# 4. Planning, INDUSTRY AND ENVIRONMENT CLUSTER

## Agency Expense Summary

| Planning, Industry and Environment cluster | Expenses(a) | | | | | Capital Expenditure | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2019-20 | | | 2020-21 |  | 2019-20 | | 2020-21 |  | |
| Est. Actual | | | Budget | Change | Est. Actual | | Budget | Change | |
|  | $m | | | $m | % | $m | | $m | % | |
| **Department of Planning, Industry and Environment (b) (c)** | | 3,978.1 | 4,876.9 | | 22.6 | 805.3 | 552.5 | | | (31.4) |
| Cluster Grants | | 679.8 | 619.2 | | (8.9) | … | … | | | … |
| **Total Principal Agency (d)** | | **4,657.9** | **5,496.0** | | **18.0** | **805.3** | **552.5** | | | **(31.4)** |
| ***Cluster Agencies*** | |  |  | |  |  |  | | |  |
| Environment Protection Authority (e) | | 174.1 | 213.6 | | 22.7 | 5.2 | 9.5 | | | 83.4 |
| Environmental Trust (c) | | 55.6 | 73.4 | | 32.1 | … | … | | | … |
| Natural Resources Commission | | 8.7 | 8.6 | | (1.4) | … | … | | | … |
| Royal Botanic Gardens and Domain Trust (f) | | 57.2 | 61.4 | | 7.4 | 9.8 | 43.6 | | | 345.0 |
| Sydney Olympic Park Authority (g) | | 198.9 | 182.5 | | (8.3) | 61.3 | 75.6 | | | 23.3 |
| Aboriginal Housing Office (c) | | 108.9 | 142.8 | | 31.1 | 53.4 | 85.0 | | | 59.1 |
| Biodiversity Conservation Trust of NSW | | 43.1 | 38.4 | | (10.9) | 0.1 | 15.1 | | | N/A |
| Centennial Park and Moore Park Trust (h) | | 35.1 | 36.8 | | 4.9 | 4.1 | 12.2 | | | 198.9 |
| Hunter and Central Coast Development Corporation (i) | | 81.2 | 50.2 | | (38.1) | 0.1 | 8.5 | | | N/A |
| Lands Administration Ministerial Corporation | | 4.1 | 4.7 | | 14.0 | 0.5 | … | | | N/A |
| Luna Park Reserve Trust | | 3.1 | 2.1 | | (31.0) | 0.4 | … | | | N/A |
| Planning Ministerial Corporation (j) | | 35.1 | 90.8 | | 159.1 | 28.3 | 120.9 | | | 327.5 |
| Property NSW (c) (k) | | 411.9 | 462.4 | | 12.3 | 448.2 | 26.7 | | | (94.0) |
| Water Administration Ministerial Corporation | | 66.7 | 48.3 | | (27.7) | 0.7 | … | | | N/A |
| Western Sydney Parklands Trust (c) (l) | | 14.5 | 17.2 | | 18.8 | 32.9 | 42.8 | | | 29.8 |
| **Total Cluster Agencies (m)** | | **1,298.0** | **1,433.2** | | **10.4** | **645.0** | **439.8** | | | **(31.8)** |

1. This table shows expenses on an uneliminated basis.
2. The Local Land Services, New South Wales Rural Assistance Authority, Regional Growth NSW Development Corporation and NSW Food Authority was transferred to the newly established Regional NSW cluster, effective 2 April 2020.
3. Increase in expenses mainly due to COVID-19 stimulus measures.
4. Personnel Services from Office of Sport (related to Venues management functions) moved to Department of Planning, Industry and Environment (DPIE), 1 July 2019.
5. Waste programs and staffing budget, including the Container Deposit Scheme were transferred from Environment Protection Authority (EPA) Staff Agency to DPIE from September 2019. Most functions have since transferred back to EPA, effective 1 August 2020, parts remain in DPIE.
6. Increase capital expenditure mainly related to Australian Institute of Botanic Science.
7. Decrease in expenses due to the completion of various upgrade works. Increase in capital expenditure mainly due to critical works and maintenance on Stadium Australia.
8. Increase in capital expenditure mainly related to minor works and various park upgrade projects.
9. Decrease in expenses due to a combination of items including changes in accounting treatment, project expenditure and the timing of land disposals. Increase in capital expenditure mainly due to the reclassification of public infrastructure built on the corporation's land.
10. Increase in expenses as a result of underspend in 2019-20 due to delays in land acquisition. Increase in capital expenditure mainly due to land acquisition for open spaces, the Cumberland Plain Conservation Plan and a transport project. Also, underspend in 2019-20 due to delays arising from COVID-19.
11. Capital expenditure includes a one-off adjustment in 2019-20 for sub-lease arrangements under AASB 16 Leases accounting standard coming into effect in 2019-20.
12. Increase mainly due to NSW Motor Sports Strategy capital project.
13. This total excludes an additional $51.5 million for 2020-21 budget in other funds and trusts within the cluster. The $51.5m includes transfer in of persons employed in DPIE who are principally involved in providing support to the Office of the Independent Planning Commission, effective 1 July 2020.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### Department of Planning, Industry and Environment

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 1,481,413 | 1,500,432 | 1,224,518 | |
| Personnel Services Expenses | 4,472 | ... | ... | |
| Other Operating Expenses | 896,441 | 775,367 | 785,637 | |
| Grants and Subsidies | 2,492,311 | 2,116,739 | 3,179,215 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 274,546 | 255,601 | 263,938 | |
| Finance Costs | 5,763 | 9,726 | 20,239 | |
| Other Expenses | 0 | (0) | 22,484 | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **5,154,946** | **4,657,865** | **5,496,031** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | 3,183,305 | 3,009,671 | 3,680,784 | |
| Cluster Grant Revenue | ... | ... | ... | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 52,237 | 75,761 | 40,306 | |
| Transfers to the Crown Entity | (62,434) | (54,411) | (62,223) | |
| Sales of Goods and Services | 1,043,465 | 991,688 | 825,414 | |
| Grants and Contributions | 817,146 | 668,823 | 512,555 | |
| Investment Revenue | 18,238 | 24,076 | 16,888 | |
| Retained Taxes, Fees and Fines | 8,764 | 11,462 | 9,150 | |
| Other Revenue | 92,868 | 113,282 | 110,463 | |
| **Total Revenue** | **5,153,589** | **4,840,352** | **5,119,606** | |
| Gain/(Loss) on Disposal of Non Current Assets | 20,711 | (19,327) | 20,716 | |
| Other Gains/(Losses) | (100) | (56,948) | (100) | |
| **Net Result** | **19,254** | **106,212** | **(355,809)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 1,091,879 | 968,242 | 738,389 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 396,356 | 409,354 | 328,688 | |
| Contract Assets | ... | (0) | (0) | |
| Inventories | 5,035 | 821 | 821 | |
| Financial Assets at Fair Value | 5,199 | ... | ... | |
| Other Financial Assets | ... | 3,564 | 3,564 | |
| Other | (2,287) | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **1,496,182** | **1,381,981** | **1,071,462** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 128,169 | 129,233 | 129,233 | |
| Inventories | 7,935 | 10,767 | 10,767 | |
| Financial Assets at Fair Value | 10,854 | 7,322 | 7,322 | |
| Equity Investments | 40 | 6,548 | 6,548 | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 8,089,279 | 8,524,432 | 8,493,703 | |
| Plant and Equipment | 232,146 | 134,174 | 114,865 | |
| Infrastructure Systems | 3,717,486 | 3,524,490 | 3,617,683 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 193,678 | 532,565 | 694,918 | |
| Intangibles | 486,843 | 484,804 | 501,863 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **12,866,430** | **13,354,337** | **13,576,904** | |
| **Total Assets** | **14,362,612** | **14,736,317** | **14,648,365** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 559,584 | 294,889 | 302,240 | |
| Contract Liabilities | 11,766 | 31,463 | 31,747 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 59,955 | 37,152 | 44,495 | |
| Provisions | 205,668 | 183,657 | 186,282 | |
| Other | 72,805 | 47,737 | 47,737 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **909,778** | **594,898** | **612,501** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 165,510 | 573,878 | 743,133 | |
| Provisions | 35,891 | 33,118 | 33,118 | |
| Other | 13 | 1,961 | 1,961 | |
| **Total Non Current Liabilities** | **201,414** | **608,956** | **778,211** | |
| **Total Liabilities** | **1,111,192** | **1,203,854** | **1,390,712** | |
| **Net Assets** | **13,251,420** | **13,532,464** | **13,257,654** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 13,198,673 | 12,893,583 | 12,530,871 | |
| Reserves | 52,747 | 638,881 | 726,783 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **13,251,420** | **13,532,464** | **13,257,654** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 1,425,743 | 1,401,418 | 1,183,696 | |
| Personnel Services | 4,472 | ... | ... | |
| Grants and Subsidies | 2,363,587 | 2,060,670 | 3,057,695 | |
| Finance Costs | 4,881 | 8,952 | 19,405 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 922,574 | 963,050 | 762,382 | |
| **Total Payments** | **4,721,257** | **4,434,090** | **5,023,178** | |
| **Receipts** |  |  |  | |
| Appropriation | 3,183,305 | 3,009,671 | 3,680,784 | |
| Cluster Grant Revenue | ... | ... | ... | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | 0 | ... | |
| Cash transfers to the Crown Entity | (62,434) | (69,085) | (62,223) | |
| Sale of Goods and Services | 1,040,943 | 950,003 | 833,634 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 19,030 | 23,606 | 16,888 | |
| Grants and Contributions | 760,706 | 629,836 | 481,162 | |
| Other Receipts | 151,653 | 235,695 | 177,765 | |
| **Total Receipts** | **5,093,203** | **4,779,726** | **5,128,010** | |
| **Net Cash Flows From Operating Activities** | **371,946** | **345,636** | **104,832** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | 42,544 | 18,145 | 42,544 | |
| Purchases of Property, Plant and Equipment | (416,231) | (189,845) | (281,591) | |
| Proceeds from Sale of Investments | ... | 8,062 | ... | |
| Purchases of Investments | ... | (6,852) | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | (29,376) | (33,954) | (41,793) | |
| **Net Cash Flows From Investing Activities** | **(403,063)** | **(204,445)** | **(280,840)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | (2,300) | ... | |
| Repayment of Borrowings and Advances | (60,015) | (39,792) | (53,845) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(60,015)** | **(42,092)** | **(53,845)** | |
| **Net Increase/(Decrease) in Cash** | **(91,132)** | **99,099** | **(229,853)** | |
| Opening Cash and Cash Equivalents | 357,578 | 439,106 | 968,242 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | 825,433 | 430,036 | ... | |
| **Closing Cash and Cash Equivalents** | **1,091,879** | **968,242** | **738,389** | |

**Environment Protection Authority**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 100,852 | 84,089 | 105,945 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 79,608 | 44,141 | 58,455 | |
| Grants and Subsidies | 70,521 | 42,796 | 44,518 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 4,469 | 2,987 | 4,626 | |
| Finance Costs | 61 | 55 | 76 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **255,511** | **174,068** | **213,621** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 216,065 | 112,167 | 176,705 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 6,454 | 2,879 | 6,176 | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 33,181 | 31,945 | 31,748 | |
| Grants and Contributions | 5,224 | 26,889 | 4,842 | |
| Investment Revenue | ... | ... | ... | |
| Retained Taxes, Fees and Fines | 422 | 1,216 | 408 | |
| Other Revenue | (0) | 276 | 16 | |
| **Total Revenue** | **261,346** | **175,371** | **219,895** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (372) | ... | |
| Other Gains/(Losses) | ... | (118) | ... | |
| **Net Result** | **5,835** | **813** | **6,274** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 14,090 | 27,494 | 28,621 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 6,045 | 5,067 | 5,067 | |
| Contract Assets | ... | 5,228 | 5,228 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **20,135** | **37,789** | **38,916** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 4,370 | 4,182 | 4,166 | |
| Plant and Equipment | 3,077 | 1,948 | 1,645 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 2,255 | 2,414 | 2,166 | |
| Intangibles | 19,256 | 11,191 | 16,777 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **28,958** | **19,735** | **24,754** | |
| **Total Assets** | **49,092** | **57,524** | **63,670** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 6,896 | 9,972 | 9,972 | |
| Contract Liabilities | ... | 365 | 365 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 419 | 527 | 474 | |
| Provisions | 9,316 | 10,677 | 10,677 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **16,631** | **21,542** | **21,489** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 1,867 | 1,905 | 1,739 | |
| Provisions | 238 | 582 | 582 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **2,105** | **2,488** | **2,322** | |
| **Total Liabilities** | **18,736** | **24,029** | **23,810** | |
| **Net Assets** | **30,356** | **33,494** | **39,859** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 28,869 | 32,187 | 38,461 | |
| Reserves | 1,487 | 1,307 | 1,398 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **30,356** | **33,494** | **39,859** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 94,397 | 78,785 | 99,770 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 70,521 | 41,621 | 44,518 | |
| Finance Costs | 61 | 55 | 76 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 76,603 | 46,755 | 58,455 | |
| **Total Payments** | **241,583** | **167,216** | **202,819** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 216,065 | 112,167 | 176,705 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 33,181 | 31,985 | 31,748 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | 5,224 | 22,025 | 4,842 | |
| Other Receipts | 417 | 6,359 | 424 | |
| **Total Receipts** | **254,887** | **172,536** | **213,719** | |
| **Net Cash Flows From Operating Activities** | **13,304** | **5,320** | **10,900** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | (550) | (563) | (50) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | (11,277) | (4,425) | (9,061) | |
| **Net Cash Flows From Investing Activities** | **(11,827)** | **(4,988)** | **(9,111)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (384) | (496) | (662) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(384)** | **(496)** | **(662)** | |
| **Net Increase/(Decrease) in Cash** | **1,093** | **(164)** | **1,127** | |
| Opening Cash and Cash Equivalents | 12,997 | 27,658 | 27,494 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **14,090** | **27,494** | **28,621** | |

**Environmental Trust**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 5,464 | 4,874 | 5,700 | |
| Grants and Subsidies | 51,353 | 50,682 | 67,704 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **56,817** | **55,556** | **73,404** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 49,510 | 44,345 | 67,760 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | 2,494 | 2,500 | 2,440 | |
| Investment Revenue | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | 1,283 | ... | |
| Other Revenue | 2,988 | 7,929 | 1,952 | |
| **Total Revenue** | **54,991** | **56,058** | **72,152** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | (283) | ... | |
| **Net Result** | **(1,826)** | **219** | **(1,252)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 1,100 | 4,081 | 2,829 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 1,131 | 3,068 | 3,068 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **2,231** | **7,150** | **5,898** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **...** | **...** | **...** | |
| **Total Assets** | **2,231** | **7,150** | **5,898** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 378 | 3,387 | 3,387 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **378** | **3,387** | **3,387** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **378** | **3,387** | **3,387** | |
| **Net Assets** | **1,854** | **3,762** | **2,510** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 1,854 | 3,762 | 2,510 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **1,854** | **3,762** | **2,510** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 51,353 | 50,682 | 67,704 | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 5,802 | 6,229 | 5,700 | |
| **Total Payments** | **57,155** | **56,911** | **73,404** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 49,510 | 44,345 | 67,760 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | (283) | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | 2,494 | 2,500 | 2,440 | |
| Other Receipts | 2,988 | 9,555 | 1,952 | |
| **Total Receipts** | **54,991** | **56,117** | **72,152** | |
| **Net Cash Flows From Operating Activities** | **(2,164)** | **(793)** | **(1,252)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **(2,164)** | **(793)** | **(1,252)** | |
| Opening Cash and Cash Equivalents | 3,264 | 4,874 | 4,081 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **1,100** | **4,081** | **2,829** | |

**Natural Resources Commission**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 4,208 | 4,445 | 4,169 | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 3,590 | 3,531 | 3,611 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 468 | 562 | 618 | |
| Finance Costs | 264 | 144 | 162 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **8,530** | **8,683** | **8,560** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 6,999 | 5,245 | 6,810 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 55 | 149 | 56 | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | ... | ... | ... | |
| Grants and Contributions | ... | 1,754 | ... | |
| Investment Revenue | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 1,158 | 1,185 | ... | |
| **Total Revenue** | **8,212** | **8,333** | **6,866** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (2) | ... | |
| Other Gains/(Losses) | ... | (912) | ... | |
| **Net Result** | **(318)** | **(1,264)** | **(1,694)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 444 | 1,080 | 45 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 40 | 193 | 193 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **484** | **1,273** | **238** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | 757 | 813 | 644 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 7,096 | 4,856 | 4,407 | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **7,853** | **5,669** | **5,051** | |
| **Total Assets** | **8,336** | **6,943** | **5,290** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 266 | 1,013 | 1,341 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 187 | 313 | 345 | |
| Provisions | 199 | 496 | 496 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **652** | **1,822** | **2,182** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 7,019 | 5,510 | 5,191 | |
| Provisions | 128 | 153 | 153 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **7,147** | **5,663** | **5,344** | |
| **Total Liabilities** | **7,799** | **7,485** | **7,526** | |
| **Net Assets** | **537** | **(542)** | **(2,236)** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 537 | (542) | (2,236) | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **537** | **(542)** | **(2,236)** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 4,177 | 4,142 | 3,812 | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | 264 | 142 | 162 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 3,590 | 3,332 | 3,583 | |
| **Total Payments** | **8,030** | **7,616** | **7,558** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 6,999 | 5,245 | 6,810 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | ... | 1,754 | ... | |
| Other Receipts | 1,158 | 1,545 | ... | |
| **Total Receipts** | **8,157** | **8,544** | **6,810** | |
| **Net Cash Flows From Operating Activities** | **127** | **928** | **(748)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | ... | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **...** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (176) | (307) | (287) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(176)** | **(307)** | **(287)** | |
| **Net Increase/(Decrease) in Cash** | **(49)** | **621** | **(1,035)** | |
| Opening Cash and Cash Equivalents | 493 | 459 | 1,080 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **444** | **1,080** | **45** | |

**Royal Botanic Gardens and Domain Trust**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | 1,634 | ... | |
| Personnel Services Expenses | 30,183 | 26,339 | 32,497 | |
| Other Operating Expenses | 22,312 | 22,640 | 22,195 | |
| Grants and Subsidies | 1 | 103 | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 6,571 | 6,462 | 6,726 | |
| Finance Costs | 7 | 5 | 4 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **59,074** | **57,182** | **61,422** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 27,672 | 41,525 | 31,568 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | 1,634 | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 19,841 | 17,554 | 13,881 | |
| Grants and Contributions | 37,859 | 18,631 | 50,387 | |
| Investment Revenue | 116 | 63 | 59 | |
| Retained Taxes, Fees and Fines | 1,153 | 726 | 783 | |
| Other Revenue | 1,550 | 1,194 | 677 | |
| **Total Revenue** | **88,192** | **81,327** | **97,353** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (573) | ... | |
| Other Gains/(Losses) | ... | (214) | (331) | |
| **Net Result** | **29,118** | **23,358** | **35,601** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 5,895 | 41,599 | 5,666 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 2,026 | 2,743 | 2,390 | |
| Contract Assets | ... | ... | ... | |
| Inventories | 16 | 87 | 85 | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | 2,668 | 1,401 | 9,328 | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **10,605** | **45,830** | **17,470** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 427,692 | 400,598 | 440,899 | |
| Plant and Equipment | 357,336 | 385,245 | 388,225 | |
| Infrastructure Systems | 95,363 | 96,008 | 103,910 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 222 | 322 | 261 | |
| Intangibles | 1,012 | 2,941 | 2,700 | |
| Other Assets | 8,435 | 8,973 | 9,644 | |
| **Total Non Current Assets** | **890,060** | **894,088** | **945,638** | |
| **Total Assets** | **900,665** | **939,918** | **963,108** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 5,490 | 25,758 | 3,626 | |
| Contract Liabilities | 651 | 2,175 | 2,419 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 121 | 95 | 78 | |
| Provisions | 2,889 | 3,020 | 2,913 | |
| Other | 915 | 1,567 | 1,500 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **10,066** | **32,615** | **10,535** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 767 | 816 | 877 | |
| Contract Liabilities | 1,352 | 1,397 | 745 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 101 | 230 | 183 | |
| Provisions | 62 | 78 | 67 | |
| Other | ... | 282 | ... | |
| **Total Non Current Liabilities** | **2,282** | **2,803** | **1,872** | |
| **Total Liabilities** | **12,348** | **35,417** | **12,407** | |
| **Net Assets** | **888,317** | **904,500** | **950,701** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 499,582 | 521,707 | 557,459 | |
| Reserves | 388,735 | 382,794 | 393,242 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **888,317** | **904,500** | **950,701** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | 30,183 | 26,339 | 32,497 | |
| Grants and Subsidies | 1 | 103 | ... | |
| Finance Costs | 2 | 5 | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 25,899 | 8,658 | 53,899 | |
| **Total Payments** | **56,086** | **35,104** | **86,396** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 27,672 | 41,525 | 31,568 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 19,840 | 17,192 | 13,392 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 54 | 63 | 59 | |
| Grants and Contributions | 35,469 | 12,147 | 45,870 | |
| Other Receipts | 6,391 | 6,290 | 11,154 | |
| **Total Receipts** | **89,427** | **77,216** | **102,043** | |
| **Net Cash Flows From Operating Activities** | **33,341** | **42,112** | **15,647** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | 23 | ... | |
| Purchases of Property, Plant and Equipment | (32,484) | (8,844) | (43,526) | |
| Proceeds from Sale of Investments | ... | 1,235 | ... | |
| Purchases of Investments | (1) | (26) | (7,927) | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | (817) | ... | |
| **Net Cash Flows From Investing Activities** | **(32,485)** | **(8,429)** | **(51,453)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (129) | (112) | (126) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(129)** | **(112)** | **(126)** | |
| **Net Increase/(Decrease) in Cash** | **728** | **33,570** | **(35,933)** | |
| Opening Cash and Cash Equivalents | 5,167 | 8,029 | 41,599 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **5,895** | **41,599** | **5,666** | |

**Sydney Olympic Park Authority**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | 20,858 | 30,238 | 32,238 | |
| Other Operating Expenses | 46,033 | 49,116 | 45,481 | |
| Grants and Subsidies | 25,500 | 25,501 | 4,500 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 61,939 | 93,988 | 100,142 | |
| Finance Costs | 77 | 64 | 104 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **154,407** | **198,907** | **182,465** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 16,103 | 32,649 | 77,212 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 54,110 | 40,294 | 38,015 | |
| Grants and Contributions | 19,139 | 18,268 | 1,979 | |
| Investment Revenue | 1,852 | 1,891 | 2,026 | |
| Retained Taxes, Fees and Fines | 599 | 537 | 599 | |
| Other Revenue | 46,837 | 20,090 | 11,813 | |
| **Total Revenue** | **138,639** | **113,729** | **131,645** | |
| Gain/(Loss) on Disposal of Non Current Assets | 11,500 | (151) | ... | |
| Other Gains/(Losses) | ... | (9) | ... | |
| **Net Result** | **(4,268)** | **(85,338)** | **(50,820)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 28,870 | 72,349 | 49,509 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 22,432 | 9,945 | 5,546 | |
| Contract Assets | ... | ... | ... | |
| Inventories | 90 | 64 | 64 | |
| Financial Assets at Fair Value | 88,906 | ... | 680 | |
| Other Financial Assets | ... | 1,351 | 1,751 | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **140,298** | **83,708** | **57,549** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 65,008 | 42,169 | (0) | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | 72,277 | 71,877 | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 1,437,645 | 2,102,273 | 2,262,985 | |
| Plant and Equipment | 51,930 | 140,473 | 170,869 | |
| Infrastructure Systems | 296,367 | 383,791 | 375,158 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 2,016 | 1,011 | 894 | |
| Intangibles | ... | ... | ... | |
| Other Assets | 556,726 | 122,853 | 7,683 | |
| **Total Non Current Assets** | **2,409,692** | **2,864,847** | **2,889,466** | |
| **Total Assets** | **2,549,990** | **2,948,555** | **2,947,015** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 12,662 | 14,461 | 14,461 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 127 | 72 | 391 | |
| Provisions | 3,225 | 3,947 | 3,947 | |
| Other | 2,645 | 4,100 | 4,100 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **18,659** | **22,580** | **22,899** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 1,960 | 1,558 | 2,848 | |
| Provisions | 79 | 106 | 106 | |
| Other | 1,616 | ... | ... | |
| **Total Non Current Liabilities** | **3,655** | **1,664** | **2,954** | |
| **Total Liabilities** | **22,314** | **24,244** | **25,853** | |
| **Net Assets** | **2,527,676** | **2,924,311** | **2,921,162** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 1,350,980 | 1,593,889 | 1,580,714 | |
| Reserves | 1,176,697 | 1,330,422 | 1,340,448 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **2,527,676** | **2,924,311** | **2,921,162** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | 20,858 | 30,238 | 32,238 | |
| Grants and Subsidies | 25,500 | 25,501 | 4,500 | |
| Finance Costs | 77 | 64 | 104 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 56,063 | 24,223 | 45,481 | |
| **Total Payments** | **102,498** | **80,026** | **82,323** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 16,103 | 32,649 | 77,212 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 54,110 | 43,998 | 38,015 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 1,345 | 1,665 | 1,346 | |
| Grants and Contributions | 2,048 | 5,107 | 1,979 | |
| Other Receipts | 13,140 | 31,497 | 14,912 | |
| **Total Receipts** | **86,745** | **114,916** | **133,465** | |
| **Net Cash Flows From Operating Activities** | **(15,753)** | **34,890** | **51,142** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | 11,500 | 2,400 | ... | |
| Purchases of Property, Plant and Equipment | (23,587) | (58,807) | (75,591) | |
| Proceeds from Sale of Investments | ... | 27,991 | ... | |
| Purchases of Investments | ... | (9,400) | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(12,087)** | **(37,816)** | **(75,591)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | 1,462 | |
| Repayment of Borrowings and Advances | (52) | (43) | 147 | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(52)** | **(43)** | **1,609** | |
| **Net Increase/(Decrease) in Cash** | **(27,892)** | **(2,969)** | **(22,840)** | |
| Opening Cash and Cash Equivalents | 56,762 | 75,317 | 72,349 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **28,870** | **72,349** | **49,509** | |

**Aboriginal Housing Office**

#### Operating Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | 15,285 | 15,570 | 16,766 | |
| Other Operating Expenses | 61,281 | 59,765 | 67,233 | |
| Grants and Subsidies | 25,019 | 12,646 | 37,141 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 21,318 | 20,902 | 21,641 | |
| Finance Costs | 51 | 11 | 6 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **122,954** | **108,895** | **142,787** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | 11 | 32,843 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 55,984 | 56,131 | 56,104 | |
| Grants and Contributions | 71,585 | 68,696 | 98,742 | |
| Investment Revenue | ... | ... | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | 33,660 | 9,442 | |
| **Total Revenue** | **127,568** | **158,499** | **197,131** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (6,084) | ... | |
| Other Gains/(Losses) | (1,453) | (4,805) | (7,509) | |
| **Net Result** | **3,161** | **38,716** | **46,834** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 3,874 | 10,152 | 2,005 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 1,500 | 3,727 | 3,829 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **5,374** | **13,879** | **5,834** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 2,164,637 | 2,164,811 | 2,219,634 | |
| Plant and Equipment | 1,140 | 215 | 660 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 1,875 | 518 | 137 | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **2,167,652** | **2,165,543** | **2,220,430** | |
| **Total Assets** | **2,173,026** | **2,179,422** | **2,226,265** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 24,608 | 17,520 | 18,083 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 348 | 397 | 243 | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **24,956** | **17,917** | **18,326** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 1,577 | 230 | (1) | |
| Provisions | 302 | 11,435 | 11,435 | |
| Other | 213 | 213 | 213 | |
| **Total Non Current Liabilities** | **2,092** | **11,878** | **11,647** | |
| **Total Liabilities** | **27,048** | **29,795** | **29,973** | |
| **Net Assets** | **2,145,978** | **2,149,628** | **2,196,292** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 983,019 | 1,039,658 | 1,086,492 | |
| Reserves | 1,162,959 | 1,109,970 | 1,109,800 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **2,145,978** | **2,149,628** | **2,196,292** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | 1 | ... | |
| Personnel Services | 15,285 | 15,570 | 16,766 | |
| Grants and Subsidies | 25,019 | 12,646 | 37,141 | |
| Finance Costs | 51 | 11 | 6 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 61,329 | 56,332 | 70,141 | |
| **Total Payments** | **101,684** | **84,561** | **124,054** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | 11 | 32,843 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 55,984 | 55,418 | 56,104 | |
| Retained Taxes, Fees and Fines | (553) | ... | (553) | |
| Interest Received | ... | ... | ... | |
| Grants and Contributions | 71,585 | 65,546 | 96,041 | |
| Other Receipts | (71) | 15,437 | 9,331 | |
| **Total Receipts** | **126,944** | **136,413** | **193,766** | |
| **Net Cash Flows From Operating Activities** | **25,260** | **51,852** | **69,712** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | 1,960 | 1,185 | 3,190 | |
| Purchases of Property, Plant and Equipment | (35,312) | (52,982) | (80,665) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(33,352)** | **(51,797)** | **(77,475)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (329) | (365) | (385) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(329)** | **(365)** | **(385)** | |
| **Net Increase/(Decrease) in Cash** | **(8,421)** | **(310)** | **(8,148)** | |
| Opening Cash and Cash Equivalents | 12,295 | 10,463 | 10,152 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **3,874** | **10,152** | **2,005** | |

**Biodiversity Conservation Trust of NSW**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | 11,482 | 12,920 | 14,682 | |
| Other Operating Expenses | 6,409 | 24,197 | 14,127 | |
| Grants and Subsidies | 13,425 | 5,846 | 9,492 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 3 | 111 | 86 | |
| Finance Costs | ... | 9 | 6 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **31,319** | **43,084** | **38,393** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 15,240 | 15,240 | 20,487 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 439 | 66 | (6) | |
| Grants and Contributions | 53,162 | 57,835 | 55,635 | |
| Investment Revenue | 499 | (3,033) | 4,546 | |
| Retained Taxes, Fees and Fines | 995 | ... | (23) | |
| Other Revenue | 499 | 639 | 1,259 | |
| **Total Revenue** | **70,834** | **70,748** | **81,898** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | 291 | ... | |
| Other Gains/(Losses) | ... | 620 | ... | |
| **Net Result** | **39,515** | **28,576** | **43,505** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 86,209 | 37,571 | 81,084 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 314 | 73 | 73 | |
| Contract Assets | ... | ... | ... | |
| Inventories | 30,000 | 26,406 | 26,406 | |
| Financial Assets at Fair Value | ... | 76,153 | 76,153 | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | 13,213 | 9,696 | 9,696 | |
| **Total Current Assets** | **129,737** | **149,898** | **193,411** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | ... | ... | ... | |
| Plant and Equipment | 2,548 | 67 | 67 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 8 | 217 | 215 | |
| Intangibles | 2,500 | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **5,056** | **285** | **283** | |
| **Total Assets** | **134,793** | **150,183** | **193,694** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 1,694 | 1,933 | 1,933 | |
| Contract Liabilities | ... | 290 | 290 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 4 | 112 | 105 | |
| Provisions | 382 | 28,191 | 28,191 | |
| Other | 0 | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **2,079** | **30,526** | **30,519** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 3 | 111 | 124 | |
| Provisions | ... | 29 | 29 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **3** | **139** | **152** | |
| **Total Liabilities** | **2,082** | **30,665** | **30,671** | |
| **Net Assets** | **132,711** | **119,518** | **163,023** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 132,711 | 119,518 | 163,023 | |
| Reserves | ... | ... | ... | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **132,711** | **119,518** | **163,023** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | (29) | ... | |
| Personnel Services | 11,482 | 12,920 | 14,682 | |
| Grants and Subsidies | 13,425 | 5,846 | 9,492 | |
| Finance Costs | ... | 9 | 6 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 27,430 | 26,411 | 14,127 | |
| **Total Payments** | **52,337** | **45,158** | **38,307** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 15,240 | 15,240 | 20,487 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 439 | 66 | (6) | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 499 | 346 | 4,546 | |
| Grants and Contributions | 53,162 | 58,125 | 55,635 | |
| Other Receipts | 1,494 | 5,308 | 1,236 | |
| **Total Receipts** | **70,834** | **79,086** | **81,898** | |
| **Net Cash Flows From Operating Activities** | **18,497** | **33,927** | **43,591** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | 15,000 | 3,143 | 15,000 | |
| Purchases of Property, Plant and Equipment | (17,500) | (27) | (15,000) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | (79,532) | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | (2,500) | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(5,000)** | **(76,415)** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (4) | (98) | (78) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(4)** | **(98)** | **(78)** | |
| **Net Increase/(Decrease) in Cash** | **13,493** | **(42,586)** | **43,513** | |
| Opening Cash and Cash Equivalents | 72,716 | 80,157 | 37,571 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **86,209** | **37,571** | **81,084** | |

**Centennial Park and Moore Park Trust**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | 443 | ... | |
| Personnel Services Expenses | 7,688 | 6,368 | 6,790 | |
| Other Operating Expenses | 19,875 | 21,049 | 22,199 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 7,417 | 7,258 | 7,851 | |
| Finance Costs | 2 | 1 | 3 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **34,981** | **35,119** | **36,843** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 4,175 | 10,349 | 7,490 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | 443 | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 28,923 | 23,217 | 26,123 | |
| Grants and Contributions | 4,211 | 3,088 | 4,871 | |
| Investment Revenue | 119 | 114 | 54 | |
| Retained Taxes, Fees and Fines | 419 | 201 | 357 | |
| Other Revenue | 1,000 | 2,581 | 709 | |
| **Total Revenue** | **38,847** | **39,993** | **39,604** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (361) | ... | |
| Other Gains/(Losses) | ... | (1,335) | (2,150) | |
| **Net Result** | **3,866** | **3,178** | **611** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 2,087 | 12,749 | 1,707 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 2,797 | 4,207 | 1,671 | |
| Contract Assets | ... | ... | ... | |
| Inventories | 218 | 174 | 197 | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | 2,909 | 4,000 | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **5,102** | **20,040** | **7,575** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 755,537 | 744,731 | 756,365 | |
| Plant and Equipment | 365 | 1,285 | 1,073 | |
| Infrastructure Systems | 472,723 | 458,314 | 472,435 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 103 | 104 | 143 | |
| Intangibles | 1,949 | 1,301 | 1,052 | |
| Other Assets | 2,915 | ... | 1,365 | |
| **Total Non Current Assets** | **1,233,592** | **1,205,735** | **1,232,431** | |
| **Total Assets** | **1,238,694** | **1,225,775** | **1,240,007** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 3,762 | 6,313 | 3,524 | |
| Contract Liabilities | ... | 799 | 677 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 63 | 40 | 43 | |
| Provisions | 739 | 651 | 668 | |
| Other | 2,058 | 963 | 455 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **6,622** | **8,767** | **5,366** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 265 | ... | 0 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 40 | 65 | 100 | |
| Provisions | ... | 11 | 11 | |
| Other | ... | 79 | ... | |
| **Total Non Current Liabilities** | **305** | **155** | **111** | |
| **Total Liabilities** | **6,927** | **8,922** | **5,477** | |
| **Net Assets** | **1,231,767** | **1,216,853** | **1,234,529** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 667,973 | 668,728 | 668,959 | |
| Reserves | 563,795 | 548,124 | 565,570 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **1,231,767** | **1,216,853** | **1,234,529** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | 7,688 | 6,368 | 6,790 | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | 1 | 1 | 3 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 17,802 | 24,864 | 31,580 | |
| **Total Payments** | **25,491** | **31,233** | **38,373** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 4,175 | 10,349 | 7,490 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 28,329 | 20,690 | 25,887 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 119 | 114 | 54 | |
| Grants and Contributions | 2,922 | 1,345 | 775 | |
| Other Receipts | (2,716) | 9,380 | 6,359 | |
| **Total Receipts** | **32,829** | **41,878** | **40,565** | |
| **Net Cash Flows From Operating Activities** | **7,338** | **10,645** | **2,192** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | (11,368) | (3,967) | (12,079) | |
| Proceeds from Sale of Investments | ... | 1,772 | 3,909 | |
| Purchases of Investments | ... | (63) | (5,000) | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(11,368)** | **(2,258)** | **(13,170)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (65) | (61) | (64) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(65)** | **(61)** | **(64)** | |
| **Net Increase/(Decrease) in Cash** | **(4,095)** | **8,326** | **(11,042)** | |
| Opening Cash and Cash Equivalents | 6,182 | 4,423 | 12,749 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **2,087** | **12,749** | **1,707** | |

**Hunter and Central Coast Development Corporation**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 11 | 3 | 11 | |
| Personnel Services Expenses | 6,439 | 4,289 | 5,034 | |
| Other Operating Expenses | 61,461 | 45,293 | 37,445 | |
| Grants and Subsidies | 38,113 | 26,415 | 6,450 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 1,029 | 1,013 | 1,241 | |
| Finance Costs | 3 | 4 | 15 | |
| Other Expenses | ... | 4,138 | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **107,056** | **81,154** | **50,196** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 16,997 | 13,497 | 6,382 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 56,684 | 27,167 | 34,788 | |
| Grants and Contributions | 2,562 | 1,898 | 2,078 | |
| Investment Revenue | 649 | 539 | 246 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | 96 | 632 | 1,971 | |
| **Total Revenue** | **76,987** | **43,734** | **45,464** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **(30,068)** | **(37,421)** | **(4,732)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 54,948 | 22,578 | 35,609 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 1,200 | 3,283 | 2,736 | |
| Contract Assets | ... | ... | ... | |
| Inventories | 9,282 | 8,188 | 33,292 | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | 30,000 | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **65,430** | **64,049** | **71,638** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | 29,468 | 24,518 | 16,242 | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 14,775 | 48,742 | 53,686 | |
| Plant and Equipment | 92 | 172 | 259 | |
| Infrastructure Systems | 12,303 | 11,927 | 42,291 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 64 | 149 | 1,509 | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **56,702** | **85,508** | **113,987** | |
| **Total Assets** | **122,131** | **149,557** | **185,624** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 14,649 | 5,156 | 9,427 | |
| Contract Liabilities | ... | 712 | 712 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 57 | 147 | 123 | |
| Provisions | 460 | 2,059 | 2,059 | |
| Other | ... | 31 | 31 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **15,166** | **8,104** | **12,351** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | 59 | 59 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 6 | 6 | 1,873 | |
| Provisions | 30 | 11,351 | 11,351 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **36** | **11,417** | **13,284** | |
| **Total Liabilities** | **15,202** | **19,521** | **25,635** | |
| **Net Assets** | **106,929** | **130,037** | **159,990** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 106,929 | 99,142 | 129,095 | |
| Reserves | ... | 30,895 | 30,895 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **106,929** | **130,037** | **159,990** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 11 | 3 | 11 | |
| Personnel Services | 6,439 | 4,289 | 5,034 | |
| Grants and Subsidies | 38,113 | 26,415 | 6,450 | |
| Finance Costs | 3 | 4 | 15 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 48,257 | 45,272 | 42,362 | |
| **Total Payments** | **92,823** | **75,982** | **53,872** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 16,997 | 13,497 | 6,382 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 56,684 | 21,402 | 34,788 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 604 | 693 | 246 | |
| Grants and Contributions | 2,562 | 1,898 | 2,078 | |
| Other Receipts | 96 | 12,247 | 1,323 | |
| **Total Receipts** | **76,942** | **49,738** | **44,817** | |
| **Net Cash Flows From Operating Activities** | **(15,880)** | **(26,244)** | **(9,056)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | (800) | (42) | (7,872) | |
| Proceeds from Sale of Investments | 30,000 | ... | 30,000 | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | 86 | |
| **Net Cash Flows From Investing Activities** | **29,200** | **(42)** | **22,214** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (145) | (150) | (127) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(145)** | **(150)** | **(127)** | |
| **Net Increase/(Decrease) in Cash** | **13,175** | **(26,437)** | **13,031** | |
| Opening Cash and Cash Equivalents | 41,773 | 49,014 | 22,578 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **54,948** | **22,578** | **35,609** | |

**Lands Administration Ministerial Corporation**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | 178 | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 2,194 | 2,264 | 2,129 | |
| Grants and Subsidies | 1,904 | 40 | 1,854 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 734 | 1,657 | 734 | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **4,831** | **4,139** | **4,716** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | (4,308) | ... | (98) | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | (100) | (118) | (100) | |
| Sales of Goods and Services | 4,484 | 4,601 | 4,482 | |
| Grants and Contributions | 0 | 159 | (0) | |
| Investment Revenue | 727 | 870 | 717 | |
| Retained Taxes, Fees and Fines | (0) | ... | 0 | |
| Other Revenue | ... | 143 | ... | |
| **Total Revenue** | **804** | **5,655** | **5,000** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | (11) | ... | |
| Other Gains/(Losses) | (200) | 36,718 | (200) | |
| **Net Result** | **(4,227)** | **38,224** | **84** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 40,257 | 44,538 | 47,488 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 2,106 | 1,506 | 1,121 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | 189 | 189 | |
| Other Financial Assets | ... | 317 | 317 | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **42,362** | **46,550** | **49,114** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 6,312 | 0 | 24 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | 1,757 | 1,757 | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 147,189 | 158,276 | 155,702 | |
| Plant and Equipment | 181 | 31 | 5 | |
| Infrastructure Systems | 5,108 | 6,542 | 6,514 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | 28,098 | 28,098 | |
| **Total Non Current Assets** | **158,792** | **194,703** | **192,099** | |
| **Total Assets** | **201,154** | **241,253** | **241,213** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 616 | 919 | 796 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | 104 | 118 | 118 | |
| Other | 603 | 347 | 347 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **1,323** | **1,383** | **1,260** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **1,323** | **1,383** | **1,260** | |
| **Net Assets** | **199,831** | **239,869** | **239,953** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 199,831 | 238,113 | 238,197 | |
| Reserves | ... | 1,756 | 1,756 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **199,831** | **239,869** | **239,953** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | 201 | ... | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | 440 | 25 | 460 | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 3,194 | 6,729 | 2,252 | |
| **Total Payments** | **3,634** | **6,955** | **2,712** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | (4,308) | ... | (98) | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | (1,048) | (1,473) | (100) | |
| Sale of Goods and Services | 4,484 | 2,769 | 4,482 | |
| Retained Taxes, Fees and Fines | (200) | (677) | (200) | |
| Interest Received | 727 | 870 | 717 | |
| Grants and Contributions | 0 | 159 | (0) | |
| Other Receipts | 40 | 2,178 | 361 | |
| **Total Receipts** | **(304)** | **3,826** | **5,161** | |
| **Net Cash Flows From Operating Activities** | **(3,938)** | **(3,129)** | **2,450** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | 500 | ... | 500 | |
| Purchases of Property, Plant and Equipment | ... | (478) | ... | |
| Proceeds from Sale of Investments | ... | (113) | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **500** | **(591)** | **500** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **(3,438)** | **(3,719)** | **2,950** | |
| Opening Cash and Cash Equivalents | 43,694 | 48,587 | 44,538 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | (329) | ... | |
| **Closing Cash and Cash Equivalents** | **40,257** | **44,538** | **47,488** | |

**Luna Park Reserve Trust**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 1,199 | 2,204 | 1,232 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 879 | 889 | 901 | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **2,078** | **3,093** | **2,133** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | ... | 800 | 900 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 1,980 | 1,805 | 1,120 | |
| Grants and Contributions | ... | ... | ... | |
| Investment Revenue | 106 | 11 | 110 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | ... | ... | |
| **Total Revenue** | **2,087** | **2,616** | **2,129** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **9** | **(477)** | **(4)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 2,830 | 1,429 | 2,880 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 559 | 631 | 633 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **3,389** | **2,061** | **3,512** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 34,063 | 33,845 | 33,736 | |
| Plant and Equipment | ... | ... | ... | |
| Infrastructure Systems | 7,016 | 8,339 | 8,001 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | ... | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **41,079** | **42,184** | **41,737** | |
| **Total Assets** | **44,468** | **44,245** | **45,249** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 444 | 410 | 410 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | 556 | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **444** | **410** | **966** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **444** | **410** | **966** | |
| **Net Assets** | **44,024** | **43,835** | **44,283** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 7,810 | 7,332 | 7,325 | |
| Reserves | 36,214 | 36,503 | 36,958 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **44,024** | **43,835** | **44,283** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 1,030 | 2,320 | 1,232 | |
| **Total Payments** | **1,030** | **2,320** | **1,232** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | ... | 800 | 900 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 1,980 | 1,805 | 1,120 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 138 | 11 | 110 | |
| Grants and Contributions | ... | ... | ... | |
| Other Receipts | (203) | (472) | (3) | |
| **Total Receipts** | **1,916** | **2,143** | **2,126** | |
| **Net Cash Flows From Operating Activities** | **886** | **(176)** | **894** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | (397) | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **(397)** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **886** | **(573)** | **894** | |
| Opening Cash and Cash Equivalents | 1,944 | 2,003 | 1,429 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **2,830** | **1,429** | **2,324** | |

**Planning Ministerial Corporation**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | 48 | ... | 48 | |
| Personnel Services Expenses | 3,579 | 3,206 | 3,508 | |
| Other Operating Expenses | 12,795 | 11,662 | 12,533 | |
| Grants and Subsidies | 78,500 | 11,664 | 59,000 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 799 | 2,209 | 1,166 | |
| Finance Costs | 14,556 | 6,315 | 14,556 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **110,277** | **35,055** | **90,812** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 12,500 | 4,515 | 16,526 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 1,474 | 2,667 | 904 | |
| Grants and Contributions | 19,500 | 1,278 | 10,000 | |
| Investment Revenue | 3,108 | 251 | 3,032 | |
| Retained Taxes, Fees and Fines | 8,716 | 8,778 | 8,716 | |
| Other Revenue | 0 | 132 | 0 | |
| **Total Revenue** | **45,298** | **17,621** | **39,179** | |
| Gain/(Loss) on Disposal of Non Current Assets | 18,596 | 66,565 | 18,596 | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **(46,383)** | **49,130** | **(33,037)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 37,504 | 82,317 | 101,674 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 3,337 | 52,058 | 2,203 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | 6,087 | 4,266 | 4,266 | |
| Other | ... | ... | ... | |
| Assets Held For Sale | 651 | ... | ... | |
| **Total Current Assets** | **47,579** | **138,640** | **108,143** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | 904 | 904 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 1,809,674 | 1,707,933 | 1,747,717 | |
| Plant and Equipment | 792 | 718 | 688 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | 188 | 16,330 | 16,330 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **1,810,654** | **1,725,886** | **1,765,640** | |
| **Total Assets** | **1,858,232** | **1,864,526** | **1,873,783** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 8,104 | 16,976 | 16,976 | |
| Contract Liabilities | ... | 19 | 19 | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 17,822 | 23,150 | 33,150 | |
| Provisions | ... | 56 | 56 | |
| Other | 4,708 | 4,484 | 4,484 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **30,634** | **44,685** | **54,685** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 200,887 | 146,558 | 178,852 | |
| Provisions | ... | 17,240 | 17,240 | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **200,887** | **163,798** | **196,092** | |
| **Total Liabilities** | **231,521** | **208,483** | **250,777** | |
| **Net Assets** | **1,626,711** | **1,656,043** | **1,623,006** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 611,174 | 690,236 | 677,199 | |
| Reserves | 1,015,537 | 965,807 | 945,807 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **1,626,711** | **1,656,043** | **1,623,006** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | 48 | ... | 48 | |
| Personnel Services | 3,579 | 3,206 | 3,508 | |
| Grants and Subsidies | 4,000 | 11,430 | 4,000 | |
| Finance Costs | 14,556 | 6,334 | 14,556 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 16,795 | 19,599 | 16,533 | |
| **Total Payments** | **38,978** | **40,569** | **38,646** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 12,500 | 4,515 | 16,526 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 1,474 | 15,122 | 904 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 3,108 | 251 | 3,032 | |
| Grants and Contributions | 19,500 | 1,278 | 10,000 | |
| Other Receipts | 12,716 | (33,489) | 62,571 | |
| **Total Receipts** | **49,298** | **(12,322)** | **93,034** | |
| **Net Cash Flows From Operating Activities** | **10,320** | **(52,891)** | **54,388** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | 43,596 | 111,242 | 43,596 | |
| Purchases of Property, Plant and Equipment | (102,000) | (28,286) | (120,920) | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | (78) | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(58,404)** | **82,878** | **(77,324)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | 25,000 | ... | 42,294 | |
| Repayment of Borrowings and Advances | ... | 4,097 | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **25,000** | **4,097** | **42,294** | |
| **Net Increase/(Decrease) in Cash** | **(23,084)** | **34,084** | **19,358** | |
| Opening Cash and Cash Equivalents | 60,588 | 48,233 | 82,317 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **37,504** | **82,317** | **101,674** | |

**Property NSW**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | 19 | |
| Personnel Services Expenses | 50,980 | 38,718 | 20,840 | |
| Other Operating Expenses | 128,373 | 232,229 | 240,214 | |
| Grants and Subsidies | 94,238 | 6,814 | 4,232 | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 70,234 | 49,499 | 84,071 | |
| Finance Costs | 99,722 | 84,653 | 113,040 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **443,546** | **411,913** | **462,415** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 28,600 | 30,633 | 51,412 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 232,530 | 291,891 | 246,426 | |
| Grants and Contributions | 7,000 | 10,200 | 2,000 | |
| Investment Revenue | 71,581 | 73,528 | 91,023 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | 650 | ... | |
| **Total Revenue** | **339,711** | **406,901** | **390,862** | |
| Gain/(Loss) on Disposal of Non Current Assets | 309 | 1,048 | 7,462 | |
| Other Gains/(Losses) | ... | (161,782) | 16,429 | |
| **Net Result** | **(103,526)** | **(165,746)** | **(47,663)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 45,265 | 57,150 | 38,797 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 48,564 | 76,856 | 79,606 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | 301,684 | 338,194 | 354,935 | |
| Other | 21,635 | 29,357 | 29,790 | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **417,147** | **501,557** | **503,128** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 77,261 | 69,109 | 81,960 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 1,069,688 | 921,666 | 863,783 | |
| Plant and Equipment | (4,243) | 7,176 | 6,893 | |
| Infrastructure Systems | ... | ... | ... | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 587,197 | 625,563 | 573,475 | |
| Intangibles | 1,717 | ... | ... | |
| Other Assets | 2,070,646 | 3,760,763 | 3,695,562 | |
| **Total Non Current Assets** | **3,802,265** | **5,384,276** | **5,221,673** | |
| **Total Assets** | **4,219,412** | **5,885,834** | **5,724,801** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 30,785 | 44,020 | 44,962 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 339,568 | 339,369 | 344,436 | |
| Provisions | 30,930 | 49,861 | 50,287 | |
| Other | 14,761 | 52 | 52 | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **416,044** | **433,301** | **439,737** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 2,440,979 | 4,107,273 | 4,043,548 | |
| Provisions | 191,721 | 190,457 | 185,746 | |
| Other | 50,457 | 142 | 142 | |
| **Total Non Current Liabilities** | **2,683,157** | **4,297,872** | **4,229,436** | |
| **Total Liabilities** | **3,099,201** | **4,731,174** | **4,669,173** | |
| **Net Assets** | **1,120,211** | **1,154,660** | **1,055,628** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 775,467 | 1,035,125 | 936,093 | |
| Reserves | 344,744 | 119,535 | 119,535 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **1,120,211** | **1,154,660** | **1,055,628** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | 19 | |
| Personnel Services | 50,980 | 38,718 | 20,840 | |
| Grants and Subsidies | 9,238 | 6,814 | 4,232 | |
| Finance Costs | 99,435 | 84,453 | 112,791 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 123,694 | 227,742 | 249,426 | |
| **Total Payments** | **283,348** | **357,728** | **387,308** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 28,600 | 30,633 | 51,412 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | (10,590) | ... | (81,580) | |
| Sale of Goods and Services | 232,224 | 271,557 | 246,113 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 65,924 | 73,528 | 85,405 | |
| Grants and Contributions | 7,000 | 10,200 | 2,000 | |
| Other Receipts | (835) | (9,215) | 6,085 | |
| **Total Receipts** | **322,323** | **376,703** | **309,435** | |
| **Net Cash Flows From Operating Activities** | **38,975** | **18,974** | **(77,873)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | 1,109 | 14,504 | 84,262 | |
| Purchases of Property, Plant and Equipment | 220,995 | 1,430,339 | 309,973 | |
| Proceeds from Sale of Investments | 302,148 | 314,286 | 366,466 | |
| Purchases of Investments | (232,564) | (1,454,818) | (315,162) | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | 3,849 | ... | (688) | |
| **Net Cash Flows From Investing Activities** | **295,536** | **304,311** | **444,851** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (335,666) | (331,989) | (385,330) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(335,666)** | **(331,989)** | **(385,330)** | |
| **Net Increase/(Decrease) in Cash** | **(1,154)** | **(8,703)** | **(18,353)** | |
| Opening Cash and Cash Equivalents | 46,419 | 65,853 | 57,150 | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **45,265** | **57,150** | **38,797** | |

**Water Administration Ministerial Corporation**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services Expenses | ... | ... | ... | |
| Other Operating Expenses | 43,780 | 49,325 | 43,977 | |
| Grants and Subsidies | ... | 12,526 | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 4,308 | 4,894 | 4,308 | |
| Finance Costs | ... | ... | ... | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **48,088** | **66,745** | **48,285** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | (278) | ... | (89) | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 44,057 | 43,362 | 44,058 | |
| Grants and Contributions | ... | 11,068 | ... | |
| Investment Revenue | ... | 77 | ... | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Other Revenue | ... | ... | ... | |
| **Total Revenue** | **43,779** | **54,507** | **43,969** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | (20) | ... | |
| **Net Result** | **(4,309)** | **(12,258)** | **(4,317)** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | (1) | ... | (9) | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | (740) | 156 | 156 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | ... | ... | ... | |
| Other | 3,465 | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **2,724** | **156** | **148** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 6,731 | 0 | (144) | |
| Plant and Equipment | 157 | 50 | (34) | |
| Infrastructure Systems | 781,720 | 756,549 | 752,553 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | ... | ... | ... | |
| Intangibles | 381 | 390 | 306 | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **788,989** | **756,989** | **752,681** | |
| **Total Assets** | **791,714** | **757,145** | **752,828** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 4,896 | (0) | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | 2,449 | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **7,345** | **...** | **...** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | ... | ... | ... | |
| Provisions | ... | ... | ... | |
| Other | ... | ... | ... | |
| **Total Non Current Liabilities** | **...** | **...** | **...** | |
| **Total Liabilities** | **7,345** | **...** | **...** | |
| **Net Assets** | **784,369** | **757,145** | **752,828** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 654,393 | 651,606 | 647,289 | |
| Reserves | 129,975 | 105,539 | 105,539 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **784,369** | **757,145** | **752,828** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | ... | ... | ... | |
| Personnel Services | ... | ... | ... | |
| Grants and Subsidies | ... | 12,526 | ... | |
| Finance Costs | ... | ... | ... | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 43,780 | 49,368 | 43,977 | |
| **Total Payments** | **43,780** | **61,895** | **43,977** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | (278) | ... | (89) | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 44,057 | 40,913 | 44,058 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | ... | 77 | ... | |
| Grants and Contributions | ... | 11,068 | ... | |
| Other Receipts | ... | 10,511 | ... | |
| **Total Receipts** | **43,779** | **62,569** | **43,969** | |
| **Net Cash Flows From Operating Activities** | **(1)** | **674** | **(9)** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | ... | (674) | ... | |
| Proceeds from Sale of Investments | ... | ... | ... | |
| Purchases of Investments | ... | ... | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **...** | **(674)** | **...** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | ... | ... | ... | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **...** | **...** | **...** | |
| **Net Increase/(Decrease) in Cash** | **(1)** | **(0)** | **(9)** | |
| Opening Cash and Cash Equivalents | ... | ... | ... | |
| Reclassification of Cash Equivalents | ... | ... | ... | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **(1)** | **(0)** | **(9)** | |

**Western Sydney Parklands Trust**

**Operating Statement**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Expenses Excluding Losses** |  |  |  | |
| Operating Expenses - |  |  |  | |
| Employee Related | (1) | 18 | ... | |
| Personnel Services Expenses | 3,038 | 3,077 | 3,424 | |
| Other Operating Expenses | 5,182 | 6,943 | 7,102 | |
| Grants and Subsidies | ... | ... | ... | |
| Appropriation Expense | ... | ... | ... | |
| Depreciation and Amortisation | 4,591 | 4,380 | 6,609 | |
| Finance Costs | 45 | 35 | 40 | |
| Other Expenses | ... | ... | ... | |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **12,855** | **14,453** | **17,175** | |
| **Revenue** |  |  |  | |
| Appropriation Revenue | ... | ... | ... | |
| Cluster Grant Revenue | 37,391 | 38,041 | 5,448 | |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... | |
| Transfers to the Crown Entity | ... | ... | ... | |
| Sales of Goods and Services | 9,753 | 6,871 | 11,049 | |
| Grants and Contributions | 120 | 419 | 116 | |
| Investment Revenue | 372 | 7,519 | 372 | |
| Retained Taxes, Fees and Fines | ... | 613 | ... | |
| Other Revenue | 493 | 3,294 | 5,872 | |
| **Total Revenue** | **48,129** | **56,758** | **22,857** | |
| Gain/(Loss) on Disposal of Non Current Assets | ... | ... | ... | |
| Other Gains/(Losses) | ... | ... | ... | |
| **Net Result** | **35,274** | **42,305** | **5,682** | |

**Balance Sheet**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Assets** |  |  |  | |
| **Current Assets** |  |  |  | |
| Cash Assets | 7,504 | 35,025 | 15,865 | |
| Taxes Receivable | ... | ... | ... | |
| Receivables | 4,230 | 8,199 | 8,199 | |
| Contract Assets | ... | ... | ... | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Other Financial Assets | 1,473 | 8,102 | ... | |
| Other | ... | ... | ... | |
| Assets Held For Sale | ... | ... | ... | |
| **Total Current Assets** | **13,207** | **51,327** | **24,064** | |
| **Non Current Assets** |  |  |  | |
| Taxes Receivable | ... | ... | ... | |
| Contract Assets | ... | ... | ... | |
| Receivables | 60,246 | 85,851 | 82,437 | |
| Inventories | ... | ... | ... | |
| Financial Assets at Fair Value | ... | ... | ... | |
| Equity Investments | ... | ... | ... | |
| Property, Plant and Equipment - |  |  |  | |
| Land and Building | 720,453 | 834,910 | 834,520 | |
| Plant and Equipment | 3,351 | 5,492 | 5,215 | |
| Infrastructure Systems | 159,849 | 120,775 | 157,835 | |
| Investment Properties | ... | ... | ... | |
| Right of Use Assets | 1,685 | 1,670 | 1,419 | |
| Intangibles | 198 | ... | ... | |
| Other Assets | ... | ... | ... | |
| **Total Non Current Assets** | **945,782** | **1,048,698** | **1,081,426** | |
| **Total Assets** | **958,989** | **1,100,024** | **1,105,491** | |
| **Liabilities** |  |  |  | |
| **Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | 9,886 | 9,278 | 9,278 | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 216 | 232 | 246 | |
| Provisions | 236 | 396 | 396 | |
| Other | ... | ... | ... | |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... | |
| **Total Current Liabilities** | **10,338** | **9,906** | **9,920** | |
| **Non Current Liabilities** |  |  |  | |
| Taxes Payable | ... | ... | ... | |
| Payables | ... | ... | ... | |
| Contract Liabilities | ... | ... | ... | |
| Other Financial Liabilities at Fair Value | ... | ... | ... | |
| Borrowings | 1,517 | 1,467 | 1,237 | |
| Provisions | 170 | 6,141 | 6,141 | |
| Other | 10,509 | 4,097 | 4,097 | |
| **Total Non Current Liabilities** | **12,196** | **11,705** | **11,475** | |
| **Total Liabilities** | **22,534** | **21,611** | **21,395** | |
| **Net Assets** | **936,455** | **1,078,413** | **1,084,095** | |
| **Equity** |  |  |  | |
| Accumulated Funds | 636,861 | 659,917 | 665,599 | |
| Reserves | 299,593 | 418,496 | 418,496 | |
| Capital Equity | ... | ... | ... | |
| **Total Equity** | **936,455** | **1,078,413** | **1,084,095** | |

#### Cash Flow Statement

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | 2019-20 | | | 2020-21 |
|  | Budget | Est. Actual | Budget | |
|  | $000 | $000 | $000 | |
| **Cash Flows From Operating Activities** |  |  |  | |
| **Payments** |  |  |  | |
| Employee Related | (1) | 18 | ... | |
| Personnel Services | 3,038 | 3,077 | 3,424 | |
| Grants and Subsidies | ... | ... | ... | |
| Finance Costs | 45 | 35 | 40 | |
| Equivalent Income Tax | ... | ... | ... | |
| Other Payments | 4,114 | 7,774 | 7,102 | |
| **Total Payments** | **7,196** | **10,904** | **10,566** | |
| **Receipts** |  |  |  | |
| Appropriation | ... | ... | ... | |
| Cluster Grant Revenue | 37,391 | 38,041 | 5,448 | |
| Cash reimbursements from the Crown Entity | ... | ... | ... | |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... | |
| Cash transfers to the Crown Entity | ... | ... | ... | |
| Sale of Goods and Services | 9,753 | 6,371 | 11,049 | |
| Retained Taxes, Fees and Fines | ... | ... | ... | |
| Interest Received | 372 | 7,814 | 372 | |
| Grants and Contributions | 120 | 419 | 116 | |
| Other Receipts | (627) | 5,957 | 5,872 | |
| **Total Receipts** | **47,009** | **58,602** | **22,857** | |
| **Net Cash Flows From Operating Activities** | **39,813** | **47,698** | **12,291** | |
| **Cash Flows From Investing Activities** |  |  |  | |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... | |
| Purchases of Property, Plant and Equipment | (55,560) | (32,936) | (42,752) | |
| Proceeds from Sale of Investments | ... | 16,216 | ... | |
| Purchases of Investments | ... | (4,717) | ... | |
| Advances Repayments Received | ... | ... | ... | |
| Advances made | ... | ... | ... | |
| Other Investing | ... | ... | ... | |
| **Net Cash Flows From Investing Activities** | **(55,560)** | **(21,437)** | **(42,752)** | |
| **Cash Flows From Financing Activities** |  |  |  | |
| Proceeds from Borrowings and Advances | ... | ... | ... | |
| Repayment of Borrowings and Advances | (203) | (220) | (216) | |
| Dividends Paid | ... | ... | ... | |
| Other Financing | ... | ... | ... | |
| Capital Appropriation - Equity Appropriation | ... | ... | ... | |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... | |
| **Net Cash Flows From Financing Activities** | **(203)** | **(220)** | **(216)** | |
| **Net Increase/(Decrease) in Cash** | **(15,950)** | **26,042** | **(30,677)** | |
| Opening Cash and Cash Equivalents | 5,442 | 8,984 | 35,025 | |
| Reclassification of Cash Equivalents | 18,012 | ... | 11,516 | |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... | |
| **Closing Cash and Cash Equivalents** | **7,504** | **35,025** | **15,865** | |