

4. General Government Sector Projects

4.1 General government sector projects

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Table 4.1: Capital investment by general government sector ^(a)

Agency	Capital Expenditure			
	2019-20	2019-20	2020-21	Variation ^(c)
	Budget ^(b)	Est. Actual ^(b)	Budget ^(b)	
\$m	\$m	\$m	\$m	
Customer Service				
Department of Customer Service	141.9	358.7	196.2	(162.5)
Information and Privacy Commission	1.3	0.1	0.2	0.1
Service NSW	44.6	58.3	66.4	8.2
Long Service Corporation	5.8	0.2	5.0	4.8
New South Wales Government Telecommunications Authority	169.0	102.7	211.8	109.0
State Insurance Regulatory Authority	5.6	1.5	5.6	4.1
Independent Pricing and Regulatory Tribunal	6.7	0.9	0.2	(0.7)
Education				
Department of Education	2,242.6	2,120.4	2,489.2	368.9
NSW Education Standards Authority	2.2	2.2	45.9	43.7
TAFE Commission	137.2	100.3	263.2	162.8
Health				
Ministry of Health	2,740.3	3,020.8	2,858.4	(162.3)
Health Care Complaints Commission	0.3	1.1	2.4	1.4
Mental Health Commission of New South Wales	0.0	0.0	0.0	0.0
Planning, Industry and Environment				
Department of Planning, Industry and Environment	504.8	805.3	552.5	(252.8)
Environment Protection Authority	12.1	5.2	9.5	4.3
Royal Botanic Gardens and Domain Trust	32.6	9.8	43.6	33.8
Sydney Olympic Park Authority	23.6	61.3	75.6	14.3
Aboriginal Housing Office	35.8	53.4	85.0	31.6
Biodiversity Conservation Trust of NSW	20.0	0.1	15.1	15.0
Centennial Park and Moore Park Trust	11.4	4.1	12.2	8.1
Hunter and Central Coast Development Corporation	0.1	8.5	8.3
Lands Administration Ministerial Corporation	0.5	...	(0.5)
Luna Park Reserve Trust	0.4	...	(0.4)
Planning Ministerial Corporation	102.0	28.3	120.9	92.6
Property NSW	24.4	448.2	26.7	(421.5)
Water Administration Ministerial Corporation	0.7	...	(0.7)
Office of the Independent Planning Commission	1.7	1.7
Western Sydney Parklands Trust	55.6	32.9	42.8	9.8
Premier and Cabinet				
Department of Premier and Cabinet	295.4	135.4	472.5	337.1
Greater Sydney Commission	0.1	...	(0.1)
Infrastructure NSW ^(d)	237.0	15.8	607.4	591.6
Parliamentary Counsel's Office	0.3	0.3	1.0	0.7
Resilience NSW	101.7	101.7
Art Gallery of New South Wales	147.9	54.4	205.1	150.6
Australian Museum	52.8	31.8	36.1	4.3
Barangaroo Delivery Authority ^(d)	27.8
Historic Houses Trust of New South Wales	5.1	12.6	8.3	(4.3)
Museum of Applied Arts and Sciences	2.0	6.9	4.0	(3.0)
State Archives and Records Authority of New South Wales	7.3	6.6	16.8	10.2
State Library of New South Wales	17.6	16.2	20.7	4.5
UrbanGrowth NSW Development Corporation	4.3
Audit Office of New South Wales	17.6	1.3	2.2	0.9
Independent Commission Against Corruption	0.8	0.6	1.4	0.7
Law Enforcement Conduct Commission	7.3	2.0	1.2	(0.8)
New South Wales Electoral Commission	15.9	48.6	11.4	(37.2)
Ombudsman's Office	0.3	0.6	1.3	0.7
Public Service Commission	0.2	0.2	0.3	0.1

Table 4.1: Capital investment by general government sector ^(a) (cont.)

Agency	Capital Expenditure			
	2019-20	2019-20	2020-21	Variation ^(c)
	Budget ^(b)	Est. Actual ^(b)	Budget ^(b)	
\$m	\$m	\$m	\$m	
Regional NSW				
Regional NSW	13.9	192.5	178.6
New South Wales Rural Assistance Authority	0.1	...	0.1	0.1
Regional Growth NSW Development Corporation	106.2	106.2
Local Land Services	16.4	11.6	16.0	4.4
NSW Food Authority	1.1	0.9	1.1	0.2
Stronger Communities				
Department of Communities and Justice	870.1	697.7	551.5	(146.2)
Crown Solicitor's Office	0.7	5.9	1.9	(4.0)
Fire and Rescue NSW	51.9	48.5	87.3	38.8
Legal Aid Commission of New South Wales	6.1	26.0	6.3	(19.7)
New South Wales Crime Commission	0.9	0.4	1.2	0.9
NSW Police Force	285.9	803.4	549.0	(254.3)
Office of the NSW Rural Fire Service	16.4	43.2	29.2	(14.1)
Office of the NSW State Emergency Service	26.0	23.7	42.7	19.1
Office of Sport	6.5	7.4	17.1	9.7
Multicultural NSW	0.3	0.4	0.3	(0.1)
NSW Trustee and Guardian	14.0	12.1	10.3	(1.8)
Judicial Commission of New South Wales	0.2	0.0	0.2	0.1
Office of the Children's Guardian	5.4	5.0	2.4	(2.6)
Office of the Director of Public Prosecutions	3.3	5.6	12.3	6.7
Transport				
Transport for NSW	10,599.6	7,417.8	8,061.5	643.7
Sydney Metro	1,504.9	2,289.0	5,837.0	3,548.1
Office of Transport Safety Investigations	0.1	...	4.5	4.5
Treasury				
The Treasury	7.8	13.3	29.5	16.3
NSW Self Insurance Corporation	0.2	0.4	0.2	(0.3)
Western City and Aerotropolis Authority	4.5	15.0	10.5
Destination NSW	0.2	0.3	0.2	(0.2)
Workers' Compensation (Dust Diseases) Authority	0.0	0.0	0.0	0.0
The Legislature				
The Legislature	24.5	16.4	42.1	25.7
Advance to the Treasurer	120.0	...	20.0	20.0
Not allocated to an agency ^(e)	1,586.6	...	(1,524.9)	(1,524.9)
Total	22,308.3	18,998.2	22,742.2	3,743.9

(a) This table only reports infrastructure investment by agencies and does not include capital grants to public and private bodies to fund infrastructure.

(b) General government sector investment published in Table 1.1 or Table A1.1 of Budget Paper 1 may not sum to the totals of agency programs published in Table 4.1. The difference represents intra-sector eliminations.

(c) The variation is from 2019-20 Est. Actual to the 2020-21 Budget. Discrepancies between totals are due to rounding.

(d) UrbanGrowth and Barangaroo were absorbed into Infrastructure NSW from 1 July 2019 following machinery of government changes.

(e) Includes provisions and underspends not allocated to an agency.

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Customer Service

Major Works

New Works

Digital Restart Fund - Assured Revenue	Parramatta	2020	2021	8,000		6,500
Total, New Works						6,500

Works in Progress

Accommodation Leases	Haymarket	2019	2029	410,228	319,450	23,288
Accommodation Strategy	Parramatta	2011	2031	36,686	23,485	180
Corsnet Sustaining Capital	Bathurst	2019	2029	9,810	-	1,430
Data Centre Consolidation Acceleration Program	Various	2013	2031	25,763	12,389	1,153
Data Conversion and Cleansing	Bathurst	2013	2031	14,485	11,280	2,492
Digital Restart Fund - Land Tax Customer Journey	Parramatta	2019	2020	2,200	1,582	200
Future Business Development Program	Haymarket	2013	2020	2,062	1,206	316
ICT Development Program	Various	2014	2031	52,235	19,279	6,422
ICT Projects	Various	2004	2028	123,394	65,790	48,435
Information System Enhancements	Haymarket	2001	2031	180,620	166,770	5,587
Land Tax Compliance and Customer Service	Parramatta	2019	2024	1,600	-	1,600
Office Refurbishment and Rationalisation	Various	2005	2031	124,913	100,574	16,580
OneGov Digital Services Gateway	Haymarket	2013	2028	14,829	7,315	960
Revenue NSW-Critical System Maintenance	Parramatta	2017	2029	73,724	2,204	6,253
Spatial Data Infrastructure Program	Bathurst	2014	2028	52,431	21,854	3,814
Titling and Registry Services LPI Concession - Capital Expenditure	Sydney	2018	2031	25,340	6,138	8,235
Total, Works in Progress						126,945

Total, Major Works **133,445**

Total, Minor Works **62,713**

Total, Department of Customer Service **196,158**

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Service NSW

Major Works

New Works

Cyber Security Upgrade Program	Various	2020	2022	4,950		4,950
Digital Renewal Notice Program	Various	2020	2022	5,000		3,750
Total, New Works						8,700

Works in Progress

10 New Service Centres	Various	2019	2023	14,853	995	4,652
Easy to Do Business Program	Various	2018	2022	29,660	15,615	14,230
Lease Acquisitions - Service Centres and Related Leasehold Improvements	Various	n.a.	n.a.	n.a.	n.a.	18,856
Site Enhancements and Upgrades	Various	2017	2021	11,100	6,737	4,176
Technology Upgrades to Support Increased Scale of Operation	Various	2014	2020	74,625	59,078	15,547
Total, Works in Progress						57,461

Total, Major Works **66,161**

Total, Minor Works **250**

Total, Service NSW **66,411**

Long Service Corporation

Major Works

Works in Progress

Integrated Leave System	Gosford	2016	2021	5,180	456	4,724
Total, Works in Progress						4,724

Total, Major Works **4,724**

Total, Minor Works **260**

Total, Long Service Corporation **4,984**

New South Wales Government Telecommunications Authority

Major Works

Works in Progress

Critical Communications Enhancement Program	Various	2018	2022	664,811	239,325	197,764
Total, Works in Progress						197,764

Total, Major Works **197,764**

Total, Minor Works **14,001**

Total, New South Wales Government Telecommunications Authority **211,765**

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

The following agencies have a Minor Works Program only

Information and Privacy Commission	150
State Insurance Regulatory Authority	5,555
Independent Pricing and Regulatory Tribunal	180

Project Description	Location	Start	Complete ^(c)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Education

Major Works

New Works ^(a) ^(b)

Canterbury Boys High School Upgrade	Ashbury			n.a.		1,000
Carlingford West Public School Upgrade	Carlingford			n.a.	43	3,000
Co Funded Metropolitan School Renewal Program	Various			n.a.		60,000
Co Funded Regional School Renewal Program	Various			n.a.		60,000
Edmondson Park (new primary school)	Edmondson Park			n.a.	90	3,000
Gledswood Hills Public School - Stage 2	Gledswood Hills			n.a.		100
Googong (new primary school)	Googong			n.a.	67	2,000
LED Lighting Upgrade	Various			157,800		57,900
Lindfield Learning Village - Stage 2	Lindfield			n.a.	369	61,155
Moruya High School Upgrade	Moruya			n.a.		7,100
Murrumbateman (new primary school)	Murrumbateman			n.a.	46	3,000
Murwillumbah Education Campus	Murwillumbah			n.a.		36,254
North Sydney Public School Upgrade	North Sydney			n.a.	1,089	3,000
Passfield Park School Upgrade	Minto			n.a.		11,900
Picnic Point High School Upgrade	Picnic Point			n.a.		2,000
Regional Roof Upgrade Program	Various			60,000		30,000
Rural Access Gap Direct Intervention Package	Various			365,800		211,400
Schools Renewable Energy Infrastructure Project SREIP - Pilot Program	Various			n.a.		2,000
Vocational Schools Pilot Program	Various			n.a.		750
Wilkins Public School (new preschool)	Marrickville			n.a.		2,500
Wilton Public School Upgrade	Wilton			n.a.		4,000
Total, New Works						562,059

(a) ETC may change due to market conditions or as more detailed planning is undertaken. The ETC may also be withheld due to commercial sensitivities.

(b) Start and completion dates for projects will be confirmed once a delivery schedule has been finalised.

Project Description	Location	Start	Complete ^(c)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Education (cont.)

Works in Progress

Ajuga School, Campbell House School and Glenfield Park School Upgrades	Glenfield	2016	2021	25,660	16,431	8,094
Alexandria Park Community School (new school)	Alexandria	2018	2022	130,724	75,377	36,950
Armidale Secondary College Upgrade (Armidale and Duval High Schools)	Armidale	2019	2021	121,150	84,522	27,458
Artarmon Public School Upgrade	Artarmon	2015	2019	25,019	23,867	30
Arthur Phillip High School and Parramatta Public School (new schools)	Parramatta	2016	2020	325,000	297,037	25,953
Ashbury Public School Upgrade	Ashbury	2019	2020	3,773	3,771	2
Ashtonfield Public School Upgrade	Ashtonfield	n.a.	n.a.	n.a.	1,953	3,761
Auburn North Public School Upgrade	Auburn	2017	2019	n.a.	11,757	51
Ballina Coast High School (new school)	Ballina	2016	2019	n.a.	58,795	925
Bangalow Public School Upgrade	Bangalow	n.a.	n.a.	n.a.	207	786
Banksia Road Public School Upgrade	Greenacre	2019	2020	6,617	6,615	2
Bankstown North Public School Upgrade	Bankstown	n.a.	n.a.	n.a.	2,943	3,300
Bardia Public School Upgrade	Bardia	2015	2019	n.a.	44,434	247
Bella Vista Public School (new school)	Kellyville	2015	2019	49,708	49,079	629
Belmont High School Upgrade	Belmont	2017	2019	20,004	19,033	28
Bexhill Public School Upgrade	Bexhill	n.a.	n.a.	n.a.	204	621
Bletchington Public School	Orange	n.a.	n.a.	n.a.	847	5,210
Bolwarra Public School Upgrade	Bolwarra	2016	2019	11,865	11,741	100
Braidwood Central School Upgrade	Braidwood	2019	2020	16,367	2,725	11,881
Brooke Avenue Public School Upgrade	Killarney Vale	n.a.	n.a.	n.a.	393	n.a.
Brookvale Public School Upgrade	Brookvale	2018	2020	4,500	3,163	797
Budawang School (Relocation)	n.a.	n.a.	n.a.	n.a.	577	n.a.
Bungendore High School (new school)	n.a.	n.a.	n.a.	n.a.	187	n.a.
Byron Bay Public School Upgrade	Byron Bay	2018	2020	n.a.	12,458	207
Callaghan Campus Jesmond Campus Upgrade	Jesmond	2019	2020	19,278	17,290	816
Canley Vale High School Upgrade	Canley Vale	2018	2020	n.a.	19,763	3,712
Canterbury South Public School Upgrade	Canterbury	n.a.	n.a.	n.a.	5,996	7,760
Carlingford Public School Upgrade	Carlingford	2017	2020	21,600	20,936	469
Catherine Field (new primary school)	Oran Park	2019	2021	n.a.	9,120	n.a.

Project Description	Location	Start	Complete ^(c)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000
Department of Education (cont.)						
Cecil Hills Public School	Cecil Hills	2017	2019	16,500	15,815	560
Central Sydney Intensive English High School (Relocation)	Alexandria	2018	2019	30,000	29,690	53
Chatswood Public School and High School Upgrade	Chatswood	n.a.	n.a.	n.a.	9,488	38,806
Claremont Meadows Public School Upgrade	Claremont Meadows	2018	2019	9,840	9,737	2
Coffs Harbour Public School Upgrade	Coffs Harbour	2018	2019	n.a.	6,953	10
Cooler Classrooms	Various	n.a.	n.a.	n.a.	135,390	196,000
Cranebrook High School (New Learning Centre)	Cranebrook	n.a.	n.a.	n.a.	140	n.a.
Croydon Public School Upgrade	Croydon	2019	2021	35,401	6,512	19,853
Curl Curl North Public School Upgrade	North Curl Curl	2019	2021	n.a.	38,559	12,942
Dapto Public School Upgrade	Horsley	n.a.	n.a.	n.a.	2,294	14,186
Darlington Public School Upgrade	Darlington	n.a.	n.a.	n.a.	2,376	6,878
Denistone East Public School Upgrade	Denistone East	2018	2019	9,700	9,463	14
Eastwood Public School Upgrade	Eastwood	n.a.	n.a.	n.a.	164	800
Engadine High School Upgrade	Engadine	n.a.	n.a.	n.a.	236	n.a.
Epping (new primary school)	n.a.	n.a.	n.a.	n.a.	608	3,912
Epping Public School Upgrade	Epping	2017	2020	20,300	19,549	602
Epping West Public School Upgrade	Epping	n.a.	n.a.	n.a.	458	2,449
Excelsior Public School Upgrade	Castle Hill	2018	2020	n.a.	17,517	284
Fairvale High School Upgrade	Fairfield West	2018	2021	40,700	8,617	28,142
Finigan School of Distance Education (new school)	Crestwood	2016	2019	17,042	16,853	147
Fort Street Public School Upgrade	Millers Point	2021	2023	n.a.	5,319	6,087
Galungara Public School (Alex Avenue new primary school)	Schofields	2019	2021	55,138	28,317	26,821
Gledswood Hills (new school)	Gledswood Hills	2018	2020	35,322	34,932	390
Glenmore Park High School Upgrade	Glenmore Park	n.a.	n.a.	n.a.	137	n.a.
Glenwood High School Upgrade	Glenwood	n.a.	n.a.	n.a.	185	n.a.
Greenwich Public School Upgrade	Greenwich	2018	2020	n.a.	31,148	2,659
Greystanes Public School Upgrade	Greystanes	2018	2021	n.a.	12,596	19,883
Gwynneville Public School Upgrade	Gwynneville	2018	2020	14,850	13,938	912
Harrington Park Public School Upgrade	Harrington Park	n.a.	n.a.	n.a.	3,865	7,027
Hastings Secondary College	Port Macquarie	n.a.	n.a.	n.a.	1,213	3,724
Homebush West Public School Upgrade	Homebush West	2015	2019	24,778	24,611	3

Project Description	Location	Start	Complete ^(c)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Education (cont.)

Hurlstone Agricultural High School Upgrade - Stage 2 and Upgrades for Agricultural Education in NSW	Various	n.a.	n.a.	n.a.	9,255	23,079
Hurlstone Agricultural High School Upgrade - Stage 1	Glenfield	2016	2019	n.a.	16,985	60
Hurstville Public School Upgrade	Hurstville	2019	2020	9,265	8,807	295
Ingleburn High School Upgrade	Ingleburn	2018	2019	8,340	8,197	108
Inner Sydney High School (new school)	Surry Hills	2016	2020	135,500	88,567	31,758
James Fallon High School Upgrade	North Albury	2018	2020	10,200	4,813	2,953
Jamison High School Upgrade	South Penrith	n.a.	n.a.	n.a.	120	755
Jannali East Public School Upgrade	Jannali	n.a.	n.a.	n.a.	58	n.a.
Jerrabomberra (new high school)	n.a.	n.a.	n.a.	n.a.	124	n.a.
Jindabyne Central School Upgrade	Jindabyne	n.a.	n.a.	n.a.	2,759	4,363
Jindabyne High School Upgrade - Stage 2	Jindabyne	n.a.	n.a.	n.a.	n.a.	n.a.
John Palmer Public School Upgrade	The Ponds	n.a.	n.a.	n.a.	190	n.a.
Jordan Springs Public School (new school)	Jordan Springs	2018	2020	55,418	48,907	6,511
Karabar High School Upgrade	Karabar	2019	2020	9,100	8,283	320
Kent Road Public School Upgrade	Marsfield	2019	2020	40,284	24,816	15,468
Killara High School Upgrade	East Killara	2019	2020	15,223	14,605	613
Killarney Heights Public School Upgrade	Killarney Heights	2018	2020	n.a.	6,202	2,079
Kingscliff High School Upgrade	Kingscliff	2020	2021	32,000	n.a.	14,430
Kingscliff Public School Upgrade	Kingscliff	2020	2021	39,377	2,996	15,733
Kingswood High School Upgrade	Kingswood	2017	2020	7,653	4,456	3,197
Ku-ring-gai High School Upgrade	North Turramurra	2019	2020	15,136	12,963	1,497
Kyeemagh Public School Upgrade	Kyeemagh	2019	2021	31,000	2,614	12,049
Lake Cathie Public School Upgrade	Lake Cathie	2019	2021	24,950	5,319	14,448
Lennox Head Public School Upgrade	Lennox Head	n.a.	n.a.	n.a.	1,915	9,302
Leppington (new primary school)	Denham Court	2019	2021	56,001	8,275	40,750
Lidcombe Public School Upgrade	Lidcombe	2017	2020	16,600	16,179	216
Lindfield Learning Village (new school)	Lindfield	2016	2019	59,235	3,856	2,543
Liverpool West Public School Upgrade	Liverpool	n.a.	n.a.	n.a.	1,888	1,303
Mainsbridge School (new school through relocation)	Liverpool	2019	2020	32,778	10,752	22,025
Manly Vale Public School Upgrade	Manly Vale	2014	2019	n.a.	51,980	936
Marsden Park (new primary school)	Marsden Park	2020	2021	48,654	6,943	35,539

Project Description	Location	Start	Complete ^(c)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Education (cont.)

Marsden Road Public School Upgrade	Liverpool	2018	2019	n.a.	9,302	370
Meadowbank Education and Employment Precinct Schools	Meadowbank	2019	2022	300,000	20,210	116,950
Merrylands Public School Upgrade	Merrylands	2018	2019	10,650	10,600	21
Millthorpe Public School Upgrade	Millthorpe	n.a.	n.a.	n.a.		2,808
Milperra Public School Upgrade	Milperra	n.a.	n.a.	n.a.	48	1,317
Mona Vale Public School Upgrade	Mona Vale	n.a.	n.a.	n.a.	1,046	n.a.
Monaro High School Upgrade	Cooma	2019	2021	47,380	10,480	33,165
Mosman High School Upgrade	Mosman	n.a.	n.a.	n.a.		4,975
Mulgoa Rise Glenmore Park (new primary school)	n.a.	n.a.	n.a.	n.a.	302	n.a.
Murrumbidgee Regional High School Upgrade	Griffith	2019	2020	25,000	8,596	9,995
Muswellbrook South Public School Upgrade	Muswellbrook	n.a.	n.a.	n.a.	30	n.a.
Nepean Creative and Performing Arts High School Upgrade	Emu Plains	n.a.	n.a.	n.a.	111	1,115
New Environmental Education Centre (Penrith Lakes)	Castlereagh	n.a.	n.a.	n.a.	272	1,376
New Primary School in the Wagga Wagga Electorate	Estella	2019	2020	42,500	9,502	32,735
New School in the Liverpool Electorate	Liverpool	n.a.	n.a.	n.a.	1,612	5,990
Newcastle East Public School Upgrade	The Hill	2018	2020	n.a.	8,258	766
North Kellyville Public School (new school)	North Kellyville	2017	2019	46,197	45,897	300
North Rocks Public School Upgrade	North Rocks	2019	2020	16,536	13,839	838
Nulkaba Public School Upgrade	Nulkaba	2018	2019	13,892	13,759	133
Old Bar Public School Upgrade	Old Bar	2018	2019	8,870	8,631	229
Oran Park (new high school)	Oran Park	2018	2020	79,705	79,030	541
Oran Park Public School Upgrade	Oran Park	2017	2020	15,350	14,673	464
Parramatta West Public School Upgrade	Parramatta	2018	2021	28,000	7,758	16,417
Pendle Hill High School Upgrade	Toongabbie	n.a.	n.a.	n.a.	1,040	1,223
Pendle Hill Public School Upgrade	Pendle Hill	2018	2020	n.a.	17,491	1,038
Penrith Public School Upgrade	Penrith	2018	2019	9,620	9,599	1
Penshurst Public School Upgrade	Penshurst	2018	2021	n.a.	29,145	24,898
Penshurst West Public School Upgrade	Mortdale	2019	2020	10,480	10,151	317
Picton High School Upgrade	Picton	2019	2022	112,025	53,228	46,335

Project Description	Location	Start	Complete ^(c)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Education (cont.)

Porters Creek Public School (Warnervale new primary school)	Hamlyn Terrace	2020	2021	37,994	2,383	14,995
Prestons Public School Upgrade	Prestons	2017	2020	11,164	10,560	401
Quakers Hill East Public School Upgrade	Acacia Gardens	2018	2019	13,200	12,842	293
Queanbeyan East Public School Upgrade	Queanbeyan East	2018	2019	n.a.	11,449	201
Queanbeyan High School Upgrade	Crestwood	2019	2020	15,600	14,483	1,021
Queanbeyan School (new school)	Karabar	2019	2021	21,000	4,838	14,039
Queanbeyan West Public School Upgrade	Crestwood	n.a.	n.a.	n.a.	59	481
Rainbow Street Public School Upgrade	Randwick	2015	2019	35,194	34,481	4
Richmond High School Upgrade	Richmond	2018	2019	7,070	282	611
Riverbank Public School Upgrade	The Ponds	2018	2020	n.a.	19,082	179
Riverstone High School Upgrade	Riverstone	2018	2020	23,142	22,066	817
Rosehill Public School Upgrade	Rosehill	2017	2019	17,536	17,287	249
Russell Lea Public School (new school)	Russell Lea	2017	2019	n.a.	32,562	782
Rutherford Public School Upgrade	Rutherford	2017	2020	21,300	19,116	1,861
Samuel Gilbert Public School Upgrade	Castle Hill	2019	2022	32,570	5,063	16,400
Schofields Public School Upgrade	Schofields	2018	2020	n.a.	31,836	6,253
Smalls Road (new primary school)	Ryde	2018	2020	47,022	46,036	520
Speers Point Public School Upgrade	Speers Point	2018	2020	15,886	9,793	1,846
St Ives High School Upgrade	St Ives	2019	2020	25,560	11,731	8,883
St Ives North Public School Upgrade	St Ives	2019	2020	29,421	16,653	7,430
Stanwell Park Public School Upgrade	Stanwell Park	n.a.	n.a.	n.a.	61	n.a.
Sydney Olympic Park (new high school)	Sydney Olympic Park	n.a.	n.a.	n.a.	2,698	4,240
Tallawong (new primary school)	n.a.	n.a.	n.a.	n.a.	357	n.a.
Tamworth Public School Upgrade	Tamworth	2019	2020	14,788	7,754	6,124
Terrigal Public School Upgrade	Terrigal	2018	2019	n.a.	11,390	191
Teven-Tintenbar Public School Upgrade	Tintenbar	n.a.	n.a.	n.a.	86	307
Tweed Heads South Public School Upgrade	Tweed Heads South	2020	2021	25,000	2,456	9,298
Tweed River High School Upgrade	Tweed Heads South	2020	2021	26,215	2,455	9,613
Ultimo Public School (new school)	Ultimo	2014	2020	60,055	57,012	996
Waitara Public School Upgrade	Wahroonga	2018	2020	40,666	36,594	4,072
Wamberal Public School Upgrade	Wamberal	2017	2020	19,600	18,315	813

Project Description	Location	Start	Complete ^(c)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Education (cont.)

Wangi Wangi Public School Upgrade	Wangi Wangi	2019	2020	13,347	11,441	266
Wauchope Public School Upgrade	Wauchope	2018	2020	13,900	13,307	459
Wentworth Point Public School (new school)	Wentworth Point	2013	2018	20,823	20,810	13
Wentworthville Public School Upgrade	Wentworthville	2019	2021	39,761	8,812	24,738
West Ryde Public School Upgrade	West Ryde	2018	2020	n.a.	16,198	1,935
Westfields Sports High School Upgrade	Fairfield West	2019	2020	30,138	24,718	3,899
William Stimson Public School Upgrade	Wetherill Park	2017	2020	n.a.	16,636	560
Willoughby Girls High School Upgrade	Willoughby	2017	2020	17,037	15,444	1,371
Willoughby Public School Upgrade	Willoughby	2017	2020	35,527	31,674	3,853
Wollongong Public School Upgrade	Wollongong	2018	2020	n.a.	13,778	3,178
Yagoona Public School Upgrade	Yagoona	2018	2020	n.a.	18,031	108
Yandelora School (new school)	Narellan	2015	2019	21,814	21,750	22
Yass High School Multi-Purpose Hall Upgrade	Yass	n.a.	n.a.	n.a.	146	515
Yass High School Upgrade	Yass	2019	2020	8,540	8,265	275
Yawarra Community School (new school)	Dubbo	2015	2019	20,342	19,665	637
Young High School Upgrade	Young	n.a.	n.a.	n.a.	4,458	4,842
Total, Works in Progress						1,543,808
Total, Major Works						2,105,867
Total, Minor Works						383,363
Total, Department of Education						2,489,230

(c) The dates listed are physical completion dates. Final expenditure can occur after the school is ready for occupation by students and staff.

Advanced Planning/Assurance Review

Birrong Boys and Girls High School (planning)	Middle Head Environmental Education Centre (planning)
Castle Hill Public School (planning)	Narrabeen Education Precinct (planning)
Cecil Hills High School (planning)	Neutral Bay Public School (planning)
Cronulla High School (planning)	Newcastle Education Precinct (planning)
Cumberland High School (planning)	Orange Grove Public School (planning)
Darcy Road Public School (planning)	Punchbowl Public School (planning)
Edmondson Park (new high school planning)	Randwick Girls and Boys High Schools (planning)
Girraween Public School (planning)	Rhodes East (new primary school planning)
Green Square (new primary school planning)	Rydalmere Education Precinct (planning)
Gregory Hills (new primary school planning)	South Nowra/Worrigee (new primary school) (planning)
Hunter River High School (planning)	St Leonards Education Precinct (planning)
Irrawang High School (planning)	Westmead (new primary school planning)
Liverpool Boys and Girls High School (planning)	Wilton Junction new school (planning)
Matthew Pearce Public School (planning)	Yanco Agricultural High School (planning)
Macquarie Park Education Precinct (planning)	
Marsden Park (new high school) (planning)	

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

TAFE Commission

Major Works

New Works

Budgeting, Forecasting and Reporting System	Various	2020	2022	2,000		2,000
Contact Centre Communications	Various	2020	2022	5,000		5,000
TAFE Digital Course Migration and Centralisation	Various	2020	2022	2,000		2,000
Enhanced System To Support Student Access	Various	2020	2022	3,000		3,000
IT Network Asset Refresh	Various	2020	2022	4,000		4,000
IT Security Enhancement Program	Various	2020	2022	2,000		2,000
Regional Data Centre Consolidation and Virtualisation	Various	2020	2022	3,000		3,000
Reporting and Insights Program	Various	2020	2022	2,000		2,000
Revitalising TAFE Campuses	Various	2021	2022	20,000		10,000
Staff Integrated System Portal	Various	2020	2022	1,000		1,000
TAFE Asset Renewal Program - Buildings	Various	2020	2022	56,976		56,976
TAFE Asset Renewal Program - Plant & Equipment	Various	2020	2022	22,300		22,300
Total, New Works						113,276

Works in Progress

Bega Specialist Centre - Stage 2	Bega	2020	2021	17,004	1,354	13,763
Connected Learning Centres Program - Stage 3	Various	2020	2022	57,100	5,100	21,285
Meadowbank Education and Employment Precinct - TAFE Meadowbank Phase 2.1	Meadowbank	2019	2022	125,900	8,120	30,281
North Coast Institute - Coffs Harbour Education Campus, Applied Construction and Plumbing Technologies Hub	Coffs Harbour	2015	2021	13,258	7,753	5,485
Specialist Centre, Connected Health Hub, Coffs Harbour	Coffs Harbour	2018	2021	3,358	3,103	255
Student Management Services	Ultimo	2016	n.a.	n.a.	n.a.	n.a.
Western Sydney Construction Hub	Kingswood	2019	2023	80,357	1,247	9,949
Total, Works in Progress						91,695

Total, Major Works

204,971

Total, Minor Works

58,210

Total, TAFE Commission

263,181

Education Cluster

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

The following agencies have a Minor Works Program only

NSW Education Standards Authority **45,904**

Project Description	Location	Start	Complete ^(a)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Ministry of Health

Major Works

New Works

Bankstown-Lidcombe Hospital and Community Health Services Redevelopment ^(b)	Bankstown	2020	2028	1,300,000		n.a.
Bathurst Hospital MRI	West Bathurst	2020	2021	4,000		4,000
Bowral and District Hospital Redevelopment Stage 2	Bowral	2020	2023	55,000		4,000
Door Screening at Health sites	Various	2020	2021	n.a.		n.a.
Concord Hospital Car Park	Concord West	2020	2024	32,400		500
Cowra Hospital Redevelopment	Cowra	2020	2024	70,200		500
Deniliquin Emergency Department Upgrade ^(c)	Deniliquin	2020	2021	1,400		1,400
Dubbo Base Hospital Car Park	Dubbo	2020	2022	30,000		10,500
Establishment of a Residential Eating Disorders Treatment Centre ^(c)	TBC	n.a.	n.a.	13,000		n.a.
Eurobodalla Health Service Redevelopment	Moruya	2020	2025	200,000		10,000
Glen Innes Hospital Upgrade	Glen Innes	2020	2024	20,000		500
Iluka Ambulance Station - Rural Ambulance Infrastructure Reconfiguration	Iluka	2020	2022	10,000		5,000
Maitland Hospital Car Park	East Maitland	2020	2022	30,022		18,000
Manly Adolescent and Young Adult Hospice ^{(d)(f)}	Manly	2020	2023	19,500		3,500
Manning Hospital Redevelopment Stage 2	Taree	2020	2026	100,000		1,500
NSW Pathology Single Statewide Laboratory Information System	Various	2020	2023	n.a.		n.a.
Nepean Hospital Redevelopment and Associated Community Based Services Stage 2	Kingswood	2020	2026	450,000		15,000
Planning Future New Works	Various	2020	2022	10,600		7,900
Real Time Prescription Monitoring	Various	2020	2023	n.a.		6,600
Royal Prince Alfred Hospital Redevelopment	Camperdown	2020	2027	750,000		16,300
Rural Ambulance Infrastructure Reconfiguration - Stage 2	Various	2020	2022	100,000		18,500
Rural Health Infrastructure Program - Deniliquin and Leeton	Various	2020	2022	5,700		2,080
Simplified Appointments for Patients and Clinicians	Various	2020	2021	3,000		3,000
Shellharbour Hospital Redevelopment Stage 2	TBC	2020	2025	320,000		6,500

Project Description	Location	Start	Complete ^(a)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Ministry of Health (cont.)

Shepherd Centre Facility	Campbelltown	2020	2022	2,500		2,000
Shoalhaven Hospital Redevelopment	Nowra	2020	2028	438,000		4,000
St George Hospital - Ambulatory Care, Day Surgery, Sub-Acute Inpatient Building	Kogarah	2020	2025	385,000		21,500
St Vincent's Darlinghurst Integrated Campus Redevelopment - Service Upgrade	Darlinghurst	2020	2021	25,000		25,000
Sutherland Hospital - Operating Theatre Complex	Caringbah	2020	2023	81,500		8,000
Sutherland Hospital MRI	Caringbah	2020	2022	7,000		4,000
Sydney Children's Hospital, Randwick - Stage 1 Comprehensive Children's Cancer Centre ^{(d)(f)}	Randwick	2020	2026	608,000		15,000
Tweed Hospital Car Park	Kingscliff	2020	2023	50,000		6,000
Tweed Hospital Redevelopment - Additional Funding	Kingscliff	2020	2023	91,200		41,200
Total, New Works						403,980

Works in Progress

Albury Base Hospital Emergency Department Expansion	East Albury	2017	2021	30,000	20,480	9,520
Ambulance Infrastructure						
Ambulance Fleet Replacement Program - Next phase	Various	2015	2021	57,135	50,239	6,896
Ambulance Medical Equipment Replacement Program - Next Phase	Various	2015	2022	17,500	13,005	2,469
Critical Communications Enhancement Program – Terminal Refresh and Change Management Costs	Various	2018	2022	36,527	19,855	14,164
Rural Ambulance Infrastructure Reconfiguration Stage 1	Various	2015	2023	122,120	98,448	7,152
Sydney Ambulance Metropolitan Infrastructure Strategy	Various	2014	2023	184,000	160,940	15,024
Asset Refurbishment / Replacement Strategy (State-wide)	Various	2014	2024	500,000	258,314	72,067
Bankstown-Lidcombe Emergency Department	Bankstown	2018	2022	25,000	10,873	10,185
Blacktown Mount Druitt Hospitals Redevelopment Stages 1 and 2	Blacktown	2012	2022	651,187	636,617	8,146
Bowral Hospital Redevelopment	Bowral	2015	2021	68,663	62,440	6,223
Clinic Security Enhancements	Various	2020	2021	4,000	1,875	2,125

Project Description	Location	Start	Complete ^(a)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000
Ministry of Health (cont.)						
Campbelltown Hospital Redevelopment Stage 2, Mental Health and South West Paediatric Service	Campbelltown	2017	2023	632,000	185,275	224,116
Central Coast Medical Schools and Central Coast Research Institute ^(e)	Gosford	2020	2021	39,601	31,313	8,288
Coffs Harbour Hospital Expansion	Coffs Harbour	2017	2023	194,000	68,129	72,627
Concord Hospital (Phase 1A and 1B) Upgrade	Concord West	2017	2022	341,200	141,470	130,284
Cooma Hospital Redevelopment	Cooma	2017	2022	18,600	10,429	3,485
Cystic Fibrosis Specialist Service Unit at Westmead Hospital ^(c)	Westmead	2019	2023	65,000	1,844	28,156
Dubbo Hospital - Stages 1, 2, 3 and 4	Dubbo	2011	2022	241,300	211,707	27,478
Energy Efficient Government Program	Various	2019	2021	20,188	2,925	17,263
Fussell House – Veterans' Accommodation at Concord Repatriation General Hospital (Concord Hospital) ^(c)	Concord West	2019	2021	6,721	6,652	69
Goulburn Hospital Redevelopment ^(g)	Goulburn	2017	2023	150,000	55,626	60,748
Grafton Ambulatory Care	Grafton	2015	2021	17,500	14,421	3,079
Griffith Hospital Redevelopment	Griffith	2018	2026	250,000	21,666	13,385
HealthOne / Integrated Primary Health Care Centres						
HealthOne Strategy (Rebuild NSW Fund)	Various	2016	2023	100,000	34,196	31,873
Hornsby Hospital Redevelopment Stages 1 and 2 ^(g)	Hornsby	2012	2023	400,255	313,772	60,728
Information and Communication Strategy						
Digital Patient Records	Various	2016	2022	236,236	118,065	58,207
Fast Track Electronic Prescribing	Various	2020	2022	30,000	4,695	25,000
Virtual Care and Telehealth	Various	2020	2021	28,102	13,125	14,977
Whole of System Digital Platform	Various	2016	2025	265,353	140,625	44,366
Inverell Hospital Redevelopment	Inverell	2017	2023	60,000	41,470	13,048
IVF Facility Enhancements	Various	2019	2021	1,000	696	304
John Hunter Children Hospital NICU (Stages 2 and 3)	New Lambton Heights	2016	2021	18,000	15,358	2,643
John Hunter Health and Innovation Precinct	New Lambton Heights	2019	2027	780,000	8,999	15,972
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	39,033

Project Description	Location	Start	Complete ^(a)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Ministry of Health (cont.)

Lismore Hospital Redevelopment Stage 3A, 3B and 3C	Lismore	2013	2022	312,750	262,455	21,422
Liverpool Health and Academic Precinct	Liverpool	2018	2027	740,000	47,183	53,053
Liverpool Hospital Car Park	Liverpool	2019	2023	50,000	1,706	11,576
Macksville Hospital Redevelopment	Macksville	2015	2021	73,000	67,108	5,892
Maitland Hospital (new)	East Maitland	2017	2023	470,000	178,651	220,321
Manning Base Hospital Redevelopment	Taree	2015	2021	40,000	32,707	7,293
Mental Health Measures	Various	2020	2021	4,000	-	4,000
Mudgee Hospital Redevelopment	Mudgee	2017	2021	70,700	65,285	5,415
Multipurpose Services (MPS) Strategy Stage 5	Various	2015	2024	296,530	220,858	33,437
Muswellbrook Hospital Redevelopment Stage 2	Muswellbrook	2015	2021	20,080	19,503	472
Nepean Hospital and Integrated Ambulatory Services Redevelopment	Kingswood	2017	2023	550,000	245,792	221,346
New Health Head Office Accommodation	St Leonards	2019	2021	60,000	55,725	4,275
Northern Beaches - Mona Vale Hospital and Community Health ^(g)	Mona Vale	2013	2022	618,900	597,274	17,457
Own Sourced Local Initiatives	Various	n.a.	n.a.	n.a.	n.a.	128,852
Paediatric Allergy Clinics	Various	2019	2021	600	299	301
Paediatric Amenity Upgrades	Various	2018	2021	2,000	1,836	164
Palliative Care Refurbishment	Various	2019	2023	10,000	706	3,794
Port Macquarie Hospital Car Park	Port Macquarie	2018	2022	11,500	7,502	1,184
Randwick Campus Reconfiguration and Expansion Stage 1 ^(f)	Randwick	2017	2024	778,050	387,107	158,555
Rouse Hill Health Service - Land Acquisition	Rouse Hill	2018	2022	75,000	2,061	63,072
Rural Health Infrastructure Program (includes Tenterfield, Scone, Gloucester, Dungog)	Various	2018	2021	10,000	9,903	97
Shellharbour Hospital Redevelopment Stage 1 ^(d)	Oak Flats	2017	2026	378,600	21,630	3,590
St George Hospital Birthing Suite & Theatre Refurbishment	Kogarah	2018	2021	11,500	10,390	1,110
Statewide Cataract Surgeries Equipment Purchases	Various	2019	2021	1,000	889	111
Statewide Dental Van Program	Various	2019	n.a.	24,419	2,284	8,216
Statewide Mental Health Infrastructure Program	Various	2018	n.a.	700,000	41,274	30,218

Project Description	Location	Start	Complete ^(a)	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Ministry of Health (cont.)

Statewide Telestroke Service ^(c)	Various	2019	2021	1,200	432	768
The Children's Hospital at Westmead Stage 1 Redevelopment	Westmead	2017	2021	95,000	75,218	19,782
The Children's Hospital at Westmead Stage 2 Redevelopment (includes Carpark)	Westmead	2019	2027	619,000	9,295	16,468
Tumut Hospital Redevelopment	Tumut	2019	2023	50,000	6,610	29,615
Tweed Hospital and Integrated Ambulatory Services Redevelopment	Kingscliff	2016	2024	582,131	110,583	30,899
Wagga Wagga Base Hospital Car Park	Wagga Wagga	2019	2023	30,000	576	3,139
Wagga Wagga Base Hospital Redevelopment	Wagga Wagga	2011	2023	431,360	366,787	41,393
Western Cancer Centre Dubbo ^(d)	Dubbo	2018	2021	35,000	14,641	20,359
Westmead Hospital Redevelopment Stage 1 ^(f)	Westmead	2014	2022	832,300	735,058	87,242
Wyong Hospital Redevelopment Stage 1	Hamlyn Terrace	2017	2023	200,000	48,262	111,133
Public Private Partnerships (PPP) - Cyclical Maintenance						
Long Bay Forensic Hospital Cyclical Maintenance	Malabar	2010	2027	25,024	12,531	222
Newcastle Mater Hospital Cyclical Maintenance	Newcastle	2008	2027	56,288	26,281	13,061
Northern Beaches Hospital Life Cycle Costs	Frenchs Forest	2018	2039	141,248	129	385
Orange Base Hospital Cyclical Maintenance	Orange	2008	2027	117,848	57,577	10,985
Royal North Shore Hospital Cyclical Maintenance	St Leonards	2008	2027	208,402	68,220	12,411
Total, Works in Progress						2,452,185
Total, Major Works						2,856,165
Total, Minor Works						187,495
Total, Ministry of Health						3,043,660
Less capital expensing ^(h)						(185,211)
Total, Ministry of Health						2,858,449

(a) The dates listed are financial completion dates. Depending on the project schedule, physical completion may occur prior.

(b) Funds have been allocated in 20-21 but have not been disclosed due to commercial sensitivities.

(c) Project fully funded by the Commonwealth Government.

(d) Project partially funded by Commonwealth Government.

(e) Project fully funded by third-party contributions.

(f) Project partially funded by third-party contributions.

(g) ETC increase includes merged projects.

(h) Certain expenditure associated with the construction of projects falls below the capitalisation thresholds and is therefore expensed annually.

Project Description	Location	Start	Complete ^(a)	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Health Care Complaints Commission

Major Works

New Works

Lease Acquisitions between \$250,000 and \$20 million	Haymarket	n.a.	n.a.	n.a.		2,240
Total, New Works						2,240
Total, Major Works						2,240
Total, Minor Works						192
Total, Health Care Complaints Commission						2,432

The following agencies have a Minor Works Program only

Mental Health Commission of New South Wales	25
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Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Planning, Industry and Environment

Major Works

New Works

Environment, Energy and Science

Bushfire Hazard Reduction	Various	2020	2021	5,700		5,700
Bushfire Planning Strategy - Plant and Equipment Upgrade	Various	2020	2022	4,050		450
The Wombeyan Caves Tourism Project	Goulburn	2020	2023	9,611		673
World and National Heritage Sites Infrastructure Upgrade	Various	2020	2022	3,177		3,177

Housing and Property

Building and Infrastructure	Various	2020	2022	12,600		5,634
Coffs Harbour Jetty Foreshore Precinct Project	Coffs Harbour	2020	2022	20,000		5,000

Lease Acquisitions greater than or equal to \$20 million

Lease for Office Hub in 105 Prince Street, Orange	Orange	2020	2021	102,103		102,103
Lease for Office Hub in 854 Hunter Street, Newcastle	Newcastle West	2020	2021	31,977		31,977

Place Design and Public Spaces

Heritage Stoneworks Water Treatment Plant Compliance Work	Alexandria	2020	2021	1,000		1,000
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Total, New Works						155,714
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Works in Progress

Corporate Services

4 Parramatta Square	Parramatta	2018	2021	66,422	61,172	450
Orange Office Accommodation Strategy	Orange	2019	2020	19,940	12,349	7,616
Rural Assistance Authority Loans Management System Upgrade	Orange	2019	2021	700	350	350

Environment, Energy and Science

Acquisition of Satellite Imagery	Various	2007	2030	58,775	31,005	3,100
Adaptive Reuse of Short Stay Accommodation	Various	2017	2021	2,850	2,350	500
Annual Provision - Land Purchases	Various	2002	2030	194,860	144,224	14,881
Capitalised Labour Costs for Infrastructure Works	Various	2011	2030	48,400	19,371	2,200
Commemorating the meeting of two cultures at Kamay Botany Bay National Park	Kurnell	2018	2022	22,580	5,812	7,851

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Planning, Industry and Environment (cont.)

Environment, Energy and Science

Energy Efficiency Capital Programs	Various	2017	2022	16,018	3,719	10,536
Enhance Our National Parks	Ropes Crossing	2015	2021	4,103	3,994	109
Fire Management in National Parks	Various	2008	2026	51,414	46,167	3,725
Improving Access to National Parks	Various	2019	2023	149,600	12,476	50,524
Infrastructure Investment In National Parks to Increase NSW Tourism	Various	2018	2025	42,923	4,433	12,844
Light to Light Great Walk	Green Cape	2019	2022	7,948	4,149	2,094
Murramarang South Coast Walk	Durras North	2019	2021	3,689	534	3,155
National Australian Built Environment Rating System (NABERS)	Various	2014	2021	1,794	1,594	200
National Parks Digital Strategy	Various	2007	2021	5,741	3,791	1,950
Royal Coast Track Improvement	Royal National Park	2016	2021	11,203	10,328	875
Scientific Equipment	Various	2012	2030	31,200	12,085	1,200
Scientific Service Capacity Maintenance	Various	2011	2030	25,380	9,735	910
Snowies Iconic Great Walk	Kosciuszko	2019	2022	20,807	5,772	8,289
Strategic Fire Trails Network - Safety And Compliance Works	Various	2019	2023	68,392	1,793	17,649
Suicide Prevention	Whian Whian	2018	2021	775	525	250
Thredbo Valley Track Extension	Thredbo	2019	2020	9,908	4,693	5,215

Housing and Property

ICT Systems Upgrade - Implement New Crown Lands Legislation	Newcastle	2016	2021	7,000	5,300	1,700
Maritime Infrastructure Delivery Office (MIDO) Capital Contract Payments	Various	2019	2021	51,750	45,806	5,959
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	91,272

Place Design and Public Spaces

Special Infrastructure Contributions (SIC) Business System Project	Various	2017	2021	8,000	4,890	1,003
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Planning and Assessment

Coastal Lands Protection Scheme	Various	2017	2030	76,571	31,205	3,000
ePlanning - Stage 4	Parramatta	2020	2023	55,529	2,500	16,700

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Planning, Industry and Environment (cont.)

Water

Manly Hydraulics Laboratory (MHL) Asbestos Removal	Manly Vale	2019	2021	3,500	1,615	1,885
Remote Sensing Water Compliance Support	Parramatta	2018	2021	4,498	785	3,713
Water Monitoring Framework	Various	2015	2021	22,810	19,867	2,930
Water Reform in the Murray Darling Basin	Various	2014	2021	7,393	3,653	1,000
Total, Works in Progress						285,635
Total, Major Works						441,349
Total, Minor Works						111,141
Total, Department of Planning, Industry and Environment						552,490

Environment Protection Authority

Major Works

Works in Progress

Digital Stakeholder Management Solution	Parramatta	2015	2023	7,277	3,487	850
IT System for Tracking Perfluorinated Alkylated Substances (PFAS)	Williamstown	2017	2022	1,149	1,244	149
Lease Acquisitions between \$250,000 and \$20 million - Property and Fleet Leases	Parramatta	n.a.	n.a.	n.a.	n.a.	409
Regulatory And Communication System Enhancement	Parramatta	2013	2023	13,011	11,614	1,397
Regulatory System Transformation	Sydney	2017	2023	25,638	5,167	6,315
Total, Works in Progress						9,120
Total, Major Works						9,120
Total, Minor Works						400
Total, Environment Protection Authority						9,520

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Royal Botanic Gardens and Domain Trust

Major Works

New Works

Royal Botanic Gardens and Domain Trust - Bushfire Related Costs	Mount Tomah	2020	2024	2,000		1,100
Total, New Works						1,100

Works in Progress

Australian Institute of Botanical Science	Various	2018	2022	59,478	6,423	34,891
Strategic Asset Maintenance Program	Sydney	2017	2024	13,872	3,632	2,605
Total, Works in Progress						37,496

Total, Major Works

38,596

Total, Minor Works

4,988

Total, Royal Botanic Gardens and Domain Trust

43,584

Sydney Olympic Park Authority

Major Works

New Works

Stadium Australia: Critical Capital Works and Maintenance	Sydney Olympic Park	2020	2023	81,402		39,914
Total, New Works						39,914

Works in Progress

Developer Funded Precinct Improvements	Sydney Olympic Park	2006	2028	111,854	68,391	23,971
Total, Works in Progress						23,971

Total, Major Works

63,885

Total, Minor Works

11,706

Total, Sydney Olympic Park Authority

75,591

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Aboriginal Housing Office

Major Works

New Works

Aboriginal Housing - New Supply	Various	2020	2028	229,684		38,746
National Partnership - Remote Indigenous Housing New Supply and Employment Related Accommodation	Various	2020	2021	1,938		1,938
Total, New Works						40,684

Works in Progress

Aboriginal Housing - New Supply	Various	2014	2030	285,740	80,271	43,008
National Partnership - Remote Indigenous Housing New Supply and Employment Related Accommodation	Various	2018	2020	3,133	2,103	1,030
Total, Works in Progress						44,038

Total, Major Works

84,722

Total, Minor Works

268

Total, Aboriginal Housing Office

84,990

Centennial Park and Moore Park Trust

Major Works

Works in Progress

General

Learning Centre Facility Enhancement	Centennial Park	2017	2021	3,040	1,578	1,393
Strategic Asset Maintenance Program	Centennial Park	2017	2024	12,982	8,280	1,528

Leisure Facilities

E.S. Marks Safety Upgrade	Moore Park	2015	2021	2,887	372	2,461
Moore Park Golf Entertainment Upgrade	Moore Park	2017	2021	3,521	1,549	1,988

Total, Works in Progress

7,370

Total, Major Works

7,370

Total, Minor Works

4,811

Total, Centennial Park and Moore Park Trust

12,181

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Hunter and Central Coast Development Corporation

Major Works

New Works

Lease Acquisitions between \$250,000 and \$20 million - Property Leases	Newcastle	n.a.	n.a.	n.a.		1,506
Office Accommodation Fit-out	Newcastle	2020	2021	600		600
Total, New Works						2,106

Works in Progress

Capitalisation of Public Infrastructures Built on Corporation Owned Land	Newcastle	2020	2023	20,891		6,163
Total, Works in Progress						6,163

Total, Major Works 8,269

Total, Minor Works 200

Total, Hunter and Central Coast Development Corporation 8,469

Planning Ministerial Corporation

Major Works

New Works

Economic Recovery Planning Reform Measures	Various	2020	2023	40,000		10,000
Land Acquisition - M4 Westbound Off Ramp	Lidcombe	2019	2021	19,500		19,500
Strategic Open Green Space - Embellishments Program	Various	2018	2024	50,000		14,726
Total, New Works						44,226

Works in Progress

General Land Acquisition	Various	2007	2030	843,778	370,245	45,000
Strategic Open Green Space - Land Acquisitions	Various	2019	2024	100,759	6,565	31,694
Total, Works in Progress						76,694

Total, Major Works 120,920

Total, Planning Ministerial Corporation 120,920

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Property NSW

Major Works

New Works

Building Refurbishment Program	Various	2020	2021	2,750		2,750
Revitalisation of Parramatta North Precinct	North Parramatta	2021	2021	4,300		4,300
Total, New Works						7,050

Works in Progress

Building Refurbishment Program	Various	2012	2028	117,140	48,878	16,482
Business Services Program	Various	2007	2020	18,629	18,044	585
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	2,141
Total, Works in Progress						19,208

Total, Major Works

26,258

Total, Minor Works

415

Total, Property NSW

26,673

Western Sydney Parklands Trust

Major Works

Works in Progress

Bringelly Road Business Hub	Horningsea Park	2016	2021	19,643	9,209	6,255
Conservation Works	Various	2008	2028	21,610	12,454	1,802
Fifteenth Avenue Business Hub	West Hoxton	2016	2021	4,463	1,485	2,150
Multipurpose Pathway	Various	2009	2028	24,226	12,146	2,200
Nsw Motor Sports Strategy	Eastern Creek	2020	2022	33,400	10,975	19,425
Signage and Track Improvements	Various	2009	2022	7,398	6,422	420
Upgrade and Improve Park Facilities	Various	2010	2028	53,958	25,424	7,100
Total, Works in Progress						39,352

Total, Major Works

39,352

Total, Minor Works

3,400

Total, Western Sydney Parklands Trust

42,752

The following agencies have a Minor Works Program only

Biodiversity Conservation Trust of NSW

15,084

Office of the Independent Planning Commission

1,700

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Department of Premier and Cabinet

Major Works

New Works

Arts Maintenance and Upgrades Fund	Various	2020	2022	103,835		65,335
Total, New Works						65,335

Works in Progress

Creative Industries Precinct Ultimo - Planning	Ultimo	2019	2020	5,000	4,367	633
Government House Building Works	Sydney	2015	2021	5,273	4,913	360
New Powerhouse Museum in Parramatta (including Castle Hill)	Various	2019	2024	n.a.	169,364	269,912
Walsh Bay Arts Precinct Project	Dawes Point	2019	2021	371,340	167,752	129,135
Total, Works in Progress						400,040

Total, Major Works **465,375**

Total, Minor Works **7,123**

Total, Department of Premier and Cabinet **472,498**

Infrastructure NSW

Major Works

Works in Progress

Barangaroo - Arts & Culture Projects ^(a)	Barangaroo	2017	2025	21,625	1,675	4,339
Barangaroo - Infrastructure Projects ^(a)	Barangaroo	2009	2028	312,207	252,027	43,550
Barangaroo - Development Contribution Plan Projects ^(a)	Barangaroo	2019	2025	5,000	5	4,995
Blackwattle Bay Redevelopment Project						
Blackwattle Bay Urban Redevelopment	Glebe	2020	2024	165,239	-	26,951
New Sydney Fish Markets Main Works	Glebe	2020	2024	750,000	13,313	87,622
Sydney Football Stadium Redevelopment ^(b)	Moore Park	2019	2022	828,000	116,442	436,004
Total, Works in Progress						603,461

Total, Major Works **603,461**

Total, Minor Works **3,895**

Total, Infrastructure NSW **607,356**

(a) On 1 July 2019 following Machinery of Government changes, the Barangaroo Delivery Authority (BDA) was abolished with its functions transferring to Infrastructure NSW. The Estimated Total Cost and Est. Expend to 30-06-20 for Barangaroo Projects include costs incurred by BDA prior to 1 July 2019.

(b) Note the ETC of \$828m reflects the total cost of the Sydney Football Stadium Redevelopment Project which includes \$804.3m capital and \$23.7m operating costs.

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Parliamentary Counsel's Office

Major Works

New Works

EnAct - Enhancement of Legislation and Publishing system	Sydney	2020	2022	750		750
Total, New Works						750
Total, Major Works						750
Total, Minor Works						250
Total, Parliamentary Counsel's Office						1,000

Art Gallery of New South Wales

Major Works

Works in Progress

Sydney Modern Project - Expansion of the Art Gallery	Sydney	2017	2022	344,317	76,348	199,652
Total, Works in Progress						199,652
Total, Major Works						199,652
Total, Minor Works						5,420
Total, Art Gallery of New South Wales						205,072

Australian Museum

Major Works

New Works

Minerals Gallery – New Gallery Construction	Darlinghurst	2020	2022	1,800		750
Pacific Gallery – Relocation and Expansion	Darlinghurst	2020	2023	3,095		92
Total, New Works						842
Works in Progress						
Stage 1 Australian Museum Redevelopment	Darlinghurst	2018	2022	55,048	31,581	20,967
Total, Works in Progress						20,967
Total, Major Works						21,809
Total, Minor Works						14,248
Total, Australian Museum						36,057

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Historic Houses Trust of New South Wales

Major Works

New Works

Asset Compliance Capital Maintenance Project	Various	2020	2022	2,000		1,600
Total, New Works						1,600

Works in Progress

10-Year Capital Maintenance Program	Various	2016	2026	32,000	17,920	3,169
Hyde Park Barracks Renewal Project	Sydney	2019	2021	11,000	8,376	1,000
Total, Works in Progress						4,169

Total, Major Works

5,769

Total, Minor Works

2,507

Total, Historic Houses Trust of New South Wales

8,276

State Archives and Records Authority of New South Wales

Major Works

Works in Progress

Critical Fire Protection Upgrade & Site Compliance Program	Kingswood	2018	2022	16,000	7,752	4,037
ICT Infrastructure Replacement Backlog	Caddens	2019	2021	3,465	2,070	1,395
Lease Acquisitions between \$250,000 and \$20 million	Caddens	n.a.	n.a.	n.a.	n.a.	9,926
Total, Works in Progress						15,358

Total, Major Works

15,358

Total, Minor Works

1,475

Total, State Archives and Records Authority of New South Wales

16,833

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

State Library of New South Wales

Major Works

New Works

Accessibility and Functionality Upgrades	Sydney	2020	2023	12,285		3,285
Total, New Works						3,285

Works in Progress

Digitisation for Regional Delivery Program	Sydney	2012	2022	60,101	49,036	6,204
Total, Works in Progress						6,204

Total, Major Works

9,489

Total, Minor Works

11,195

Total, State Library of New South Wales

20,684

Independent Commission Against Corruption

Major Works

New Works

Hearing Room Audio Visual Technology Replacement Project	Sydney	2020	2020	500		500
Total, New Works						500

Total, Major Works

500

Total, Minor Works

870

Total, Independent Commission Against Corruption

1,370

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

New South Wales Electoral Commission

Major Works

Works in Progress

Election Systems Upgrade

Funding Disclosure & Compliance Online System	Various	2017	2022	16,378	6,112	6,022
Local Government Regulation Changes	Various	2019	2021	5,661	2,434	3,227
Elizabeth Street Office Relocation and Lease	Sydney	2020	2021	41,952	41,128	824
GovDC Reform	Various	2018	2021	1,448	402	454
State General Election	Various	2018	2021	1,569	859	737
Total, Works in Progress						11,264
Total, Major Works						11,264
Total, Minor Works						100
Total, New South Wales Electoral Commission						11,364

The following agencies have a Minor Works Program only

Resilience NSW^(a)	101,664
Audit Office of New South Wales	2,220
Museum of Applied Arts and Sciences	3,968
Law Enforcement Conduct Commission	1,200
Ombudsman's Office	1,315
Public Service Commission	278

(a) Includes \$100 million to fund replacement or repair of essential state government owned assets impacted by 2019-20 Bushfires including assets that could be made more resilient to bushfires.

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Regional NSW

Major Works

New Works

Enhancing Shark Mitigation and Ocean Beach Safety	Various	2020	2021	315		315
Gaden Trout Hatchery - Educational Tourism Destination	Jindabyne	2020	2021	3,017		3,017
World Class Food & Fibre Stage 2	Various	2020	2023	50,819		11,638
Total, New Works						14,970

Works in Progress

2017 R&D Partnership with Grains Research Development Corporation	Various	2017	2027	20,000	2,000	4,000
Doppler Radar in Central and West NSW	Various	2019	2022	24,400	15,335	2,075
Marine Estate Management Strategy	Various	2018	2023	13,506	1,182	6,944
Offshore Artificial Reef - Long Term Strategy	Various	2018	2021	4,400	3,360	1,040
Regional Digital Connectivity including the Gig State Project	Various	2019	2023	214,619	1,293	129,296
Wagga Sheep Handling Facilities	Wagga Wagga	2020	2021	450	125	325
World Class Food and Fibre	Various	2018	2022	50,000	12,700	27,800
Total, Works in Progress						171,480

Total, Major Works

186,450

Total, Minor Works

6,067

Total, Regional NSW

192,517

Regional Growth NSW Development Corporation

Major Works

Works in Progress

Parkes Special Activation Precinct	Parkes	2020	2022	185,382	752	106,212
Total, Works in Progress						106,212
Total, Major Works						106,212
Total, Regional Growth NSW Development Corporation						106,212

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Local Land Services

Major Works

New Works

Bushfire Insurance Fence Repairs	Various	2020	2021	4,012		4,012
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Total, New Works						4,012
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Works in Progress

Biodiversity Reforms	Various	2017	2020	12,746	6,132	4,352
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Future Fund	Various	2018	2020	21,000	4,642	6,011
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Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	81
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Total, Works in Progress						10,444
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Total, Major Works						14,456
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Total, Minor Works						1,543
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Total, Local Land Services						15,999
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The following agencies have a Minor Works Program only

New South Wales Rural Assistance Authority	50
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NSW Food Authority	1,100
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Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Department of Communities and Justice

Major Works

New Works

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.		27,019
Albury Courthouse Upgrade	Albury	2020	2021	5,000		5,000
Criminal Justice Reform 2 Package	Sydney	2020	2021	622		622
Digital Courts Reform Program	Various	2020	2023	33,069		10,106
6 Parramatta Square Relocation	Parramatta	2020	2025	23,372		783
Prison Body Scanners for Correctional Centres	Various	2020	2021	15,200		15,200
Protect Highly Sensitive Data	Various	2020	2021	30,000		30,000
Sustaining Critical Infrastructure	Various	2020	2022	100,000		55,000
Youth Justice System Reform Program	Various	2020	2021	6,058		6,058
Total, New Works						149,788

Works in Progress

Accommodation (co-location and upgrade)	Various	2017	2021	16,500	14,650	1,850
Civil Justice Initiatives	Sydney	2018	2022	2,930	1,849	530
Clarence Correctional Centre ^(a)	Grafton	2016	2021	92,235	72,049	20,186
Criminal Justice Reform	Various	2016	2021	100,158	92,648	7,510
Electronic Monitoring of Sex Offender Parolees	Parramatta	2019	2021	3,759	2,468	1,291
Justice Shared Corporate Services	Sydney	2012	2021	47,370	46,727	643
Prison Bed Capacity Program	Various	2015	2021	2,416,051	2,141,836	274,215
Queanbeyan Courthouse Upgrade	Queanbeyan	2019	2021	10,000	1,411	8,589
Total, Works in Progress						314,814

Total, Major Works

464,602

Total, Minor Works

86,942

Total, Department of Communities and Justice

551,544

(a) Due to accounting standard AASB1059 - service concession, the Public Private Partnership component of this project (\$706m) is now reflected on the Department's balance sheet. The remaining \$92m reflects the Government Contribution.

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Crown Solicitor's Office

Major Works

New Works

Records Management System	Sydney	2020	2030	837		337
Total, New Works						337
Total, Major Works						337
Total, Minor Works						1,553
Total, Crown Solicitor's Office						1,890

Fire and Rescue NSW

Major Works

New Works

Busby Land and New Station	Busby	2020	2023	6,900		2,000
Kingscliff Land and New Station	Kingscliff	2020	2022	4,700		1,410
NSW Bushfire Inquiry Funding Package	Various	2020	2021	5,970		5,970
Stay Safe and Keep Operational Programme	Various	2020	2021	28,243		28,243
Wentworth Falls Fire Station Renovation	Wentworth Falls	2020	2022	1,630		130
Total, New Works						37,753

Works in Progress

Alexandria Fire Station Remediation and Renovation	Alexandria	2016	2022	7,500	755	2,245
Dungog Land and New Station	Dungog	2019	2022	2,116	416	100
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	824
Manly Fire Station Renovation and Restoration	Fairlight	2019	2021	2,900	200	2,700
Muswellbrook Land and New Station	Muswellbrook	2019	2022	3,053	503	250
Replacement of Fire Appliances	Various	2011	2024	210,437	141,507	17,930
Ryde Land and New Station	Ryde	2018	2022	8,300	1,042	2,208
Total, Works in Progress						26,257

Total, Major Works **64,010**

Total, Minor Works **23,259**

Total, Fire and Rescue NSW **87,269**

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Legal Aid Commission of New South Wales

Major Works

New Works

COVID - ICT Commonwealth Funding	Haymarket	2020	2020	1,883		1,883
Total, New Works						1,883

Works in Progress

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	45
Total, Works in Progress						45

Total, Major Works **1,928**

Total, Minor Works **4,350**

Total, Legal Aid Commission of New South Wales **6,278**

NSW Police Force

Major Works

New Works

Australian Firearms Information Network	Various	2020	2021	1,200		1,200
Digital Drivers Licence Phase 2	Various	2020	2021	533		533
Firearms Registry Phases 1 and 2	Various	2020	2022	6,000		3,300
Integrated Intelligence System	Various	2020	2021	512		512
Law Enforcement Monitoring Facility	Various	2020	2022	21,000		11,000
Lease Acquisition - Aviation Command Hangar	Bankstown	2020	2020	85,848		85,848
Lease Acquisition - Sydney Olympic Park	Sydney Olympic Park	2020	2020	42,783		42,783
Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.		89,569
Moama Police Station	Moama	2020	2023	4,000		500
National Criminal Intelligence System Tranche 1	Various	2020	2022	5,243		2,662
Newcastle Police Station Refurbishment and Upgrade	Newcastle	2020	2024	6,500		1,500
Police Properties Economic Stimulus – Build, Retain, Preserve	Various	2020	2022	37,700		15,000
Systems Interface Pre-Court Diversion for Low Level Offenders	Various	2020	2021	1,434		1,434
Upgrade to the Goulburn Police Academy	Goulburn	2020	2023	60,000		1,500
Total, New Works						257,341

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

NSW Police Force (cont.)

Works in Progress

Bathurst Police Station Major Upgrade	Bathurst	2019	2023	7,000	41	449
Bega Police Station	Bega	2019	2023	13,000	2,943	910
Bourke Police Station Major Upgrade	Bourke	2019	2023	7,000	23	467
Community Portal – Phase 2	Various	2018	2021	7,709	4,831	2,878
Computerised Operational Policing System - Phase 3	Various	2013	2021	39,995	38,825	1,170
Counter Terrorism Training Facility	Sydney	2019	2021	3,097	105	2,992
Covert Identities Management System	Various	2020	2021	732	510	222
Critical Communications Enhancement Program	Various	2017	2021	27,500	27,000	500
Critical Communications Enhancement Program - Australian Communications and Media Authority Compliance Program	Various	2019	2022	6,875	3,150	2,900
Critical Communications Enhancement Program – Extension to Greater Metropolitan Area	Various	2019	2021	19,120	12,690	6,430
Critical Communications Enhancement Program – Terminal Refresh and Change Management Program	Various	2019	2021	7,546	4,438	3,108
Dubbo Regional Education and Training Centre	Dubbo	2020	2023	35,000	333	9,667
Firearms and Licensing Information Management System	Various	2015	2021	7,000	6,507	493
Fit-out of Vehicles Associated with an Additional 1,500 Police	Various	2019	2023	8,161	485	3,580
Future Light Helicopter (PoAir 1, 3 and 4 Replacement)	Various	2018	2021	47,840	17,462	30,378
Gosford Police Station	Gosford	2018	2021	3,536	3,429	107
Goulburn Police Station	Goulburn	2019	2023	25,000	13	1,737
Integrated Policing Operations System	Various	2019	2026	n.a.	1,263	36,000
Jindabyne Area Police Stations Program	Jindabyne	2019	2023	13,000	16	894
Learning Management System	Various	2020	2021	3,500	2,286	1,214
Marine Vessel Replacement Program	Various	2017	2021	28,950	24,004	4,946
Mobile Command Centre Replacement	Various	2017	2021	2,000	1,608	392
Mount Druitt Police Station	Mount Druitt	2017	2021	25,000	24,867	133
Multipurpose Police Station Program	Various	2018	2023	107,860	9,914	52,121

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000
NSW Police Force (cont.)						
National Facial Biometric Matching Capability Implementation in NSW	Various	2018	2022	1,760	565	1,125
Police Dog Transport Modules	Various	2017	2022	1,364	211	555
Police Dog Unit Command Facilities	Menai	2016	2021	7,214	340	6,874
Police Stations – Building Resilience Program	Various	2018	2021	500	438	62
Police Stations – Facade Remediation Program	Various	2018	2021	2,000	378	1,622
Police Stations – Installation of Solar Panels	Various	2018	2021	700	337	363
PoliceLink Command Private Automatic Branch Exchange Upgrades	Lithgow	2017	2021	1,238	972	266
Prisoner Transport Modules	Various	2017	2022	5,886	129	1,242
Property Fit-out and Modifications to Accommodate an Additional 1,500 Police	Various	2019	2023	17,344	1,862	4,336
Queanbeyan Police Station	Queanbeyan	2017	2021	30,900	13,596	17,304
Regional Small Police Station Program	Various	2018	2021	15,899	12,777	3,122
SAP Structured Query Language Replacement	Various	2019	2021	1,360	940	420
Specialised Vehicle Replacement	Various	2018	2022	6,750	2,106	3,044
Technology Asset Refresh Program Phase 4	Various	2018	2022	40,000	22,420	8,840
Waverley Police Station	Waverley	2018	2022	25,000	275	12,129
Total, Works in Progress						224,992
Total, Major Works						482,333
Total, Minor Works						66,698
Total, NSW Police Force						549,031

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

NSW Rural Fire Service

Major Works

New Works

Helicopter - Goodman Foundation Donation	Various	2020	2021	5,500		5,500
NSW Bushfire Inquiry Response Package	Various	2020	2030	13,050		3,204

Total, New Works						8,704
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Works in Progress

Emergency Helicopters	Various	2019	2021	10,523	7,525	2,998
Large Air Tanker	Various	2019	2021	26,306	25,886	420

Total, Works in Progress						3,418
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Total, Major Works						12,122
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Total, Minor Works						17,031
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Total, NSW Rural Fire Service						29,153
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Office of the NSW State Emergency Service

Major Works

New Works

Sydney Metropolitan Zone Office Relocation	Rhodes	2020	2021	500		500
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Total, New Works						500
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Works in Progress

Critical Communications Enhancement Program (CCEP) - Stay Safe Keep Operational	Various	2018	2021	25,734	2,490	23,244
NSW SES Fleet (Stage 1)	Various	2018	2028	116,043	23,139	16,474

Total, Works in Progress						39,718
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Total, Major Works						40,218
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Total, Minor Works						2,496
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Total, Office of the NSW State Emergency Service						42,714
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Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Office of Sport

Major Works

New Works

Jubilee Oval, Kogarah Business Case	Kogarah	2020	2022	3,000		1,000
Total, New Works						1,000

Works in Progress

Lease Acquisitions between \$250,000 and \$20 million	Sydney Olympic Park	n.a.	n.a.	n.a.		5,564
Jindabyne Regional Sports Hub	Jindabyne	2020	2021	4,600		4,600
Lease Acquisition - Motor Vehicle	Sydney Olympic Park	n.a.	n.a.	n.a.		300
Total, Works in Progress						10,464

Total, Major Works

11,464

Total, Minor Works

5,593

Total, Office of Sport

17,057

NSW Trustee and Guardian

Major Works

New Works

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.		277
Total, New Works						277

Works in Progress

Applications Consolidation and Upgrade	Various	2015	2021	2,144	1,609	535
Business Intelligence System	Various	2011	2021	874	624	250
Client Management System	Various	2010	2021	16,354	16,004	350
O'Connell Street Office Upgrade	Sydney	2012	2021	9,544	8,927	617
Records Management System	Various	2012	2021	1,213	713	500
SAP Financial System	Various	2015	2021	3,209	2,209	1,000
Total, Works in Progress						3,252

Total, Major Works

3,529

Total, Minor Works

6,771

Total, NSW Trustee and Guardian

10,300

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

Office of the Children's Guardian

Major Works

New Works

Digital Enhancements to the Working With Children Check Screening System	Redfern	2020	2021	350		350
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Total, New Works						350
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Works in Progress

Implement Information Technology Systems Recommendations from Royal Commission Into Institutional Responses to Child Sexual Abuse	Redfern	2019	2020	1,900	1,472	428
NDIS Worker Check IT System	Redfern	2018	2021	4,300	2,898	1,402

Total, Works in Progress						1,830
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Total, Major Works						2,180
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Total, Minor Works						249
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Total, Office of the Children's Guardian						2,429
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Office of the Director of Public Prosecutions

Major Works

New Works

CASES Matter Management System Replacement	Various	2020	2022	4,437		4,437
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Wollongong Office Relocation - Fitout	Wollongong	2020	2020	2,000		2,000
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Wollongong Office Relocation - Lease	Wollongong	2020	2026	n.a.		2,838
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Total, New Works						9,275
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Works in Progress

Additional Judges - Fitout	Sydney	2019	2021	1,300	963	337
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Lease Acquisition between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.	n.a.	631
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Total, Works in Progress						968
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Total, Major Works						10,243
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Total, Minor Works						2,014
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Total, Office of the Director of Public Prosecutions						12,257
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Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

The following agencies have a Minor Works Program only

New South Wales Crime Commission	1,232
Multicultural NSW	300
Judicial Commission of New South Wales	150

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Transport for NSW

Major Works ^{(a)(b)}

Works in Progress

Central Coast Roads

Central Coast Highway, Tumby Road to Bateau Bay Road (Planning)	Wamberal - Bateau Bay	n.a.	n.a.	n.a.	2,021	1,500
Manns Road, Central Coast Highway to Narara Creek Road (Planning)	West Gosford - Narara	n.a.	n.a.	n.a.	6,503	3,130
Pacific Highway and Manns Road, Narara Creek Road to Parsons Road (Planning)	Narara - Lisarow	n.a.	n.a.	n.a.	23,897	2,894
Pacific Highway, Parsons Road to Ourimbah Street	Lisarow	n.a.	2023	178,000	81,585	39,195
Pacific Highway, Wyong Town Centre (Planning)	Wyong	n.a.	n.a.	n.a.	31,009	4,258

Easing Sydney's Congestion

Bus Priority Infrastructure (including Bus Rapid Transit Planning)	Various	n.a.	n.a.	n.a.	160,985	20,927
Gateway to the South Pinch Points	Various	n.a.	2022	300,000	153,070	47,846
Intelligent Congestion Management Program (Stage 1)	Various	n.a.	n.a.	n.a.	27,165	500
Intelligent Congestion Management Program (Stage 2)	Various	n.a.	n.a.	n.a.	66,030	34,450
Pinch Points and Clearways	Various	n.a.	n.a.	n.a.	213,635	119,089

Established Sydney Roads

Heathcote Road Section 2 and 3 (Planning)	Various	n.a.	n.a.	n.a.	-	2,000
Heathcote Road, Infantry Parade, Hammondville to The Avenue, Voyager Point (State and Federal Funded)	Holsworthy	n.a.	n.a.	n.a.	18,211	6,694
Heathcote Road, Woronora River Bridge (Planning)	Heathcote	n.a.	n.a.	n.a.	266	4,855
Henry Lawson Drive Upgrade (Planning)	Milperra	n.a.	n.a.	n.a.	3,610	3,245
Homebush Bay Drive Upgrade (Planning) (State and Federal Funded)	Liberty Grove	n.a.	n.a.	n.a.	1,141	3,666
King Georges Road, Stoney Creek Road to Connells Point Road (Planning) (State and Federal Funded)	Penshurst	n.a.	n.a.	n.a.	2,826	3,983
Mona Vale Road, Manor Road to Foley Street	Mona Vale	n.a.	2022	250,000	92,612	40,079

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000
Transport for NSW (cont.)						
Mona Vale Road, McCarrs Creek Road to Powder Works Road (Planning)	Ingleside	n.a.	n.a.	n.a.	15,793	4,790
New Hawkesbury River crossing at Richmond (Planning) (State and Federal Funded)	North Richmond	n.a.	n.a.	n.a.	3,230	6,000
Pitt Town Bypass (Planning)	Pitt Town	n.a.	n.a.	n.a.	9,725	13,194
Prospect Highway, Reservoir Road to St Martins Crescent (State and Federal Funded)	Prospect	n.a.	2023	252,000	15,572	13,895
Sydney Airport North, O'Riordan Street Widening	Mascot	n.a.	2021	152,000	121,843	10,558
Great Western Highway and Bells Line of Road						
Katoomba to Lithgow Upgrade (Planning)	Katoomba - Lithgow	n.a.	2022	n.a.	6,731	15,269
Kelso to Raglan Upgrade	Kelso	n.a.	2021	n.a.	4,492	23,468
Hunter Roads						
Hunter Pinch Points	Various	n.a.	n.a.	23,500	12,069	2,151
Nelson Bay Road Improvements	Williamstown	n.a.	n.a.	n.a.	13,227	6,000
Newcastle Inner City Bypass, Rankin Park to Jesmond (Planning and Preconstruction) (State and Federal Funded)	Williamstown	n.a.	n.a.	n.a.	46,728	20,000
Pacific Motorway, Extension to Raymond Terrace (Planning) (State and Federal Funded)	Hexham	n.a.	n.a.	n.a.	39,487	21,682
Interchanges and Accessibility						
Circular Quay Precinct Renewal (Planning)	Sydney	n.a.	n.a.	n.a.	35,993	27,469
Macquarie University Station Transport Interchange (Planning and Preconstruction) (State and Federal Funded)	Macquarie Park	n.a.	n.a.	n.a.	4,006	18,118
Transport Access Program - Commuter Wharf Upgrades	Various	n.a.	n.a.	n.a.	213,368	17,500
Transport Access Program - Council Assets	Various	n.a.	n.a.	n.a.	25,829	7,104
Light Rail						
Parramatta Light Rail Stage 1	Parramatta	n.a.	2023	2,400,000	1,010,980	656,470
New England Highway						
New England Highway, Belford to Golden Highway Upgrade (Planning)	Belford	n.a.	n.a.	n.a.	13,428	6,779
New England Highway, Bolivia Hill Upgrade (State and Federal Funded)	Bolivia	n.a.	2021	134,000	61,394	59,872

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Transport for NSW (cont.)

New England Highway, Muswellbrook Bypass (Planning)	Muswellbrook	n.a.	n.a.	n.a.	7,773	3,500
New England Highway, Singleton Bypass (Planning) (State and Federal Funded)	Singleton	n.a.	n.a.	n.a.	12,593	5,029
New England Highway, Tenterfield Heavy Vehicle Bypass (Planning) (Federal Funded)	Tenterfield	n.a.	n.a.	n.a.	9,520	1,880
Newell Highway						
Newell Highway Flood Mitigation Works	Various	n.a.	n.a.	n.a.	415	7,100
Newell Highway Heavy Vehicle Pavement Upgrades (Planning and Preconstruction) (State and Federal Funded)	Narrabri - Boggabilla	n.a.	n.a.	n.a.	14,200	6,193
Newell Highway, Mungle Back Creek to Boggabilla Heavy Duty Pavement (State and Federal Funded)	Boggabilla	n.a.	2021	197,000	139,827	47,097
Newell Highway, New Dubbo Bridge (Planning) (State and Federal Funded)	Dubbo	n.a.	n.a.	n.a.	17,913	20,452
Newell Highway, Overtaking Lanes (State and Federal Funded)	Various	n.a.	2023	210,000	117,309	72,000
Newell Highway, Parkes Bypass (Planning) (State and Federal Funded)	Parkes	n.a.	n.a.	n.a.	13,593	5,000
Pacific Highway						
Coffs Harbour Bypass (Planning and Preconstruction) (State and Federal Funded)	Coffs Harbour	n.a.	n.a.	n.a.	130,008	135,000
Woolgoolga to Ballina (State and Federal Funded)	Grafton, Maclean	n.a.	2020	5,300,000	4,852,068	341,901
Princes Highway						
Albion Park Rail Bypass	Yallah - Oak Flats	n.a.	2022	630,000	395,397	148,210
Batemans Bay Bridge Replacement	Batemans Bay	n.a.	2023	274,000	155,471	63,577
Berry to Bomaderry Upgrade	Various	n.a.	2022	450,000	250,400	102,456
Nowra Bridge Replacement over the Shoalhaven River (State and Federal Funded)	Nowra	n.a.	2024	342,000	56,149	97,498
Princes Highway Upgrade Program (Planning) (State and Federal Funded)	Nowra - Moruya	n.a.	n.a.	n.a.	3,596	20,141
Regional and Freight Rail						
Fixing Country Rail Program	Various	n.a.	n.a.	n.a.	35,672	23,430

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Transport for NSW (cont.)

Lower Hunter Freight Corridor (Planning and Preservation)	Hexham - Fassifern	n.a.	n.a.	n.a.	3,602	13,327
Regional NSW Major Road and Bridge Upgrades						
Barton Highway Improvements (State and Federal Funded)	Goulburn	n.a.	n.a.	n.a.	21,417	23,966
Cobb Highway, New Murray River Bridge (NSW Contribution) ^(c)	Moama - Echuca	n.a.	2022	87,000	35,688	46,049
Golden Highway Safety and Productivity Works (State and Federal Funded)	Various	n.a.	2021	133,000	106,554	12,226
Gunnedah Second Road Over Rail Bridge	Gunnedah	n.a.	2021	61,000	45,383	6,246
Hume Highway Heavy Duty Pavement Upgrade (State and Federal Funded)	Marulan	n.a.	n.a.	n.a.	4,410	9,125
Kings Highway, Nelligen Bridge Replacement	Nelligen	n.a.	n.a.	n.a.	14,726	30,740
Monaro Highway Overtaking Lanes and Safety Improvements	Williamsdale - Cooma	n.a.	n.a.	n.a.	10,560	1,000
Regional NSW Bridge Upgrades	Various	n.a.	n.a.	n.a.	136,849	12,825
Silver City and Cobb Highway Seal Extension	Various	n.a.	2023	210,000	118,910	50,049
Waterfall Way Upgrade (Planning)	Fernmount	n.a.	n.a.	n.a.	1192	12,000
Sydney Motorways						
M4 Motorway, Hill Road Westbound Off Ramp (Planning)	Lidcombe	n.a.	n.a.	n.a.	14,573	8,340
M4 Smart Motorway	Various	n.a.	2020	615,700	574,357	22,934
M6 Extension Stage 1	Rockdale	n.a.	n.a.	n.a.	133,962	162,616
Smart Motorways (Planning) (State and Federal Funded)	Various	n.a.	n.a.	n.a.	14,508	14,660
Sydney Gateway	Mascot	n.a.	n.a.	n.a.	254,926	382,001
WestConnex (State and Federal Funded) ^(d)	Various	n.a.	2023	16,800,000	2,897,103	1,337,179
Western Harbour Tunnel, Warringah Freeway Upgrade	Various	n.a.	n.a.	n.a.	764,748	356,284
Western Sydney Growth Roads						
Appin Road Improvements (Federal Funded)	Appin	n.a.	n.a.	n.a.	6,609	12,311
Mamre Road, M4 Motorway to Erskine Park Road (Planning)	St Clair	n.a.	n.a.	n.a.	1,092	6,360
Memorial Avenue, Old Windsor Road to Windsor Road	Kellyville	n.a.	2024	224,000	64,301	36,761

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000
Transport for NSW (cont.)						
Mulgoa Road Upgrades (State and Federal Funded)	Jamisontown	n.a.	n.a.	n.a.	118,077	94,592
Spring Farm Parkway (Planning)	Menangle Park	n.a.	n.a.	n.a.	6,824	20,054
The Horsley Drive, M7 Motorway to Cowpasture Road (State and Federal Funded)	Horsley Park	n.a.	n.a.	n.a.	8,177	15,572
Western Sydney Long Term Strategic Transport Corridor Preservation	Various	n.a.	n.a.	n.a.	40,780	59,220
Western Sydney Infrastructure Plan						
Bringelly Road Upgrade (State and Federal Funded)	Leppington	n.a.	2020	490,000	459,475	29,915
M12 Motorway, M7 to The Northern Road (Planning and Preconstruction) (State and Federal Funded)	Badgerys Creek	n.a.	n.a.	n.a.	118,464	300,000
The Northern Road Upgrade (State and Federal Funded)	Cobbitty	n.a.	2023	1,660,000	1,184,763	217,063
Other Major Programs						
Active Transport	Various	n.a.	n.a.	n.a.	152,181	23,892
Maritime Stimulus Program	Various	n.a.	n.a.	n.a.	-	24,006
New Buses to Cater for NSW Services ^(e)	Various	n.a.	n.a.	n.a.	903,747	194,827
Road Safety	Various	n.a.	n.a.	n.a.	603,696	331,076
Total, Works in Progress						6,236,310
Total, Major Works						6,236,310
Minor Works						
Capital Maintenance						799,517
Lease Acquisitions						25,510
Other Works						1,000,142
Total, Minor Works						1,825,169
Total, Transport for NSW						8,061,479

(a) Estimated total cost (ETC) is the announced project cost.

(b) Start dates are not shown since each project is an amalgamation of individual works. ETC and completion dates are not available (n.a.) at this stage for some projects as they are in the planning phase. Completion dates refer to when the project is operational or opened. Further works may be undertaken and costs incurred after the completion date.

(c) ETC represents the NSW contribution to the project. The 2020-21 allocation is the Transport for NSW contribution only.

(d) Note that \$800 million of the WestConnex ETC is allocated toward the delivery of Sydney Gateway.

(e) Represents a rolling annual program.

Project Description	Location	Start	Complete	Estimated	Est. Expend	Allocation
				Total Cost	To 30-06-20	2020-21
				\$000	\$000	\$000

Sydney Metro

Major Works

Works in Progress

Sydney Metro City and Southwest ^(a)	Chatswood - Bankstown	2014	2024	n.a.	7,709,012	2,713,770
Sydney Metro-Western Sydney Airport ^(b)	St Marys - Bringelly	2018	2026	n.a.	99,613	809,953
Sydney Metro West	Westmead - Sydney CBD	2017	n.a.	n.a.	278,222	2,110,000
Total, Works in Progress						5,633,723
Total, Major Works						5,633,723
Total, Minor Works						203,323
Total, Sydney Metro						5,837,046

(a) The Sydney Metro City and Southwest funding allocation includes funding from PPP finance leases. The Central Walk project is part of this project and is under Transport Asset Holding Entity as the asset owner.

(b) Project was called North South Metro Rail Link in prior NSW Budget Paper.

Office of Transport Safety Investigations

Major Works

Works in Progress

Lease Acquisitions between \$250,000 and \$20 million	Various	n.a.	n.a.	n.a.		4,440
Total, Works in Progress						4,440
Total, Major Works						4,440
Total, Minor Works						22
Total, Office of Transport Safety Investigations						4,462

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

The Treasury

Major Works

New Works

Global NSW Strategy	Sydney	2020	2030	7,200		2,800
Sydney Innovation & Technology Precinct	Haymarket	2020	2022	12,345		3,608
Western City Aerotropolis Enabling Works	Bringelly	2020	2021	15,000		15,000
Total, New Works						21,408
Works in Progress						
Financial Management Transformation Optimisation	Sydney	2019	2021	4,942		4,942
Total, Works in Progress						4,942
Total, Major Works						26,350
Total, Minor Works						3,191
Total, The Treasury						29,541

Western City and Aerotropolis Authority

Major Works

New Works

Advanced Manufacturing and Research Facility (Planning)	Bringelly	2020	2021	6,000		6,000
Aerotropolis Core Strategic Planning	Bringelly	2020	2021	8,750		8,750
Total, New Works						14,750
Total, Major Works						14,750
Total, Minor Works						250
Total, Western City and Aerotropolis Authority						15,000

The following agencies have a Minor Works Program only

NSW Self Insurance Corporation	170
Destination NSW	160
Workers' Compensation (Dust Diseases) Authority	40

Project Description	Location	Start	Complete	Estimated Total Cost	Est. Expend To 30-06-20	Allocation 2020-21
				\$000	\$000	\$000

The Legislature

Major Works

New Works

Audiovisual Services	Sydney	2020	2023	14,213		4,817
Digital Parliament	Sydney	2020	2023	26,271		11,528
Total, New Works						16,345

Works in Progress

Infrastructure Upgrades at Parliament House	Sydney	2019	2021	5,174	558	4,616
Lease Acquisition - Electorate Offices	Various	n.a.	n.a.	n.a.	n.a.	6,305
Parliament House Ceiling and Building Services Replacement	Sydney	2016	2023	23,598	12,924	7,428
Parliament House Tower Block Membrane Replacement	Sydney	2016	2023	20,835	1,785	3,958
Total, Works in Progress						22,307

Total, Major Works

38,652

Total, Minor Works

3,469

Total, The Legislature

42,121