	Budget \$m		Actual \$m	Budget \$m	
<b>Transport for NSW</b>	13,723.4	16,547.7	20.6	10,270.4	8,061.5	(21.5)
Cluster Grants <sup>(a)</sup> .....	1,211.2	5,063.9	318.1	...	...	...
<b>Total Principal Agency</b>	<b>14,934.6</b>	<b>21,611.6</b>	<b>44.7</b>	<b>10,270.4</b>	<b>8,061.5</b>	<b>(21.5)</b>
<b>General Government (GG) Agencies</b>						
Sydney Metro .....	715.0	709.3	(0.8)	2,289.0	5,837.0	155.0
Office of Transport Safety Investigations .....	3.4	3.5	3.9	...	4.5	N/A
<b>Total General Government Cluster Agencies</b>	<b>718.4</b>	<b>712.8</b>	<b>(0.8)</b>	<b>2,289.0</b>	<b>5,841.5</b>	<b>155.2</b>
<b>Public Non-Financial Corporations (PNFCs)</b>						
NSW Trains .....	878.9	882.3	0.4	4.9	10.8	120.4
Transport Asset Holding Entity of New South Wales <sup>(b)</sup> .....	1,683.0	1,699.2	1.0	1,895.1	2,807.6	48.1
State Transit Authority .....	409.3	424.2	3.6	1.3	0.4	(67.4)
Sydney Ferries .....	14.5	15.7	8.7	0.9	16.8	N/A
Sydney Trains .....	3,774.1	3,625.3	(3.9)	34.5	34.0	(1.3)
<b>Total PNFCs</b>	<b>6,759.8</b>	<b>6,646.7</b>	<b>(1.7)</b>	<b>1,936.7</b>	<b>2,869.7</b>	<b>48.2</b>
<b>Total Transport Cluster (GG + PNFC) <sup>(c)</sup></b>	<b>13,744.1</b>	<b>16,179.7</b>	<b>17.7</b>	<b>14,496.1</b>	<b>16,772.7</b>	<b>15.7</b>

(a) Cluster grants for 2019-20 excluded Consolidated Fund allocation to the former Roads and Maritime Services which was consolidated into Transport for NSW.

(b) Rail Corporation NSW was converted into Transport Asset Holding Entity of New South Wales and established as a statutory State-Owned Corporation from 1 July 2020.

(c) Total Transport cluster expenses (GG + PNFC) eliminates all intra-cluster expenditure such as cluster grants, personnel services, and expenses amongst the Transport cluster entities.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 8.2 Financial Statements

### Transport for NSW

#### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	1,674,287	1,726,201	1,663,079
Personnel Services Expenses	1,129	4,455	24,398
Other Operating Expenses	3,924,299	3,030,514	3,785,389
Grants and Subsidies	4,423,537	6,381,920	10,975,728
Appropriation Expense	...	...	...
Depreciation and Amortisation	2,329,253	2,123,811	2,889,441
Finance Costs	169,575	116,564	289,729
Other Expenses	1,840,266	1,551,145	1,983,828
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>14,362,167</b>	<b>14,934,612</b>	<b>21,611,593</b>
<b>Revenue</b>			
Appropriation Revenue	14,143,868	13,985,459	20,343,553
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	51,772	80,935	72,863
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	3,631,470	2,667,460	3,192,639
Grants and Contributions	3,200,129	3,153,135	2,738,317
Investment Revenue	28,034	20,144	28,707
Retained Taxes, Fees and Fines	75,699	66,691	74,250
Other Revenue	638,147	573,745	570,015
<b>Total Revenue</b>	<b>21,769,118</b>	<b>20,547,569</b>	<b>27,020,343</b>
Gain/(Loss) on Disposal of Non Current Assets	(62)	(13,016)	(62)
Other Gains/(Losses)	(378,021)	(783,789)	(385,601)
<b>Net Result</b>	<b>7,028,868</b>	<b>4,816,153</b>	<b>5,023,087</b>

## Balance Sheet

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,388,691	1,693,908	1,406,113
Taxes Receivable	...	...	...
Receivables	1,239,609	968,326	1,294,978
Contract Assets	...	...	...
Inventories	6,341	4,680	4,680
Financial Assets at Fair Value	118,197	119,969	119,969
Other Financial Assets	30,000	5,229	5,229
Other	...	...	...
Assets Held For Sale	25,000	39,739	40,009
<b>Total Current Assets</b>	<b>2,807,837</b>	<b>2,831,852</b>	<b>2,870,979</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	4,897,514	2,748,658	404,781
Inventories	...	...	245
Financial Assets at Fair Value	251,179	256,026	267,701
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4,366,402	4,001,560	4,058,257
Plant and Equipment	1,115,011	1,974,359	1,832,981
Infrastructure Systems	106,701,237	104,767,228	133,580,989
Investment Properties	...	...	...
Right of Use Assets	360,015	1,552,889	1,588,157
Intangibles	856,325	1,010,854	958,368
Other Assets	3,033,365	2,792,963	13,217
<b>Total Non Current Assets</b>	<b>121,581,048</b>	<b>119,104,538</b>	<b>142,704,696</b>
<b>Total Assets</b>	<b>124,388,885</b>	<b>121,936,390</b>	<b>145,575,675</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	2,505,198	1,838,210	1,998,528
Contract Liabilities	...	222,252	222,252
Other Financial Liabilities at Fair Value	215	57	57
Borrowings	273,397	385,700	406,264
Provisions	338,353	404,502	418,469
Other	377,045	462,231	924,166
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,494,209</b>	<b>3,312,952</b>	<b>3,969,736</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	57,839	57,839
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	2,837,760	3,498,283	3,343,169
Provisions	199,910	225,313	211,347
Other	687,888	650,498	14,308,615
<b>Total Non Current Liabilities</b>	<b>3,725,558</b>	<b>4,431,934</b>	<b>17,920,971</b>
<b>Total Liabilities</b>	<b>7,219,767</b>	<b>7,744,887</b>	<b>21,890,707</b>
<b>Net Assets</b>	<b>117,169,118</b>	<b>114,191,504</b>	<b>123,684,968</b>
<b>Equity</b>			
Accumulated Funds	90,203,305	113,673,978	120,231,571
Reserves	26,965,813	517,526	3,453,397
Capital Equity	...	...	...
<b>Total Equity</b>	<b>117,169,118</b>	<b>114,191,504</b>	<b>123,684,968</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	1,624,786	1,609,072	1,590,218
Personnel Services	1,129	4,455	24,398
Grants and Subsidies	4,614,597	6,051,118	10,392,405
Finance Costs	169,575	116,564	295,195
Equivalent Income Tax	...	...	...
Other Payments	7,028,343	6,054,879	7,708,742
<b>Total Payments</b>	<b>13,448,430</b>	<b>13,836,089</b>	<b>20,010,959</b>
<b>Receipts</b>			
Appropriation	14,143,868	13,985,459	20,343,553
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	3,633,906	2,737,023	3,261,069
Retained Taxes, Fees and Fines	...	...	...
Interest Received	17,066	8,233	17,032
Grants and Contributions	3,200,129	3,135,263	2,738,317
Other Receipts	1,691,750	1,685,298	1,639,099
<b>Total Receipts</b>	<b>22,686,719</b>	<b>21,551,276</b>	<b>27,999,069</b>
<b>Net Cash Flows From Operating Activities</b>	<b>9,238,289</b>	<b>7,715,187</b>	<b>7,988,110</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	115,341	112,002	81,630
Purchases of Property, Plant and Equipment	(8,967,955)	(7,788,025)	(8,104,625)
Proceeds from Sale of Investments	...	(120)	...
Purchases of Investments	...	(4,318)	...
Advances Repayments Received	...	...	...
Advances made	...	(2,436)	...
Other Investing	(208,588)	(208,921)	(80,723)
<b>Net Cash Flows From Investing Activities</b>	<b>9,061,202</b>	<b>7,891,817</b>	<b>(8,103,718)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	(103)	...	...
Repayment of Borrowings and Advances	(223,989)	(277,883)	(172,187)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(224,092)</b>	<b>(277,883)</b>	<b>(172,187)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(47,005)</b>	<b>(454,513)</b>	<b>(287,795)</b>
Opening Cash and Cash Equivalents	1,440,276	2,153,231	1,693,908
Reclassification of Cash Equivalents	(4,580)	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	(4,810)	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,388,691</b>	<b>1,693,908</b>	<b>1,406,113</b>

## Sydney Metro

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	...	4,590	...
Personnel Services Expenses	3,849	14,126	3,930
Other Operating Expenses	447,891	318,533	342,944
Grants and Subsidies	...	27,647	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	161,323	218,700	231,927
Finance Costs	126,587	62,973	64,333
Other Expenses	130,075	68,424	66,141
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>869,725</b>	<b>714,993</b>	<b>709,275</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	532,358	1,208,289	5,060,825
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	507,947	260,917	307,756
Grants and Contributions	1,161,439	1,438,610	1,086,614
Investment Revenue	...	36,388	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	49,877	2,385	...
<b>Total Revenue</b>	<b>2,251,622</b>	<b>2,946,589</b>	<b>6,455,195</b>
Gain/(Loss) on Disposal of Non Current Assets	20,488	(39,063)	143,500
Other Gains/(Losses)	...	(5,951)	...
<b>Net Result</b>	<b>1,402,385</b>	<b>2,186,582</b>	<b>5,889,420</b>

## Balance Sheet

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	73,569	285,448	137,297
Taxes Receivable	...	...	...
Receivables	145,265	126,652	124,149
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	4,773	4,773
Other	...	...	...
Assets Held For Sale	...	15,565	15,565
<b>Total Current Assets</b>	<b>218,834</b>	<b>432,438</b>	<b>281,784</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	1,285,917	1,130,762
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	526,931	526,931
Plant and Equipment	...	665,543	637,661
Infrastructure Systems	16,860,644	15,196,580	21,076,337
Investment Properties	...	...	...
Right of Use Assets	22,748	25,323	21,363
Intangibles	...	...	...
Other Assets	...	...	35,060
<b>Total Non Current Assets</b>	<b>16,883,392</b>	<b>17,700,294</b>	<b>23,428,114</b>
<b>Total Assets</b>	<b>17,102,226</b>	<b>18,132,732</b>	<b>23,709,898</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	337,099	255,592	205,737
Contract Liabilities	...	93	93
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	9,073	809,905	16,713
Provisions	...	33,770	33,770
Other	...	7,180	7,180
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>346,172</b>	<b>1,106,540</b>	<b>263,493</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	19,199	19,199
Other Financial Liabilities at Fair Value	4,426	415	415
Borrowings	1,688,754	932,135	1,673,030
Provisions	...	20,032	20,032
Other	74,690	2,866	2,866
<b>Total Non Current Liabilities</b>	<b>1,767,870</b>	<b>974,647</b>	<b>1,715,542</b>
<b>Total Liabilities</b>	<b>2,114,043</b>	<b>2,081,187</b>	<b>1,979,035</b>
<b>Net Assets</b>	<b>14,988,183</b>	<b>16,051,545</b>	<b>21,730,863</b>
<b>Equity</b>			
Accumulated Funds	14,988,183	15,192,699	20,872,017
Reserves	...	858,846	858,846
Capital Equity	...	...	...
<b>Total Equity</b>	<b>14,988,183</b>	<b>16,051,545</b>	<b>21,730,863</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	...	4,590	...
Personnel Services	3,849	14,126	3,930
Grants and Subsidies	...	...	...
Finance Costs	126,587	122,371	64,333
Equivalent Income Tax	...	...	...
Other Payments	577,966	692,727	544,065
<b>Total Payments</b>	<b>708,402</b>	<b>833,814</b>	<b>612,328</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	532,358	1,208,289	5,060,825
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	507,947	257,184	310,259
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	2,304	...
Grants and Contributions	1,161,439	1,457,902	1,086,614
Other Receipts	49,877	372,612	(2,503)
<b>Total Receipts</b>	<b>2,251,622</b>	<b>3,298,291</b>	<b>6,455,195</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,543,220</b>	<b>2,464,477</b>	<b>5,842,867</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	20,488	69,580	143,500
Purchases of Property, Plant and Equipment	(1,495,915)	(2,373,715)	(5,295,414)
Proceeds from Sale of Investments	...	5,909	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(1,475,427)</b>	<b>(2,298,226)</b>	<b>(5,151,914)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(79,224)	(71,610)	(839,104)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(79,224)</b>	<b>(71,610)</b>	<b>(839,104)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(11,431)</b>	<b>94,641</b>	<b>(148,151)</b>
Opening Cash and Cash Equivalents	85,000	190,807	285,448
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>73,569</b>	<b>285,448</b>	<b>137,297</b>

## Office of Transport Safety Investigations

### Operating Statement

	2019-20		2020-21
	Budget	Est. Actual	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	2,517	2,597	2,551
Personnel Services Expenses	...	...	...
Other Operating Expenses	256	471	511
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	357	315	398
Finance Costs	18	(5)	50
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>3,148</b>	<b>3,378</b>	<b>3,510</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	2,695	2,888	3,030
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	193	393	198
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	135	...	201
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	...	...
<b>Total Revenue</b>	<b>3,023</b>	<b>3,281</b>	<b>3,429</b>
Gain/(Loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(125)</b>	<b>(97)</b>	<b>(81)</b>



**Balance Sheet**

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	178	243	256
Taxes Receivable	...	...	...
Receivables	...	12	12
Contract Assets	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>178</b>	<b>255</b>	<b>268</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Contract Assets	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	...	...	...
Plant and Equipment	23	18	10
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Right of Use Assets	642	10	4,082
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>665</b>	<b>28</b>	<b>4,092</b>
<b>Total Assets</b>	<b>843</b>	<b>283</b>	<b>4,360</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	150	103	103
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	333	9	420
Provisions	...	432	432
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>483</b>	<b>544</b>	<b>955</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Contract Liabilities	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	323	2	3,749
Provisions	361	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>684</b>	<b>2</b>	<b>3,749</b>
<b>Total Liabilities</b>	<b>1,167</b>	<b>546</b>	<b>4,704</b>
<b>Net Assets</b>	<b>(324)</b>	<b>(263)</b>	<b>(344)</b>
<b>Equity</b>			
Accumulated Funds	(324)	(263)	(344)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(324)</b>	<b>(263)</b>	<b>(344)</b>

## Cash Flow Statement

	2019-20		2020-21
	Budget \$000	Est. Actual \$000	Budget \$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	2,324	2,159	2,354
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	18	10	50
Equivalent Income Tax	...	...	...
Other Payments	217	584	511
<b>Total Payments</b>	<b>2,559</b>	<b>2,753</b>	<b>2,915</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	2,695	2,888	3,030
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	135	...	201
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	61	77	...
<b>Total Receipts</b>	<b>2,891</b>	<b>2,965</b>	<b>3,232</b>
<b>Net Cash Flows From Operating Activities</b>	<b>332</b>	<b>212</b>	<b>317</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(21)	...	(22)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(21)</b>	<b>...</b>	<b>(22)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(313)	(285)	(282)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(313)</b>	<b>(285)</b>	<b>(282)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2)</b>	<b>(73)</b>	<b>13</b>
Opening Cash and Cash Equivalents	180	316	243
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>178</b>	<b>243</b>	<b>256</b>